

# FINANCIAL TIMES

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THURSDAY APRIL 29 1999



**India**  
Election raises hopes  
for return to stability  
Page 11



**Financing infrastructure**  
Public/private partnerships  
catch on in Europe  
Page 3



**Making science fun**  
How to keep researchers  
in the laboratory  
Page 22

**Italian banks**  
The old guard  
fights back  
Page 20

## WORLD NEWS

### Cash victory for victims of East German injustice

The German government announced measures to compensate more victims of injustice in the former East Germany in a move that could add about DM500m (£153m) a year to state spending. The measures increase the number of people eligible and some payments. Europe, Page 3

**IMF stands by ECB**  
The European Central Bank, under fire for issuing mixed signals on interest rate policy and the euro's appropriate exchange rate, received support from the International Monetary Fund. Europe, Page 3

**World Bank seeks capital**  
World Bank president James Wolfensohn told finance and development ministers in Washington that they might have to provide more capital for the development institution. International, Page 5

**EJ set for US beef ban**  
The European Union is set to ban hormone-treated beef imports from the US. The move gives Washington until June 15 to take steps to ensure beef certified as coming from animals not treated with hormones is guaranteed hormone-free. World Trade, Page 4

**Arafat delays decision**  
Palestinian Authority president Yasser Arafat said he had decided not to declare an independent state until after Israel's general election on May 17. International, Page 5

**US sanctions climbdown**  
The US announced it is to modify its use of economic sanctions to allow for commercial export of food and medicine. World Trade, Page 4

**Warning over East Timor**  
The governor and military commander of East Timor have warned the promised plebiscite to determine independence or autonomy from Indonesia could spark civil war. Asia-Pacific, Page 6

**Building collapse kills two**  
Two people died and 120 were feared trapped in a collapsed building in Lagos, Nigeria, after crowds seeking shelter from a downpour ran into the block, state radio reported.

**AIC majority fear**  
South Africa would become "another Zimbabwe" after the June 2 general election if the ruling African National Congress won more than two thirds of the vote, an opposition leader warned. International, Page 5

**Gephardt backs China**  
Congressman Richard Gephardt, House minority leader and a pivotal player on trade policy, said it was in US interests for China to join the World Trade Organisation. World Trade, Page 4

**Mexico in IMF talks**  
Mexican officials met the International Monetary Fund managing director Michel Camdessus in Washington to discuss a new financing package but have all but discarded a recently introduced anti-contagion credit line. Latin America, Page 4

## BUSINESS NEWS

### EU takes tough stance on Coke's Cadbury acquisition

Coca-Cola was warned by the European Union's competition commissioner that it faced potentially heavy fines unless it submitted its planned acquisition of Cadbury-Schweppes' non-US soft drinks business for EU approval. Companies and markets, Page 13; Lux, Page 12

**Luottola of Italy, the world's largest eyewear manufacturer and optical retailer, has acquired the Ray-Ban sunglasses brand for \$640m. Companies and markets, Page 13**

**McKesson HMO shares slumped** after the recently merged US healthcare group was forced to cut its previously stated earnings figures for 1998. Companies and markets, Page 13; Airline shares rally, Page 16; World stock markets, Page 38

**Marks & Spencer, British retailer, announced plans to close all 38 M&S stores in Canada with the loss of 900 jobs after sustaining losses in 24 of its 25 years in North America. American companies, Page 16**

**Wal-Mart, the world's largest retailer with annual sales of \$128bn, put paid to speculation that it planned to go to the UK in the near future, saying it would not be in shareholders' interests. American companies, Page 16; Observer, Page 11**

**Cameroon McKenna, one of the top 10 UK law firms, is to link up with five continental European firms to create one of the biggest European legal services groups. UK news, Page 8; Global brief, Page 10**

**Japan's government came under increasing pressure from within the ruling Liberal Democratic party for a supplementary budget to prevent a further economic slowdown. Page 12**

**Sony, Japanese electronics group, fell into a loss in the three months to March 31 as a result of deteriorating results. Asia-Pacific companies, Page 14**

**Laura Ashley, UK retailer of frocks and furnishings, is selling its US business for \$1 in a deal with bankers to stave off insolvency. Companies and markets, Page 13**

**Saurer, of Switzerland, the world's biggest textile machinery company, is forecasting a sharp fall in profits for a second year, but says its order book is starting to recover. European companies, Page 15**

**First Leisure looked vulnerable to a break-up bid after talks with Cannons Group to merge the companies' health and fitness businesses broke down. UK companies, Page 21**

**Enxos, US energy company, is to withdraw from talks with Vietnam over oil exploration off its southern coast. Asia-Pacific news, Page 8**

**Euro Markets**  
News, analysis and commentary on the new currency zone, including exchange rates and equity markets. Page 22

## DRASKOVIC'S DEPARTURE DEALS MAJOR SETBACK TO DIPLOMATIC EFFORTS TO END KOSOVO WAR

# Yugoslav deputy PM sacked from government

By Guy Dillmore in Rome, John Thornhill in Moscow and Alexander Nicoll in Brussels

Vuk Draskovic, the moderate and outspoken deputy prime minister of Yugoslavia, was sacked from the government yesterday - dealing what appeared to be a major blow to diplomatic efforts to end the Kosovo war.

Earlier this week Mr Draskovic raised expectations among western powers that Belgrade was seeking a way out of the crisis when he proposed that a UN-led peacekeeping force, including Nato representatives, be allowed into the province.

Yesterday Tanjug, the state news agency, said Mr Draskovic was sacked for expressing views "in contradiction with the position of the federal government".

Analysts in Belgrade said the sacking of Mr Draskovic showed he had failed to win sufficient support within the regime for his compromise position - one backed by Russia - and that hardliners were still firmly in control. But in Brussels, Nato

said Mr Draskovic's dismissal was evidence that cracks were appearing in the Serbian leadership. Jamie Shea, Nato spokesman, added that as well as Mr Draskovic's remarks, "green shoots" of democracy had begun to emerge in Serbia - including a demonstration by thousands of people led by a mayor belonging to an opposition party.

Russian-led efforts to secure a political solution after five weeks of air attacks are due to continue today. Victor Chernomyrdin, Russia's special envoy to meet Kofi Annan, UN Secretary General, in Moscow and then travel to Bonn, Rome and Belgrade.

Mr Chernomyrdin made little headway on his first visit to Belgrade last week when Slobodan Milosevic, the Yugoslav president, agreed only to a UN-led civilian force for Kosovo excluding any representation from Nato countries.

A Russian diplomat in Belgrade said he believed that Mr Milosevic could still be persuaded to accept a UN-led military force that did not include Nato mem-



Vuk Draskovic, said to have expressed views "in contradiction with the position of the federal government". Picture: AP

ber states taking part in the air campaign. Moscow's position as the leading supplier of oil and gas to Yugoslavia gives it some leverage but, the diplomat said, the final outcome would probably rest on Mr Annan's ability to find a formula acceptable to both Belgrade and Nato.

The removal of Mr Draskovic sent shudders through members of Serbia's pro-western but fragmented opposition, who were encouraged this week to raise their voices again following the former deputy premier's hard-hitting attack on the govern-

ment's propaganda machine. Mr Draskovic, a former opposition leader who took his monarchist Serbian Renewal Movement into the Yugoslav government in January, had hoped to isolate the hardline nationalist Serbian Radical Party, led by Vojislav Seselj, who is opposed to any foreign troops on Serbian soil.

Mr Milosevic, who has embraced and dumped various coalition partners during his decade in power, is believed to have used the rift between Mr Draskovic and Mr Seselj to gauge opinions within the regime and

among the population. Mr Draskovic, a writer and former journalist, had succeeded this week in removing military censors from Studio-B, a Belgrade TV station controlled by his party. But his outspoken views were not aired by the main state network, Radio-Television Serbia.

Robin Cook, UK foreign secretary, said last night: "Milosevic is operating in the only way he knows how - with complete contempt for democratic rule."

Kosovo crisis, Page 2  
US Congress debate, Page 4

## EU and US may avert aircraft noise dispute

By Michael Stajichuk in London and Mark Stuzman in Washington

The European Union is today expected to avert a trade dispute with the US by postponing implementation of its new aircraft noise regulations for a year.

US officials last night described the planned delay as a "very constructive step". They said they now expected legislators in Washington to drop moves to ban Concorde, the supersonic aircraft, from the United States.

European industry ministers meeting in Brussels are expected to approve new rules restricting the use of hush-kits, or engine mufflers, on aircraft, but to delay their implementation.

"If it happens, we would certainly work with Capitol Hill, to make sure any legislation was put on hold," an administration official said.

Congressional aides confirmed that the delay would make it unlikely that the Senate would proceed with legislation to ban Concorde landings in response to the EU threats.

"The last thing we want is to engage in a trade war," a Capitol Hill official said. The dispute centred on international moves to phase out by 2002 older, noisier aircraft, such as the Boeing 707, the DC-9 and earlier versions of the Boeing 737.

The US argued that older aircraft could meet the new regulations - drawn up by the International Civil Aviation Organisation (Icao) - if they were fitted with hush-kits.

The European Commission disagreed, saying hush-kitted aircraft were too noisy. It proposed that no hush-kitted aircraft should be allowed to fly into the EU after April 1 2002 unless they had been operating in Europe before April this year.

This would have frozen the number of hush-kitted aircraft, mostly American-owned, at existing levels.

Today's decision is expected to ban hush-kitted aircraft after 2002 if they were not flying to Europe before May 2000.

The US said yesterday that, in return for the delay, it would now work with the EU to draw up the next set of noise regulations to be implemented within Icao.

US officials yesterday said the draft of the next generation of regulations could be ready as early as September.

Brussels officials stressed that European concerns about aircraft noise would not disappear.

The EU has argued it had to pay attention to aircraft noise densities were higher than those in the United States.

The Commission is preparing a white paper on aviation noise and pollution that is expected to propose lower air traffic and landing charges for quieter and cleaner aircraft.

Publication of the white paper has been delayed by the resignation of the Commission, but is now expected late in the year.

Beef dispute, Page 4

## Sega unveils global restructuring plans

By Paul Abraham in Tokyo

Sega, the troubled Japanese computer game group, yesterday unveiled a global rationalisation programme that includes closing a US software business and amusement arcades in the UK and Australia.

Sega also issued a profit warning for the year that ended in March, indicating it would post a consolidated net loss of ¥45bn (\$377m), its second in two years.

The group's revenues of ¥288bn for the year to March 31 undershot its previous forecast by 14 per cent.

Sega has been hoping its recently launched Dreamcast games console will help it to compete more successfully against older products of rivals Sony and Nintendo.

Fierce competition and early production problems with the microchips in the Dreamcast console had affected sales in Japan so far, the group admitted.

At the time of its domestic launch in November last year, the group had intended to sell 1m units by March. Instead it had sold 900,000. The consumer products division, which includes Dreamcast, underperformed its sales forecast for the 12 months to March by ¥14.5bn and posted an operating loss of ¥11.5bn.

The group's fortunes hinge on the progress Dreamcast can make in Japan, and the product's success in the US and Europe, where it will be launched in September. Dreamcast is a 128-bit machine, with superior graphics to Sony's 32-bit PlayStation. However, it is hindered by a lack of software titles.

In a further blow to Sega's financial standing, Moody's, the US ratings agency, warned it might cut its rating on the group's senior unsecured long-term credit.

Shoichiro Irimajiri, president, said Sega would make extraordinary provisions worth ¥3.5bn. These would cover write-downs for inventory of earlier generation games machines as well as clusters of some overseas and domestic operations. The group will shut down about 100 of its 870 amusement arcades in Japan.

The aim of the restructuring measures was to reduce fixed costs by 30 per cent to ¥2bn, said Mr Irimajiri. Senior executives will also take salary cuts and the number of board members will fall from 18 to 12.

The group's payroll will be cut by 25 per cent, with the 1,000 job losses achieved by early retirement and limiting recruitment.

Lux, Page 12

### WORLD MARKETS

STOCK MARKET INDICES			GOLD		
New York S&P500	4,186.22	(-37.51)	New York Comex	322.5	282.3
Dow Jones Ind Av	10,898.22	(-83.1)	London:	323.25	281.99
NASDAQ Composite	2,983.88	(-18.53)	DOLLARS		
EURO STOXX	4,274.70	(-16.22)	New York: lastminute	1.187	0.2419
EURO 100	3,998.8	(-4.2)	SP	1.123	118.105
FTSE 100	1,327.03	(-12.07)	Y	118.105	
Nikkei	18,942.24	(-18.03)	London:		
US LUNCHTIME RATES					
Federal Funds	4.75%		S	1.6181	(1.6183)
3-month Treas Bill	4.51%		E	0.9406	(0.9391)
Long Bond	5.5%		SP	1.1234	(1.0272)
Yield	5.50%		Y	118.105	(102.778)
OTHER RATES					
UK 3-month bank	5.75%	(p)	Tokyo Comex		¥194.15
US 10 yr Gov	7.08%	(108.46)	2-year London		
Euro Swap	2.388%	(2.3878)	S	1.0033	(1.0046)
Germany 10 yr Bond	5.02%	50.89	E	0.8289	(0.8289)
Japan 10 yr JGB	104.148	(104.089)	Y	128.585	(127.374)
Oil, 98c	516.40	(15.8)	SP	1.0032	(1.0034)

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Euro-zone swap price €2.5. Price in local currency in above	
Sweden	261.500
Denmark	89.600
Belgium	89.600
Spain	101.000
Germany	101.000
France	101.000
Italy	101.000
Portugal	101.000
Finland	101.000
UK	101.000
US	101.000
Japan	101.000
Australia	101.000
Canada	101.000
South Africa	101.000
India	101.000
China	101.000
Other	101.000

### CONTENTS

World News: The Americas 4	Companies & Finance: 13-20
International 5, Asia-Pacific 6,	Europe 20, The Americas 16,
Trade 4, UK 8	Asia-Pacific 14, International 15,
European News: 2,3	UK 21,
Management/Technology: 22	Capital Markets 24
Comment & Analysis: 10,11	World Stock Markets: 30-38

Full contents and Lux: back page

## Are you a director of a business?

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WORLD NEWS EUROPE

CRISIS EXPLOSIONS ROCK PODGORICA ■ AIR STRIKES FAIL SO FAR TO DESTROY YUGOSLAV MILITARY ■ DIPLOMATIC EFFORTS CONTINUE ■ NATO SUPPORTERS TARGETED IN GREECE

Montenegro plea to Nato as bombing intensifies

By Kevin Done in Podgorica
Montenegro yesterday suffered its most intense Nato bombardment to date, with air attacks spreading to the strategically vital oil port of Bar.

of explosions was also reported at Bar, which has become the terminal for oil imports that is the focus of the western alliance's planned oil embargo on Yugoslavia.

that has sought to remain neutral in the war between Nato and Belgrade, had previously largely been spared from air strikes since the bombing began five weeks ago.

supreme commander in Europe, on Tuesday that around 10 oil tankers a day were unloading refined oil products at Bar compared with only two or three ships a day before the announcement of international moves to block oil shipments.

Nikola Dragomanovic, managing director of Jugopetrol, the mainly state-owned Montenegrin oil trading company, said all Montenegrin ports had received only nine tankers in the whole of the five weeks since Nato began its bombing campaign against Yugoslavia.

to control both the delivery and distribution of oil products and warned that the imposition of an oil embargo "would completely paralyse life in Montenegro and cause a further humanitarian catastrophe".

ist government of Milo Djukanovic, president, has sought to resist Belgrade's attempts to take control through a campaign of increasingly blatant army harassment. According to a senior government official, Montenegro is facing "a creeping coup" by Belgrade.

Discovers my name and nationality, one tough reservist in his forties began a torrent of verbal abuse concerning "the hoodlums and cowards Blair, Cook and Robinson" and in particular "the ugly Cook".

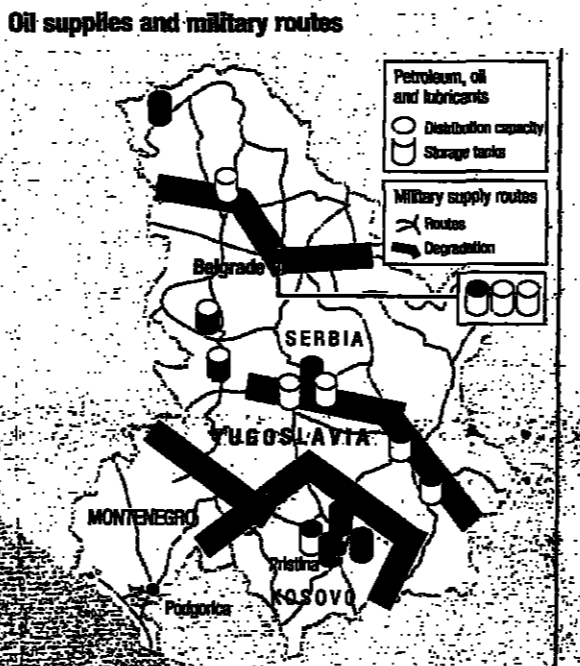
Raids hurt but fail to cripple

By Alexander Nicoll, Defence Correspondent
Nato's five-week-old campaign of air strikes has caused considerable damage to Yugoslavia's economic and industrial infrastructure but has yet to cripple the military machine of Slobodan Milosevic, the Yugoslav president, according to military analysts.

Nato officials and government ministers of member countries insist daily that the bombing is hurting Mr Milosevic, whose power base depends heavily on support from the military. Robin Cook, UK foreign secretary, spoke this week of desertions from the Yugoslav army and Javier Solana, Nato secretary-general, said yesterday: "Our campaign is working."

But analysts say Mr Milosevic has done a good job of conserving his military resources for the long haul in the hope that cracks will eventually open in Nato's resolve.

They do acknowledge that Nato's campaign - which officials have always said would take time to achieve its goals - will eventually begin to strangle Yugoslav forces and that the entry of an international force into Kosovo is the only likely outcome of the present conflict.



Royal United Services Institute says the air campaign "has not hampered the ability of the Yugoslav military to maintain up to 40,000 troops in Kosovo".

and they are left to get on with it... Each commander has an area which he is responsible for cleansing," he says, referring to the expulsion of ethnic Albanians. The commanders do not need a rigid centralised structure, Mr Brookes says.

namely failure to assemble enough aircraft to start with, over-bureaucratic selection of targets, the need to bring all Nato members on board as each change to the campaign is contemplated, and, in the view of some observers, the failure to fly low enough.

most recently the country's television system has been damaged. This campaign against strategic targets, which has included ministries and command centres, appears to be working.

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Art tax decision 'to hit UK'
By Anthony Thornton in London
British art dealers warned yesterday that a European Commission decision to double value-added tax on works of art imported into the UK from outside the European Union would drive the international art and antiques trade out of London.

Brussels to reform competition law
By Neil Buckley in Brussels
The European Commission is proposing to "decentralise" investigation of restrictive practices cases, shifting some of the burden on to national authorities, in one of the most significant reforms of European Union competition law since the 1980s.

KOSOVO UPDATE
Serb civilians killed by bomb
At least 17 people were killed in Surdulica in southern Serbia after a bomb veered off course.

US to toughen sanctions
The US Commerce Department is expected to announce details of intensified US sanctions on Serbia. The aim is a comprehensive embargo of exports and re-exports of all goods, including oil and petroleum products such as gasoline, officials said.

Nato lambasted by UK MP
Tony Benn, a British government MP, yesterday accused Nato of "war crimes" following reports of civilian casualties from allied air raids.

Support for EU oil ban
The European Union said its ban on the sale of oil and oil products to Yugoslavia had the support of the EU associate countries of eastern and central Europe, Cyprus and the EFTA countries.

duces formal legislative proposals, which must be approved by EU ministers. The Commission hopes to have the rule changes in place by 2003.
Although the European Commission is operating in a caretaker capacity only, Karel Van Miert, competition commissioner, yesterday outlined a formidable list of cases he hopes to complete before the executive breaks up for its summer recess at the end of July, writes Peter Norman in Brussels.

German drive in search for a settlement

By Halg Simonian in Berlin
The German government was yesterday positioning itself as a focal point for peace efforts in Kosovo amid a flurry of diplomatic activity between Berlin, Moscow and other capitals.

own Greens have called a special congress on May 13 to discuss Kosovo, amid dangers the party may split over the issue.

Germany said meetings during last week's Nato anniversary celebrations in Washington had demonstrated a desire to put "new life" into efforts to find a diplomatic solution in Kosovo.

Terrorists target backers of Nato
A leaving Greek terrorist group yesterday said a bomb explosion at the Intercontinental hotel in Athens was targeted at international companies seen as supporting Nato's air campaign in Yugoslavia.

Publication of the white paper begins a consultation process, with EU member states and interested parties given until September 30 to comment.
The new European Commission, which takes power in the autumn, will then pro-



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EUROPEAN CENTRAL BANK FUND'S CODE OF CONDUCT LENDS SUPPORT AFTER BANK HAS COME UNDER FIRE FOR MIXED SIGNALS

# IMF backs the ECB's line on disclosure

By Tony Barber in Frankfurt and Robert Chote in Washington

The European Central Bank, under fire for issuing mixed signals on interest rate policy and the euro's appropriate exchange rate, received support yesterday from the International Monetary Fund for refusing to publish minutes of policy meetings.

Launching a code of good conduct for monetary and financial policy, the IMF said transparency was generally desirable, but extensive disclosure requirements could

disrupt markets and constrain freedom of discussion among policymakers. "Thus it might be inappropriate for central banks to disclose internal deliberations and documentation," the IMF said.

Some economists say the ECB's refusal to publish minutes is creating an air of uncertainty about the young bank's intentions that may prompt pressure for more openness and clarity.

But they say financial markets have been more disconcerted by apparently con-

tradictory remarks made in the past month by Wim Duisenberg, the ECB president.

The confusion has arisen since the ECB cut interest rates on April 8, and in particular from testimony that Mr Duisenberg gave on April 19 to the European parliament's monetary affairs committee. There he stated clearly that the euro's weakness against the dollar did not bother him.

However, two days ago he changed tack and said in Washington that it would be

a matter of concern if the euro continued to fall.

In similar fashion, Mr Duisenberg could scarcely have been more emphatic on April 8 when, at a news conference devoted to the ECB's 0.5 percentage point cut in its main interest rate, he declared: "This is it."

Financial markets took this as a clear sign that the ECB wanted to help the euro-zone economy by ending speculation about when rates might change again.

But only 11 days later, at the European parliament

committee hearing, Mr Duisenberg surprised everyone by declining to rule out another rate cut.

"All in all, the 'this is it' statement appeared to be less well thought out than originally assumed," said Gerard Grebe of the Swiss brokerage Julius Bär.

"In support of the ECB, it could be added that Duisenberg, having had second thoughts, recognised the disadvantages of prematurely fixing future interest rate policy. Against the ECB, the criticism could be made that

Duisenberg's remarks lacked sufficient reflection, now resulting in confusion."

Mr Duisenberg's remarks in Washington on the exchange rate were in tune with comments over the previous few days from several colleagues on the ECB's executive board. These indicated the central bank's view that, at roughly \$1.06 to the euro, the euro had fallen far enough.

The euro has lost about 10 per cent of its value against the dollar since early January.

# France to look into pensions

By Robert Graham in Paris

France's Socialist-led government will today launch a key debate on the politically sensitive issue of funding the accelerating deficit in the country's state-run pensions system.

The debate will centre on proposals for tackling the pensions' deficit in a report prepared by Jean-Michel Charpin, head of the state-run planning commission.

The report has been painstakingly prepared over the past year and underscores the commitment of Lionel Jospin, prime minister, to proceed with this reform only by consensus.

The last attempt to introduce a reform of the pensions system in 1995 under the rightwing administration of Alain Juppé involved a head-long assault to end the privileges of employees in the SNCF, the state-owned railways. This provoked a bruising industrial confrontation that forced the withdrawal of the proposals and undermined the Juppé government's credibility.

The experience of 1995 has convinced Mr Jospin and his senior ministers of the need to "sensitise" public opinion and prepare the ground carefully with the unions - especially in the public sector where sacrifices are likely to be called for.

The pensions debate is likely to go on throughout

1999 with firm proposals only expected to be put before parliament next year.

The Charpin report is based on demographic calculations that after 2005 the number of people aged over 60 in France will rise sharply as a result of the combined impact of the "baby-boom generation" reaching retirement age and of people living longer. By 2040 France is expected to have 70 people over 60 for every 100 aged between 20 and 59, almost double the current level.

In terms of public finance the pensions overhang on current trends will reach a total deficit of FF490bn (£74.7bn, \$79.5bn) in 2020. To finance this within the existing system would mean finding FF112bn in extra contributions from employers and employees. Of this, FF182bn would have to be found to cover state and para-state employees. By 2040 the total deficit will rise to FF800bn in 1998 francs, demanding an even greater rise in contributions.

The two most sensitive issues in the Charpin report concern the disparities between public and private sector pensions and the role of privately run pension funds. The early retirement provisions and pension payments of France's large state and para-state workforce will have to be brought in line with the less generous private sector regimes.

# More compensation for E German victims

By Heig Simonsen in Berlin

The German government yesterday announced measures to compensate more victims of injustice in the former East Germany in a move that could add about DM300m (£153m, \$163m) a year to state spending. They increase the number of people eligible and some payments.

Separately, the Federal Constitutional Court decided that reductions in pension payments to certain groups

of former East German citizens, such as state security officials, were illegal, increasing further the burden on the German budget.

Germany's economy grew less strongly last year than originally reported, according to revised figures issued yesterday by the federal statistics office, reports Ralph Atkins in Bonn.

Gross domestic product grew by 2.3 per cent - instead of the 2.8 per cent previously announced.

# Private sector partners share government's traditional role

The idea of splitting infrastructure costs with business is growing, writes Nicholas Timmins

After a slow start, partnerships between the private and public sectors to fund and operate infrastructure projects are set to take off in Europe.

A profound cultural change is under way as many countries find themselves forced to look to public-private partnerships (PPPs) - the use of private money and private companies to finance and operate infrastructure that used to be almost entirely publicly funded. PPPs are one solution for countries that have found that public expenditure constraints of the euro have limited their ability to borrow for spending on roads, rail, bridges, ports, water and sewage schemes and similar infrastructure.

The European Commission, through its grant mechanism, is taking steps to encourage PPPs. And increasingly, the process is stretching down to local government. As has already happened in the UK, the private sector may be financing and contracted to run hospitals, prisons and schools.

"PPPs are the future," Geoffrey Spence, head of project finance for Europe, the Middle East and Africa at Deutsche Bank, says. "It will take time for many schemes to come to fruition, but in the end they will come through."

Four pressures, he says, make the change inevitable. The first is the euro. The limit it sets on government borrowing "means there will not be enough public money to meet the demand for infrastructure." Second, EU grants are being refocused, shifting money from the south with further transfers likely to central Europe as new members join. "This means there will be a gap between society's need for infrastructure and government's ability to finance it."

Third, successful privatisations have taught governments that private expertise can be used for the public good. And fourth, the development of the euro capital market has changed the financing prospects.

Eight years ago Deutsche Bank financed a power station in Portugal through a PPP, Mr Spence says. Finding the money was hard. Banks wanted to limit the length of time they were exposed to possible fluctuations in the escudo. Now that Portugal, and other

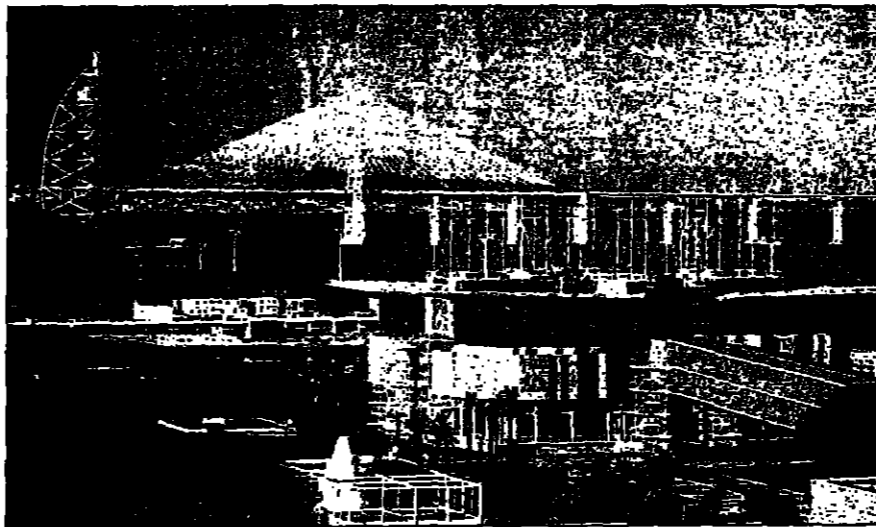
countries such as Spain and Italy, use the euro "the opportunities are there for long term debt finance which would not have been possible for many European countries".

Providing private sector concessions to run public infrastructure is far from new - notably in France for water services and in a limited way for motorways. In Portugal the Tagus bridge in Lisbon was an early PPP.

But at a recent conference in Rome, organised by Project Finance International, the acceleration now under way was spelt out.

Portugal has started a big programme for roads, with six based on shadow tolls and two using real tolls. Greece has four rail projects, including an underground, either already into the PPP process or are planned, along with an underwater tunnel, gas distribution networks, water, sewage and port and telecommunications schemes, plus significant lengths of motorway.

Each of these requires a separate law. But in the hope of attracting private finance for a number of key facilities for the Olympics in 2004, the government is planning legal changes that should make PPPs easier. Hospitals and prisons are possible in the next two to



Bridging the finance gap: private money was used to help pay for the bridge over the river Tagus in Lisbon for the Expo 98 exhibition

three years, George Ganotis, general secretary at the ministry of public works, says - although they will be limited to the support services of such institutions, not the clinical or security ones.

Italy is changing the law to make PPPs easier and is launching two big motorway projects and a rolling programme to identify PPPs, which are likely to cover at least as wide a range of projects as those planned for Greece. A task force, modelled on the UK Treasury's private finance initiative task force, is being established to drive the process.

Ireland too is creating a Treasury task force, while Spain has made legal changes and has large road projects and private con-

struction and management of the Madrid-Barcelona-France rail line under way.

In the Netherlands - which, unusually, has a budget surplus so large it could live without PPPs - the approach is being used for the new high-speed Amsterdam to Antwerp rail line, with 16 other projects to be phased in over the next few years.

"We don't need to do this to attract the money," Alexander van Altena, the rail line's project manager in the Ministry of Transport says. "If it falls through, there is public money reserved for it." But "we think we will get a better deal" from the private sector.

PPPs in mainland Europe are likely to differ from

many of the deals in the UK. It aims to hand over entire projects. Continental governments are likely to spend more public money and make stronger guarantees.

Ministries, finance houses and lawyers acknowledge that legal and cultural difficulties, including public dislike of privatisation, still have to be overcome if PPPs are to become the standard way of building and running public infrastructure.

But Jeff Thornton, head of public sector finance at the Royal Bank of Scotland, believes the euro swings the balance in favour of PPPs: "I do not detect a sea change in the way European Union governments are thinking about major procurements - the prospects are real."

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THE AMERICAS

CONGRESS DEBATE ON KOSOVO WAR

# Not much of a challenge to Clinton

By Deborah McGrath in Washington

When it comes to the war in Yugoslavia, the US Congress has so far resembled a stealth fighter, showing up on the political radar screen as little more than a series of random dots suggesting some sort of shape but no clear direction.

Yesterday, Republicans in the House of Representatives continued that elusive approach.

Although lawmakers were debating whether the president should be forced to seek congressional approval before sending in any ground troops, they shied away from a full-blown confrontation with the White House over their role in setting the boundaries for a war that most are content to refer to as "Mr Clinton's war".

The House was expected to defeat resolutions forcing Congress to either declare war in Yugoslavia or demand an immediate retreat. There was, quite simply, no appetite for a showdown over the Vietnam-era War Powers Act, which technically requires the president to notify Congress when US forces are

engaged in military action and establishes a 60-day deadline for Congress to authorise a troop commitment.

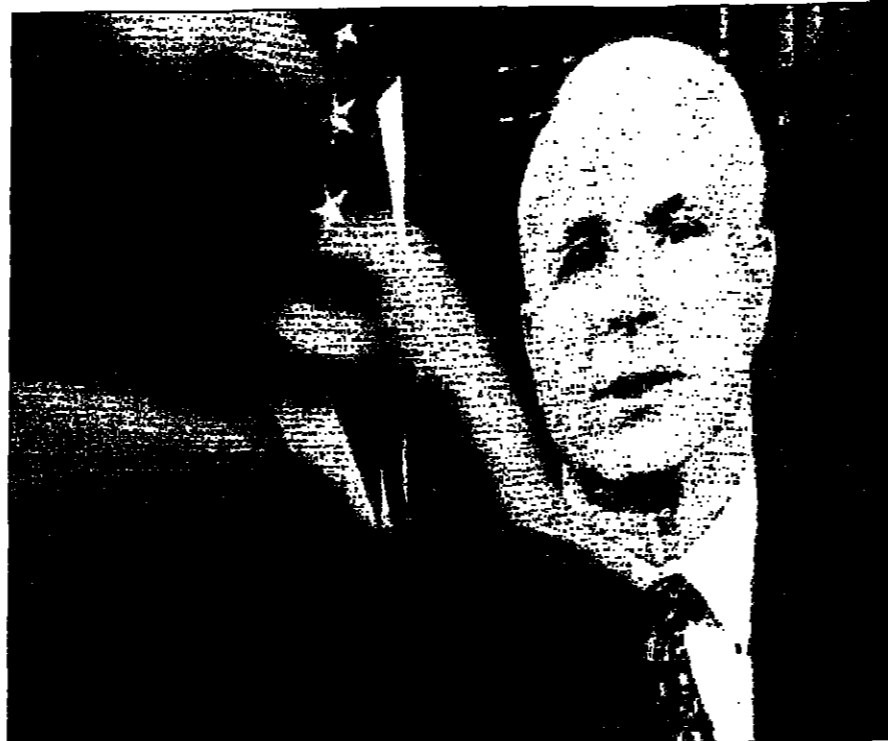
Yesterday's action - or lack of it - underscored the extent to which the Republican-led Congress is divided, not only about its role but about how to respond to public opinion, which registers continued strong support for the US role in the war.

Some Republicans support the war. Some do not. Some want ground troops. Some say withdrawal.

At one end of the spectrum is John McCain, the Arizona Republican and Republican presidential contender.

He has urged Bill Clinton to fight to win in Yugoslavia and has also sought to force a debate among his colleagues in Congress by introducing a resolution that would authorise the president to employ "all necessary force" in the war.

At the other end is Jay Dickey, a Republican from Arkansas who favours an immediate halt to the war. In his view, the US has done what it promised to do - bomb the Serbs - and there is nothing to be lost by



John McCain seeking a ground push

retreating before the US gets in any deeper. "We've already kept our word. We said we were going to bomb. If we stop right now, what harm would there be?"

Complicating matters is the fact that, like most wars, this one does not observe party loyalties. When Mr McCain raised a passionate voice against waging a limited war, he is joined by other Vietnam veterans, some of whom happen to be Democrats. John Kerry, a Navy war hero and Democratic senator from Massachusetts, has urged Mr Clinton not to "ask people to give their lives for something less than the prospect of success".

And, as always with members of Congress, local concerns often take precedence

over sweeping constitutional matters. Mr Kerry, for example, moved swiftly in response to Mr Clinton's announcement that he would call up 33,000 reservists to active war duty by introducing legislation to make small business owners affected by the move eligible for federal loan assistance.

For the most part, Republican leaders in Congress have been cautious because they fear that politicising the war would cause a public backlash. Mr Clinton yesterday repeated his request to congressional leaders not to send any signals that could give Slobodan Milosevic, the Yugoslav president, the impression of a weakening American resolve.

Normally, Congress's wartime power resides in its

control over the federal purse strings. It authorises or withholds funding for military operations, thereby exercising some leverage over the scale of conflict. In the current case, however, Republicans want to spend even more than the commander-in-chief - about \$13bn compared to his \$5bn - in an attempt to impress their foreign policy credentials on the public.

As the war debate continues, Congress and the White House do at least appear to have agreed on one thing: the impotence of the 1973 War Powers Act. Every president since Richard Nixon has ignored the law, contributing to Republicans' current sentiment that dodging detection is the safest way to fly.

## Netscape chief faces grilling

By Gautam Malkani in Washington

Peter Currie, executive vice-president of Netscape Communications, yesterday revealed that, even in the midst of negotiations over America Online's \$4.2bn takeover of his company, AOL's commitment to use Microsoft internet browser technology was not a significant factor.

Mr Currie was giving a verbal deposition to Microsoft lawyers in a Washington hotel yesterday. Microsoft is gathering evidence about the Netscape-AOL deal in the middle of its landmark antitrust trial as it believes the takeover might have a significant bearing on the outcome.

Part of the Justice Department's arguments during the trial of the world's largest software company have focused on AOL's decision in March 1996 to distribute Microsoft's browser instead of Netscape's.

AOL is contractually obliged to continue distributing Microsoft's browser until 2001.

Microsoft is accused of abusing its dominance of the Windows operating system unfairly to promote its internet technology.

Mr Currie, the former chief financial officer who helped put the deal together before it was announced in November last year, yesterday indicated that AOL had made clear the importance of access to Microsoft technology during initial talks. After that "it was not a big area of analysis". The takeover was completed last month.

Microsoft has argued the deal could undermine the antitrust charges against it as it shows the technology industry is highly competitive.

Judge Thomas Jackson, who is presiding over the case which is in recess, had allowed Microsoft to gather evidence about the deal.

NEWS DIGEST

COMMERCE DEPARTMENT

### Transport sector leads rise in US goods orders

New US orders for durable goods rose 2 per cent between February and March to \$197.7bn, led by strength in the transportation, industrial machinery and electronic machinery sectors. The rise, reported by the Commerce Department yesterday, came despite a decline in the aircraft sector and weak demand abroad.

The transportation sector, which has been up in four of the past five months, turned in the best performance. Increases were recorded in shipbuilding and tanks, motor vehicles and parts and railroad equipment, more than offsetting the decline in aircraft and parts. Excluding transportation, new orders rose 1.5 per cent in March.

Gordon Richards, with the National Association of Manufacturers, described the report as "rather like a mixed salad - varied, interesting and a bit surprising". While orders had not offset a February decline, they had risen in four of the past five months "so that the overall picture is one of steady growth". Nancy Dunne, Washington

BANKRUPTCY LAWS

### Renewed push for reform

Credit card issuers are resuming their efforts to reform US bankruptcy laws, amid indications that the sharp rise in personal bankruptcies over the past few years may be reaching a plateau. Attempts at reforming the bankruptcy law passed in the House last year but failed to pass the Senate. A new reform bill was approved by the Senate judiciary committee earlier this week and its proponents hope it will reach the floor of the House early next week.

The number of petitions for personal bankruptcy in the US last year reached a record 1.4m. This was more than double the level of 1989. In 1990, when the economy was in recession, fewer than 300,000 people petitioned for bankruptcy. John Authers, New York

GENERAL STRIKE

### Patchy support across Peru

The first general strike in more than 10 years in Peru won patchy support across the country yesterday. Protesters blocked some roads in the capital with burning tyres and public transport and schools were partially affected.

In some provincial cities - including Cusco, Iquitos and Huaruco - almost all offices, stores and schools were closed and workers marched through the streets in a show of support for the broad-based protest against the policies of Alberto Fujimori, president.

The strike, called by the Peruvian General Workers' Federation, gained support when the union entered an alliance with regional and women's groups, shanty town organisations and student unions. Jane Holligan, Lima

On the web today

- Mexico banking systems problems stand in way of Zedillo's moment in history
- Patchy support for Peru general strike
- Microsoft lawyers quiz Netscape chief <http://www.ft.com/americas>

## Mexico gets choosy over IMF finance

By Andrea Mendel-Campbell in Mexico City

Mexican officials met Michel Camdessus, International Monetary Fund managing director, in Washington yesterday to discuss a fresh financing package, having all but rejected a new IMF anti-contagion credit line.

The officials, José Ángel Gurría, the finance minister, and Guillermo Ortiz, central bank governor, were

strongly critical of the contingency credit lines, approved last week by the IMF, to protect countries with sound economic policies from financial crisis.

The Mexicans, in the market to roll over a portion of \$8.2bn in IMF loans coming due between now and 2000, say they would prefer fresh capital to the promise of money that may never come. Mexico is particularly disappointed by conditions that

seemingly preclude countries already participating in IMF loan programmes.

Mexico had been holding off on negotiations with the IMF begun earlier this year. "They are saying you can't be hit by contagion if you are already under a programme - it doesn't make any sense," said Marco Ponce, finance ministry spokesman. "Since we first struck a deal with the IMF after the [1995] banking cri-

sis, we've been hit by Asia and then by low oil prices."

Instead, Mexico expects to reach a stand-by loan agreement with the IMF in June to roll over a little more than half of \$8.2bn - part of an unprecedented \$17.8bn emergency facility issued after the 1994 peso crisis.

The agreement is likely to include conditions calling for the passage of new legislation, currently held up in the Mexican Congress, to

clean up the banking sector. Other conditions would see Mexico decreasing its reliance on oil revenues, which represent one-third of government income.

Mexico is looking to settle any outstanding debt concerns as it heads into presidential elections in 2000.

The country is negotiating from a position of relative strength because of a strong peso, healthy reserves and buoyant trade.

WORLD TRADE

## US drops drugs and food from sanctions

By Mark Stuzman in Washington

President Bill Clinton yesterday announced that the US would modify its use of economic sanctions to allow for commercial exports of food and medicine.

The decision marks a significant change in US policy and follows extensive lobbying by agricultural and humanitarian groups. In recent years the US has made increasing use of sanctions as a weapon against hostile states, and six countries - Iran, Iraq, Cuba, Libya, Sudan and North Korea - are now under embargo.

The president's decision, which was welcomed by Richard Lugar, chair of the Senate agricultural committee, could pave the way for significant US food exports to several of the states, including a proposed \$500m sale to Iran. However, White House officials said the change would not necessarily include processed foods or high-tech medical equipment.

Stuart Eizenstat, under-

secretary of state, said that the decision was not designed to help any particular country but was the product of an ongoing review of US sanctions policy. He said it would apply to all future unilateral sanctions.

"It has been implemented as part of our overall approach to sanctions reform and is not directed at any specific country," he said. "In fact the national security and foreign policy concerns that led to the original decision to impose comprehensive sanctions on those countries still pertain."

Mr Eizenstat said the move was justified because the main aim of sanctions was to change the behaviour of hostile regimes, not to deny humanitarian needs. "Sales of food, medicine and other human necessities do not generally enhance a nation's military capacities or support terrorism," he said.

"On the contrary, funds spent on agricultural commodities and products are

not available for other, less desirable uses."

White House officials stressed the announcement did not mean the US believed sanctions were no longer a useful foreign policy tool. The president would retain the authority to impose restrictions on food and medicine if circumstances were appropriate, they said.

Individual applications for suitable exports will be considered on a case by case basis under a licensing system to be worked out by the departments of State, Commerce and Agriculture in conjunction with the Treasury. All sales will have to be conducted at prevailing market prices and no open-ended contracts will be approved.

Any approved exports will generally be restricted to non-government bodies. However, some sales to parastatals and procurement agencies will be permitted provided they are not affiliated with the police, army or any other coercive state bodies.



Iraqis queue for food at a distribution centre in Baghdad. The US is to modify its use of food and medicine sanctions against countries such as Iran, Iraq, Libya, Sudan and North Korea

## Gephardt backs China on move to join WTO

By Nancy Dunne in Washington

Congressman Richard Gephardt, the House minority leader and a pivotal player on trade policy, yesterday said it was in US interests for China to join the World Trade Organisation.

Mr Gephardt is usually an opponent on human rights grounds in the annual battle over renewal of China's trade status, but he commended the Clinton administration on the progress made in negotiations on a market access package. He said Congress should allow the administration to complete negotiations before passing judgment.

"It is important that the Congress evaluate any final deal on the merits of whether it is a good deal for our economy," he said. "As hard as it may be for some, particularly in the Republican party, this process should and must not be politicised."

Speaking at a conference sponsored by the Economic Strategy Institute, Mr Gephardt warned that "iso-

lationism is on the ascent in the Republican party". For this reason, support from Mr Gephardt and other progressive internationalists is important for future efforts to pass legislation giving China permanent Most Favoured Nation status. Under MFN - or Normal Trade Relations, as it is called in the US - a trading partner has the same trade benefits as most other countries.

Business representatives, anxiously watching the US-China negotiations for backsliding on existing concessions, have been encouraged by the recent talks in Beijing. A few issues have been added to the agenda, such as US insistence that American car companies be allowed to offer financing for vehicle purchases, and a provision for direct sales in several sectors.

One stumbling block is that the US wants China to be considered as a non-market economy when applying dumping laws, so that US companies can more easily be protected against import surges. Mr Gephardt also

said that "tangible Chinese progress" on human rights, labour rights and environmental protection must take place before many in Congress would support a deal.

Business lobbyists have been encouraged by the response on Capitol Hill to Chinese concessions. They have been struggling with the question of whether to seek permanent MFN in June, when the president usually asks for another year of temporary MFN, or to seek it later after building support for the deal.

"We have a shot at one vote," said Myron Brilliant, Asia manager for the International Chamber of Commerce. "If negotiations with China can be wrapped up in time, we want to see closure on this."

He said there had been a growing recognition that the deal to open the Chinese market was in the US interest. If China joins the WTO, US companies will not be eligible for many Chinese concessions on telecommunications, insurance and other sectors unless Congress approves permanent MFN.

HORMONE-TREATED MEAT WASHINGTON TOLD TO TIGHTEN UP CONTROLS BY JUNE 15 OR FACE EMBARGO

## Brussels gives ultimatum over beef

By Neil Buckley in Brussels and Frances Williams in Geneva

The European Union is set to ban hormone-treated beef imports from the US from June, unless Washington tightens up controls on the meat.

The move, which follows EU veterinary experts' backing, gives Washington until June 15 to take steps to ensure beef certified as coming from animals not reared on growth hormones is genuinely hormone-free.

A recent study by French and Dutch vets found 12 per cent of US meat certified hormone-free contained residues of the growth stimulators. The origin of the problem is not clear.

A ban on hormone-free

meat - first threatened by the European Commission, the EU executive, last week - would effectively block all remaining beef imports from the US. The EU already bans meat from animals fed with growth hormones, claiming it can cause cancer in humans.

The Commission was expected to adopt the ban formally after getting the go-ahead yesterday from a committee of member countries' vets.

Last week's disclosure of the ban threatened to increase transatlantic trade tensions at a sensitive time. Brussels and Washington have been at loggerheads over the EU's banana regime, and moves to curb aircraft noise - as well as a

World Trade Organisation ruling that the EU's 10-year ban on hormone-treated beef violates world trade rules as it is not supported by scientific evidence.

The EU has until May 13 to comply with that ruling and has ordered 17 studies to strengthen its case on the dangers of hormones.

But on beef certified hormone-free, EU officials suggested talks with the US in recent days had been constructive. They said both sides were working together to find the source of the problem, and they had received assurances from US officials that they would tighten controls in slaughterhouses.

"There is a willingness from the two sides to find a

solution," said one Commission official.

Only 10 abattoirs were involved in exporting the 7,000 tonnes of hormone-free beef, worth \$20m, which went to the EU last year.

At the WTO in Geneva the US and Canada gave an unenthusiastic reception to an EU proposal to negotiate compensation for keeping its ban on North American hormone-treated beef after the May 13 deadline.

The two countries have threatened to ask the WTO for permission to retaliate against EU goods if the ban was not lifted. The WTO ruled early last year that the decade-old prohibition was not justified by adequate scientific evidence.

However, Brussels has

interpreted the ruling as meaning that it can keep the ban provided new scientific studies show a risk to health. These studies will not be completed until the end of the year, although EU officials yesterday said they hoped for an interim assessment soon.

The US told a meeting of the WTO's dispute settlement body yesterday that Washington would only accept compensation pending a lifting of the ban. Canada said it was prepared to consider compensation offers.

The US is due to publish next month a final list of EU products that could be hit with 100 per cent tariffs if the WTO gave the go-ahead in June or July.

## Alcatel to produce new ultra-thin battery in US

By Peter Marsh in London

Alcatel, the French electronics company, is attempting to rival Japanese groups such as Sony and Matsushita by setting up a US plant to make a new generation of ultra-thin rechargeable batteries for use in new versions of ever-smaller mobile telephones and computers.

The plant is expected to produce batteries worth up to \$50m a year from 2000, and is based on development by Alcatel of lithium-based battery techniques which has cost \$200m since the early 1990s.

The factory, in Valdese, North Carolina, will be operated by Saft, the battery sub-

sidary of Alcatel, and should move into volume production next month. It will be one of the few in the world to turn out lithium-polymer batteries, developed around combinations of compounds based on lithium and plastics.

These pack more energy into a limited space than other, more conventional forms of rechargeable batteries. While lithium-polymer sales are currently negligible, output of other kinds of rechargeable batteries for use in consumer electronics equipment is estimated at about \$5bn a year, compared with little more than zero a decade ago.

Jean Brunel, Saft's chief executive, said the company

had discussed selling the new generations of batteries to make possible ultra-small handsets - which in the past decade have shrunk from clunky objects to devices the size of a palm.

Lithium-polymer devices have been under development in the past decade by the battery industry but have proved difficult to bring into production because of the complex chemistry involved.

Sony and Matsushita, two leaders in the consumer electronics industry, have recently both announced plans to produce lithium-polymer batteries, while a number of small US companies are also trying to commercialise the technology.

مكتبة الامم المتحدة

# Joining the dots on the map puts an Israeli stranglehold on the West Bank

Avi Machlis on the tactics of settlers to grab tracts of land before final status peace talks

From the hilltop he calls Mitzpe Hagit, Shimon Ben-Dor surveys the rolling brown Judean desert terrain below. It will only be a matter of time, he says, before this outpost of two wooden caravans, a water tank and an Israeli flag, is transformed into a thriving new Jewish settlement.

Four kilometres away across a winding road and broad valley, Kfar Adumim, the nearest settlement, is visible in the distance. Mr Ben-Dor, who represents no political group, loses his technical is legal because, technically, it is within Kfar Adumim's jurisdiction.

But as Mr Ben-Dor explains his motives, the reasons behind Israel's latest settlement drive that is

angering Palestinians, linking the US and rapidly creating more non-negotiable West Bank territory become clear. "It is very important that we stake a claim to as much land as possible in this area, where there are no Arab villages, and establish facts on the ground," says Mr Ben-Dor. "Eventually, I hope we can establish territorial continuity with the nearby settlements."

Throughout the West Bank, Jewish settlers have been making good on a recent appeal by Ariel Sharon, Israel's foreign minister, to establish "facts on the ground" by "grabbing the hilltops". Since the Israeli-Palestinian Wye River accords were signed last October, caravan villages have sprouted on some 20 hilltop sites in the West Bank. Often, they are more than a kilometre from the nearest settlement. Unlike isolated Mitzpe Hagit, many are near Palestinian villages.

With Israeli elections scheduled for May 17, and

increasing public opposition to funding settlements instead of infrastructure after a three year economic slowdown, the settlements are playing high in the campaign. Ehud Barak, prime minister of the One Israel coalition, is promising to dry up funding of settlements.

The Israelis who have come to these new colonies are second generation settlers, twenty-something children of the original Gush Emunim settlement movement. Like their parents, they champion the religious-nationalist ideology that believes all of the biblical Land of Israel, including the West Bank, is the birthright of the Jews.

By connecting new dots on the map with existing ones, Israel will have cordoned off tracts of land, greatly enlarging settlement enclaves surrounded by Palestinian-controlled areas. And the timing - before final status peace talks that may begin after the elections - is crucial.

"The settlers know occupied areas are much less negotiable," says Didi Remez, settlement watch co-ordinator for Peace Now, the leftwing Israeli movement.

Peace Now says the new settlement drive is the biggest since the early 1980s. At another 20 sites, it says, roads are being paved and hilltops razed, the telltale signs of another wave of settlements yet to come.

The settlers have nothing to hide. Aharon Domb, director of Yesha Council, the settlers' organisation, says more than 30 new sites - all within master plans and approved by the government - have been settled in the past two years. The strategy has been to build satellites as far as possible from the mother settlement, thus pre-empting the status of all land in between. "This has been our strategy for 30 years," says Mr Domb.

Yet Benjamin Netanyahu, Israeli prime minister, continues to claim the govern-

ment is not building new settlements, but just allowing "natural growth" within existing settlements. "The municipal areas total 4 per cent of the West Bank," says David Bar Ilan, senior media adviser to Mr Netanyahu. "So to say there will be nothing left to negotiate is slightly out of proportion."

According to Israel's Central Bureau of statistics, the settler population grew 7 per cent last year to 172,000 - slower than the 9 per cent settler increase in 1997 but much faster than the general population's growth of 2.3 per cent. However, a close look at the new sites throws the government's "natural growth" claim into doubt.

At nearby Mitzpe Danny, for example, an "extension" of the Ma'ale Michmash settlement, 12 caravans have been placed on a hilltop 700 metres from the main settlement. A road, several barren hills, and two patches of flat land separate Michmash from its new satellite.

"There has been a leap of sorts," admits one Mitzpe Danny settler. "Through natural growth we may have only reached this hill 30 years from now."

The US is getting increasingly frustrated, especially as it has worked hard to convince Yasser Arafat, Palestinian Authority president, to refrain from unilaterally declaring statehood on May 4. "We have been repeatedly promised by the Israeli government at all levels that they were not going to take unilateral actions that would undermine final status negotiations," said a US diplomat. But the US is reluctant to confront Israel less than a month before elections. So are the Palestinians.

Saab Erekat, chief Palestinian peace negotiator, warns that Israel's settlement activities are "creating a pressure-cooker situation" that may soon get out of control. But with little Palestinian opposition in the streets so far, Israel's high-stakes game of connect-the-dots is likely to continue.



## World Bank 'might need more capital'

By Robert Chote in Washington

James Wolfensohn, World Bank president, told finance and development ministers yesterday that they may have to provide more capital for the development institution if they want it to continue making big loans in the event of further financial crises.

Mr Wolfensohn told a "development committee" that the Bank and its private sector arm, the International Finance Corporation (IFC) were currently well capitalised. "It is simply prudent, in view of the potential that financial demands remain heavy, to plan for the years ahead," he told them.

A panel of experts has recently reviewed the Bank's capital position and concluded that it can muddle through unless called upon to help the International Monetary Fund with liquidity support for future crisis victims. But if it is to play this role, then shareholders will either have to stump up more capital or accept that the Bank will have less net

income to devote to poor country debt relief and other deserving causes.

"To ensure that the Bank is ready to deliver on its fundamental development mandate in whatever environment it faces - good times or bad - it must remain financially sound and resilient," Mr Wolfensohn said. He added the directors were determined to defend the Bank's triple A bond market rating.

Conscious of its political sensitivity, most leading industrial countries are reluctant to contemplate a capital increase for the Bank unless absolutely necessary. In the case of the US, this would require congressional approval. Peter Woicke, the head of the IPC, has been arguing that his arm of the World Bank does need a capital increase, noting that it is particularly important to foster private sector development in post-crisis situations. He noted that efforts to "bail in" private sector lenders in crisis resolution are complicated when shareholders put pressure on

investing institutions to eliminate their exposure to problem areas.

The committee was expected to agree that the capital adequacy of the Bank and the IFC should be examined further in coming months, perhaps for a decision at this autumn's annual meeting.

The committee also discussed the code of good practice on social policy that the Bank has assembled from existing declarations by the United Nations and other bodies. Developing countries are concerned that this is another way to impose policy conditions on them, but industrial country officials said they were keen to emphasise that this was not the case. They took heart from the generally positive reaction to the social code from the Group of 24 developing countries.

Mr Wolfensohn also used the meeting to argue for his "comprehensive development framework," the big idea with which he hopes to define strategic direction of the Bank after its current reorganisation.

## Use of wind energy set to reach milestone

By Vanessa Houlder in London

The use of wind energy is set to reach "an historic milestone" this month, according to the International Energy Agency, the Paris-based energy arm of the Organisation for Economic Co-operation and Development.

It predicts that worldwide wind energy capacity is about to reach 10,000MW, which is enough to supply the electricity needs of two cities the size of Madrid.

Wind energy has been the

world's fastest-growing renewable energy source for four years running, according to the IEA which monitors world energy markets for industrialised countries.

Last year, worldwide equipment sales totalled more than \$2bn, as 2,100MW of new capacity was installed.

The growth of wind energy has been driven by improved technology and supportive government policies. In several countries, governments have guaranteed a fixed

price for wind-generated electricity in an effort to respond to environmental concerns about global warming and air quality.

The cost varies considerably but is getting close to that of conventional energy sources in many cases. Wind turbine prices have fallen by a factor of at least three from 1981 to 1991, according to the European Wind Energy Association, an industry body. The cost of the energy generated by turbines has halved over the

past decade as a result of the fall in turbine prices, higher efficiencies and lower operation and maintenance costs.

European countries were largely responsible for the new capacity installed last year. Germany was in the lead with more than 800MW, Spain had 400MW and Denmark had 300MW. The US installed 160MW. Overall, five countries account for more than 80 per cent of the world's installed capacity, namely Germany, the US, Denmark, India and Spain.

In the US, 10,000MW are expected to be installed by 2010. In European Union countries, 40,000MW of additional wind capacity was expected to be installed by 2010, part of which is likely, to come from offshore installations planned by Denmark and the Netherlands.

The European Wind Energy Association believes that Europe could generate 100,000MW of wind energy capacity by 2020, which could provide 10 per cent of European electricity needs.

### NEWS DIGEST

#### PALESTINIAN STATE

##### Arafat postpones decision until after Israeli election

Yasser Arafat, president of the Palestinian Authority, last night decided not to declare an independent state until after Israel's general election on May 17.

Palestinian officials said Mr Arafat had no intention of playing into the hands of Benjamin Netanyahu, Israeli prime minister, who said he would scupper the peace process and retake Palestinian-controlled areas of the West Bank if a unilateral declaration was made.

Addressing the 124-member central council of the Palestine Liberation Organisation in Gaza, which endorsed his decision, Mr Arafat said he had received assurances that after the elections President Bill Clinton would revive the peace process. Washington has opposed any unilateral declaration. In addition, PLO officials said Mr Clinton had this week sent Mr Arafat a letter pledging support for "the Palestinian people's aspirations to determine their own future on their own land" as an incentive to defer a proclamation of statehood. It fell short of last month's European Union declaration which said Palestinians had an "undisputed right to self-determination including the option of a state" with no Israeli veto. *Judy Dempsey, Jerusalem Editorial Comment, Page 11*

#### COMMONWEALTH

##### Nigeria to be readmitted

Commonwealth ministers begin a special meeting in London today which is almost certain to recommend that Nigeria's three-year suspension be ended. Nigeria's membership of the 54-nation grouping of mainly former British colonies was frozen in 1995 after it executed nine minority rights activists. But the populous West African nation has come in from the cold after holding presidential elections in February to end 15 years of military rule. President-elect General Olusegun Obasanjo is due to take power on May 29.

The decision on Nigeria's future will be taken by the eight-nation Commonwealth Ministerial Action Group (CMAG), set up to probe abuses in members with military regimes.

"CMAG is likely to take stock of things in Nigeria and then request that Secretary-General Chief Ernie Anyaoku send a letter asking Commonwealth governments to lift the suspension and to make it effective by May 29," said a Commonwealth official. CMAG has kept up consistent if light pressure on Nigeria since 1995, agreeing a limited package of sanctions and refusing to contemplate any talk of ending the suspension until Abuja agreed to ending military rule.

Deep divisions between African and non-African CMAG members meant the sanctions were never imposed but diplomats said the group had nevertheless had some effect. "Our assessment is that CMAG has been a good forum and a good way of pressuring Nigeria. I think that at the end it bothered Nigeria not to be part of the Commonwealth," said a diplomat from one CMAG nation. *Reuters, London*

## Warning over big majority for ANC

By Victor Mallet in Johannesburg

South Africa would become another Zimbabwe after the June 2 general election if the ruling African National Congress won more than two thirds of the vote. Martinus van Schalkwyk, leader of the opposition New National party, said yesterday.

He told foreign correspondents that a two thirds majority would allow the ANC to change the section of the constitution protecting property rights. The ANC could also bring the independent central bank under political control, increase the powers of central government at the expense of the provinces and tamper with the appointments of watchdogs such as the auditor-general.

Opinion polls show that the ANC, which won the first democratic election in 1994 with 63 per cent of the vote, could increase its share to 87 per cent this year. Most ANC leaders say they do not want to change the constitution, although some of the party's leftwing members, as well as its communist and trade union allies, favour amendments.

South African opposition parties often point to neighbouring Zimbabwe, ruled by Robert Mugabe and his Zanu-PF as a *de facto* one-party state, as an example of everything that can go wrong in domestic politics. Zimbabwe's constitution has been amended more than a dozen times since independence, to the benefit of Zanu.

Other opposition parties are also stepping up their attacks on the ANC as the election campaign gathers speed. United Democratic Movement supporters all but drowned out an address by President Nelson Mandela in Umtata in Eastern Cape earlier this week.



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ASIA-PACIFIC

AUTONOMY REFERENDUM GOVERNOR AND MILITARY COMMANDER SAY THEY FEAR CIVIL WAR ON EAST TIMOR

E Timor officials critical of vote

By Sander Thoenes in Dili

One day after Indonesia's President B.J. Habibie pledged to let the East Timorese choose between independence or autonomy in August...

Timor next month as advisers, but not as peacekeepers. Mr Soares and Mr Suratman have publicly supported paramilitary groups...

to that agreement in a neutral and impartial way. At a clinic in Dili, where nurses were struggling to care for badly maimed victims...

violence out of this, so we'll see the stance that the Indonesian military takes. The worry of course is that the situation becomes just too unstable to have a referendum...



Followers of Fa Lun Gong practise a breathing exercise in Beijing

Emergence of cults sounds alarm among China's leaders

James Kyng finds religions and martial arts groups are offering alternatives to the supposedly all-powerful Communist party

The middle-aged woman with a bag of steamed dumplings at her feet hardly seemed threatening. Shadows of sadness and resignation crossed her face...

Chinese, or more than 100m people - double the Communist party's membership - now practise some form of religious belief...

Official sources said yesterday that an emergency meeting involving all of China's top leaders was convened on Sunday in Zhongnanhai...

Beijing pulls out of Apec meeting

By Terry Hall in Wellington and Mure Dickie in Taipei

China has pulled out of a meeting of senior officials of the Asia Pacific Economic Co-operation (Apec) group after arch-rival Taiwan changed the minister in charge of its delegation...

land trade and enterprise minister, said the move was prompted by difficulties between China and Taiwan, which takes part in Apec meetings under the name 'Chinese Taipei'...

Christchurch, said the minister scheduled to lead Taiwan's delegation to lead Taiwan's delegation had been unable to attend and China was unhappy with his replacement...

other ministers in government lists. Mr Wevers said the Chinese delegation, led by State Economic and Trade Commission chairman, Zheng Silitu...

HK lowers China influx estimate

By Rahul Jacob in Hong Kong

The Hong Kong government said yesterday it estimated that 1.7m mainland Chinese were eligible to claim residence in the territory. In January, Hong Kong's Court of Final Appeal ruled that all children of Hong Kong residents were eligible to the right of abode in Hong Kong...

children and children born before their parents became permanent residents. The court overturned immigration controls rushed through the local legislature soon after the UK handed its colony back to China in July 1997...

sparking fears that Hong Kong would be overwhelmed by the influx. Regina Ip, the secretary for security, said yesterday that the number of legal immigrants allowed in to the former colony on a daily basis would increase from the current 150 to 1,000...

Nauru president forced to step down. It was the best and worst of weeks in the tiny Pacific island republic of Nauru. Just days before the long-awaited entry to Commonwealth full membership by Nauru...

Nauru president forced to step down

By Susan Robinson

It was the best and worst of weeks in the tiny Pacific island republic of Nauru. Just days before the long-awaited entry to Commonwealth full membership by Nauru, whose wealth is based on fossilised bird droppings, its president was toppled in a no-confidence vote...

But Bernard Dowiyogo was dumped on Tuesday and Rene Harris elected president by the island's parliament by a "comfortable majority", a spokesman said yesterday. The political upheavals have not derailed Nauru's entry to the Commonwealth on May 1...

Mr Harris, a former chairman of the government's Nauru Phosphate Corporation, is an influential figure in the island republic. Phosphate rock, a legacy of thousands of years of fossilised bird droppings, has been its only export...

No organisation is supposed to exist independently of Communist party

into big, powerful groups. That is what the leaders are afraid of, and that is what happened with the Fa Lun Gong. The audacity of the demonstration last Sunday lay not just in the fact that thousands of people, many of them elderly men and women from the countryside, managed virtually to surround the most heavily guarded compound in all China...

No organisation in China is supposed to exist independently of the Communist party. Several registered "democratic parties" swear allegiance to China's leadership. All but a tiny handful of registered "non-governmental organisations" are affiliated to a government body and all sanctioned religions are classified as "patriotic"...

Confidential orders have been issued to the heads of each government work unit to warn officials not to join or sympathise with such demonstrations, officials said yesterday. In public, the reaction was initially mild but grew significantly tougher yesterday. "This kind of gathering affects public order and people's normal life around the headquarters of the Communist Party Central Committee and the State Council and is completely wrong," the official Xinhua news agency said...

Underground catholic and protestant churches claim tens of millions of believers. Martial arts groups, many promising to impart supernatural abilities, are mushrooming all over the country. And in rural Shaanxi province, a former Communist party cadre runs one of many temples in China devoted to the worship of Mao Zedong...

A demonstration by more than 10,000 adherents of the Falun cult around Zhongnanhai, the red-walled leadership compound in central Beijing, has thrown into sharp relief the threat posed to China's political system by a nationwide proliferation of cults, secret societies and proselytising religions...

It also warned that those who damage social stability under the "pretext of practising martial arts will be dealt with in accordance with the law". The level of official concern is justified not only by the minute - and secret - planning that Fa Lun must have engaged in to pull off their demonstration. It is also warranted by the examples of history...



Cult leader Li Hongzhi: doom

The Taiping rebellion of the mid-19th century, which was led by a man claiming to be the brother of Jesus, nearly brought down the Manchu dynasty in a war that claimed millions of lives. Fa Lun is resolutely peaceful in philosophy but its leader, Li Hongzhi, who lives in the US, claims to be a demi-god more holy than Jesus. He predicts doom for mankind unless it corrects its evil ways - which include homosexuality, rock and roll and drugs.

Exxon to quit talks on Vietnam oil exploration

By Jonathan Birchall in Hanoi

Exxon, the US energy company, said yesterday it was to withdraw from talks with Vietnam on oil exploration off the country's southern coast, in another significant blow to Hanoi's offshore hydrocarbon development plans...

state-owned PetroVietnam's decision to abandon traditional production sharing contracts with the foreign consortia which had earlier been selected to develop the two blocks. Instead, PetroVietnam has been seeking to form joint venture operating companies in which it would hold a 50 per cent share, a formula that has proved deeply unpopular with foreign oil companies...

Industry sources say Exxon's withdrawal, ahead of the proposed merger with Mobil, raises doubts about Mobil's continued commitment to further exploration work in Vietnam. Any withdrawal by Mobil would be symbolic as the company pioneered oil exploration during the Vietnam war but was forced to abandon what is now Vietnam's biggest field - now known as Bach Ho - when the conflict ended in 1975...

Exxon is the latest in a long line of foreign oil companies to pull out of offshore exploration in Vietnam, after initial optimism about the potential. Since 1992 the number of foreign licence holders has dropped from more than 20 to just 12. An Exxon official in Hanoi, citing commercial reasons, said the company was to withdraw its interest in exploring two blocks in the Cuu Long Basin adjacent to the mouths of the Mekong River, after negotiations lasting more than three years. The company is also closing its office in Hanoi. The withdrawal follows

Exxon is abandoning a 30 per cent share in Block 16-02, in which Mobil holds the remaining foreign share of 20 per cent, and a 10 per cent share in Block 16-01, in which the American independents SOCO and OPECO hold 30 per cent and 10 per cent respectively. PetroVietnam has been trying to negotiate similar deals for two adjacent blocks: 09-01, where Russia's Zarubezhneft is the main foreign partner, and 09-02, in which Mobil holds the majority foreign stake.

The four oil blocks have been regarded as the main focus of PetroVietnam's efforts to promote further offshore exploration efforts. The Cuu Long basin is already the site of Vietnam's main 200,000 bpd Bach Ho and Rong oilfields, operated since the 1980s by the Viet-Sovpetro joint venture, and the 45,000 bpd Rang Dong field, operated by a joint venture with Mitsubishi Oil, which began producing last year.

Advertisement for FT Nigeria Conferences. Title: Nigeria Debt, Development and Democracy: Prospects and Challenges. Date: 4 & 5 May 1999. Location: Number One Southwark Bridge, London. Includes a list of distinguished speakers and contact information for AFRIINVEST and UBA.

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BRITAIN

BMW INVESTMENT COMMISSIONER CONCERNED OVER USE OF COMPETITION RULES

EU questions are raised about Rover aid

By Peter Norman in Brussels

The European Union's competition commissioner yesterday cast doubt over whether BMW, the German car manufacturer, properly followed EU competition rules when winning the promise of UK state aid for investment in its Rover offshoot.

He said the commission wanted to know whether BMW had planned investment in Hungary as an alternative to its plant in England when it obtained the promise of aid from the UK government. The aid, thought to total about £150m (£241.6m), was crucial to BMW deciding to invest £1.7bn in the English plant.

Mr Van Miert explained that aid rules for the car industry specified government funds could be given only to compensate a location for a disadvantage against a rival site. In the Rover case there were reports that BMW would invest in Hungary, but the commission had since heard from the Hungarian authorities that they had received no official proposals.

BMW chairman, said at BMW's annual press conference: "The longer the negotiations drag on, the greater will become the likelihood of a production site outside of Great Britain."

Mr Van Miert disclosed yesterday that he had discussed the issue with the UK government in London on Monday. He hoped the UK government would formally notify the Commission about its aid decision soon so that the Brussels competition authorities could move quickly to study it. However, he said the case would be decided by the next Commission rather than the present acting executive.

Rover Group and BMW said last night they were "confident" the deal would be seen "fully to conform with EU competition policy". The agreement with the UK government is in principle and final details of the project are being assessed by the government and BMW's board. The companies indicated last night it would be several weeks before the package was likely to be passed to the Commission.

Thatcher's heir struggles to re-brand the party

No-one can be sure what William Hague, the Conservative opposition leader, stands for, Robert Peston writes

William Hague, Conservative leader, has re-branded his party and ditched its old product. His new policy framework, unveiled to hoots of derision from the government and groans of despair from his own backbenchers, amounts to a declaration that Thatcherism is dead.

Mr Hague has dropped the Thatcherite principle that the welfare state can be remodelled according to free market principles. But the concept of "Hagueism" - what he and his party now represent - remains elusive.

The party, in power for 18 years until ejected by Tony Blair's Labour party two years ago, is redolent of a once-great industrial company on the brink of bankruptcy and in the process of painful reconstruction.

McKinsey has been hired, in the form of two alumni of the consulting firm, Archie Norman, the deputy chairman of the party, and Mr Hague himself. They have cut the workforce, centralised management and information systems and have streamlined the production and distribution processes.

There is only one remaining problem, expressed laconically by a senior member of the top team: "Nobody wants to buy the product that is rolling off the production line." And the Conservatives recently bungled their most important product relaunch.

Rise and fall: from Heath to Hague



William Hague (left), Baroness Thatcher and Sir Edward Heath commemorate the Conservative election victory of 1979

- 1974 Conservative party led by Edward Heath defeated in national elections; Labour party under Harold Wilson takes over
1978 Winter of discontent: Labour government wrestles ineffectually with season of strikes in public services
1979 Conservatives led by Margaret Thatcher sweep back to power in national elections
1983 Thatcher wins again, this time against Labour party led by Michael Foot
1984-86 Trade unions defeated in big disputes in coalmines and at Rupert Murdoch's new newspaper plant in Wapping district of London
1987 Thatcher's third election victory, this time with Neil Kinnock as

- Labour leader. He later became a European Commissioner
1990 John Major succeeds Thatcher as Conservative leader
1992 Conservatives win national elections with reduced majority
1994 Tony Blair becomes Labour leader
1995 Major survives challenge to his leadership of the party despite bitter public disputes about approach to European Union
1995-98 Conservative party dogged by "sleaze" allegations which led to resignation of numerous ministers
1997 Conservatives suffer crushing defeat in national elections and are left with no MPs in Scotland or in many of their traditional English heartlands; William Hague succeeds Major

Beleaguered leader appeals to angry MPs for unity

William Hague, the Conservative leader, last night told angry rightwing Conservative MPs he had not turned his back on the legacy of Margaret Thatcher, as he sought to quell the party's dispute over public spending.

Mr Hague said he was not abandoning Margaret Thatcher, but he was not repeating her mistakes. He said he was not abandoning Margaret Thatcher, but he was not repeating her mistakes.

While she was reminiscing about her achievements, Mr Lilley was telling a much smaller audience elsewhere in London that schools and hospitals were not amenable to privatisation as a matter of economic principle.

Speaking later at a fundraising party in London, he said the Conservative party had already defeated the so-called British "economic disease" and now had to address quality of life issues.

Six law firms to form 'alliance'

By Jean Eaglesham, Legal Correspondent

Cameron McKenna, one of the top 10 UK law firms, is to link-up with five continental European firms to create one of the biggest European legal services groups. The move, which takes effect in July, is the latest sign of the growing pressure for law firms to offer a global service.

individually has more lawyers. But it will have a strong presence in Germany, one of the most important European markets - the German member of the group, due to be formed from the merger in July 1999 of two existing firms, will be one of the top five in that country.

all objective to make it a single firm," said Richard Taylor, the Cameron McKenna partner who will chair the CMS executive committee.

the firms, which come from Belgium, Denmark, Austria and Sweden, as well as Germany and the UK.

Accountants lose fight over rules

By Jim Kelly in London

The government yesterday announced that a new independent self-regulatory regime for more than 200,000 accountants would be in place by next year having resisted pressure from the profession to trim the powers of outsiders.

But the profession's proposals were made tougher by Mr McCartney - specifically by giving 60 per cent of seats on the key bodies to "lay" members. The profession lobbied hard to swing the proposals back to 50-50.

control the new structure appear to have been played. The emphasis is now on finding lay members from a broad spectrum.

Some sections of the profession also lobbied to leave the setting of ethical standards with the professional bodies. Others wanted ethics split - with auditing ethics placed under the Auditing Practices Board.



Sir Norman Foster (left) and John Prescott at the bridge site

Work on river bridge launched

Construction of the Millennium Bridge across the river Thames in London, linking St Pauls Cathedral on the north bank to the new Tate Museum of Modern Art on the south bank, was launched yesterday by John Prescott, the deputy prime minister.

The Millennium Bridge is the first to cross the Thames in central London since the opening of Tower Bridge in 1894. Its design is a collaboration between the architect Sir Norman Foster, the sculptor Sir Anthony Caro and the engineer Chris Wise of Ove Arup.

Controversial HQ can be built

Vodafone, the UK's largest mobile telephone group, yesterday won planning permission to build a £120m (\$193m) world headquarters for up to 3,400 staff near Newbury, 80km west of London.

The planned headquarters has provoked one of the fiercest controversies in the English countryside. It is on land not allocated for development. Vodafone has a desperate need to expand. Its 3,000 staff work in 57 offices in Newbury, the result of rapid growth since it began with 50 employees in one building in 1982.

Siemens link to new service

Siemens looks likely to be involved in the first advertising-sponsored free telephone service in the UK. Freedom, a small, privately-owned telephone company, said yesterday it intended to launch the nationwide service, through which customers are offered free call time in exchange for listening to recorded advertisements, on June 1.

The service will be offered in conjunction with Energis, the partially privatised telecoms operator in which the National Grid has a majority stake and Siemens, the German electronics manufacturer. Both Energis and Siemens are investors in the new service.

Code for businesses proposed

A code for businesses - written and updated by a new regulatory body and backed up by the courts - should be part of a new rule-setting regime for companies, according to a leading corporate professional body.

In February, the company law review steering group published its first 200-page report and asked for ideas on how legislation could be kept up to date.

Gilt auction undersells for first time since 1995

An auction of British government bonds flopped yesterday, the first time since 1995 that a gilt sale has undersold. The Debt Management Office, which handles government sales of gilts, said the auction of £500m (\$805m) of index-linked bonds was "not a triumph".

Index-linked bonds protect investors against inflation. However when inflation is falling and expected to continue to drop, the popularity of this type of bond wanes.

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Arts Guide advertisement with various listings and text.

Handwritten text in Arabic script: هكناو الاجل



THE ARTS

CINEMA

# Dragged into the realms of higher kitsch

Martin Hoyle is left longing for the honest thrills of your average slasher-cum-paranormal schlock

IN DREAMS

Neil Jordan

eXistenZ

David Cronenberg

AT FIRST SIGHT

Irwin Winkler

SOLOMON AND GAENOR

Paul Morrison

THE HONEST COURTESAN

Marshall Herskovitz

THE WATERBOY

Frank Coraci

Neil Jordan has always shown a penchant for the higher kitsch. A streak of picturesquely-repressed hysteria and the occasional dash of Celtic *féerie* are usually kept under control; but *In Dreams* gives the game away. Allowed its head, this complacently cliché-clogged tosh reveals nothing but stale ideas served up with fingeringly exquisite self-consciousness that leaves one longing for the honest thrills of your average slasher-cum-paranormal schlock.

Nothing surpasses the film's haunting opening, when divers search a reservoir-flooded town, floating through its church, school and still-furnished houses. The child they seek is eventually found murdered. Meanwhile, reluctant psychic Annette Benning has her dreams invaded by tantalising glimpses of the murderer and his whereabouts. Sure enough, her own daughter is the next victim; and the conviction grows that the killer knows her, can penetrate her mind, and is challenging her to find him.

This is the old psycho-enters-your-head/sleep/eyes plot (or you

enter his). Once this is established, the all too predictable going is agonisingly slow. There are echoes of everything from *Psycho* (yes, Robert Downey goes whooping over the top as his own mother; and no, this is giving nothing away - the weary audience is half an hour ahead of the film) to *The Eyes of Laura Mars*. Benning's all-screaming, all-galling performance maintains an admirable level of intensity but makes the surrounding plot faintly risible, as when she effortlessly springs from an asylum window and causes a motorway pile-up in search of her dog. The lifeless supporting cast is led by numbingly uncharismatic Aidan Quinn sounding half asleep as her husband, an airline pilot whose presence at the controls would send me down the emergency chute faster than a courtesy cocktail. He finally becomes a running buffet for the missing pooch, lone survivor of this singularly expendable family.

The psycho survives too, last seen screaming at guilt-induced visions in the jail to which he has been consigned "until the state of Massachusetts deems it safe for you to walk our streets again" - the go-ahead for a sequel if ever I heard one. "I can live with that," the utter nutter mutters. I am not sure that I can.

Garnishing the nerdy with irony makes it no less nerdy. On the strength of *eXistenZ* David Cronenberg should be the director voted Most In Need to Get Out More. This nightmarish jumble is sparked off by the launch of a new virtual reality adventure, some time in the future when the designers of such games are society's idols. Fleeing an assassination attempt, game-inventor Allegra and junior company employee Ted Pikal (*sic*) plunge into a virtual adventure of Alice-like inconsequentiality-cum-tenuous logic.



Déjà vs Robert Downey goes whooping over the top as his own mother in Neil Jordan's 'In Dreams'

The physical details are all in what might be termed a bio-tech-no-gunge rhapsody. Players gain access to the game by having control pods plugged into sockets in their spine. The film is alive with the sound of squeel, slurp and slap and Ian Holm talking Hungarian. The screen quivers with glistening slime, gore and the mangled pieces of mutated life-forms. The thought soon strikes the spectator that none of this matters very much precisely because the story represents a game and there are no laws to be flouted since all can change at the press of a button (in this case a nipple). It is even possible for the players, though not able the audience, to have a breather back in the real world.

In the absence of tension, the element of tongue-in-cheek is detectable after 50 minutes, thanks mainly to Jude Law's wide-eyed, winsome wonderment.

He is not helped by Jennifer Jason Leigh, an actress whose performance fails to distinguish between dead-pan and merely dead. After 80 minutes a certain tension is established when it belatedly occurs to the main characters that they may be cut off from reality and trapped in the game. A twist ending perks the whole thing up, but not enough to stop one wondering why the film could not have ended at any point in the preceding 90 minutes; or indeed why it ever started.

Compared with these pretentious glosses, two embattled love stories stand out for their emotional straightforwardness. The happy ending comes with *At First Sight*, directed by Irwin Winkler from a true story by Oliver Sacks, the neurologist whose writings have inspired the film *Awakenings*, Harold Pinter's *A Kind of Alaska* and Michael Nyman's opera *The*

*Man who Mistook His Wife for a Hat*.

*At First Sight* begins fascinatingly as the study of a life-long blind man, sight restored by an operation, who has to come to visual terms with a world for which he has only tactile and aural reference. Space, perspective and colour present obvious puzzles; identifying even those things he had been familiar with in his actively self-sufficient sightlessness. From a dog to a chess-greater, he must relearn the physical world like a baby.

The film is also a tear-jerking love story, and might have been better without the romantic element. It works, just, thanks to intelligent direction and notably sympathetic playing: from Kelly McGillis, as the blind man's protective sister; Mira Sorvino's not quite pretty neurotic ordinariness as the business woman who falls for the young man, and Val Kil-

mer, beautifully accurate in the movements of the unsighted - and clumsier, more ungainly, when he has regained his vision, an alien in a new world.

In 1911 there was anti-Jewish violence in south Wales. *Solomon and Gaenor* is a lyrical, carefully-paced and often very beautiful evocation of doomed love during those times. Documentary-maker Paul Morrison's first feature is astonishingly assured and deserves its best film award at Verona. Visually there is a scrupulous period feel, and the lead performances from Nia Roberts, the mining community Juliet, and Ioan Gruffudd, the Jewish Romeo, are sensitively judged. The latter especially is no heart-throb flash in the television pan (*Hornblower*, *Great Expectations*) but a genuine filmic talent, one of those faces whom the camera loves.

If the camera loves Gruffudd's face it merely flashes from a dirty mac to poor Catherine McCormack's in *The Honest Courtesan*. With her square jawed, faintly beefy, essentially 20th-century features (not to mention Edward Heath diphthongs), McCormack is nobody's idea of a Renaissance Venetian. Nor, it must be said, a poet. The historical Veronica Franco's writings provided a treat for students of Italian literature in my student days: a high-class prostitute who numbered famous artists and visiting potentates among her clients, she was a considerable bard whose sexual metaphors confirm that she enjoyed her work and was good at it. Marshall Herskovitz's comically cash-banded film actually quotes - anachronistically - John Donne but is otherwise short on finesse: though our heroine's dimpled ability to get the king of France to cough up naval military aid suggests a biological variant on the "face that launched a thousand ships" line. This is a cheerful companion to Lana Turner's Diane de Poitiers swaying through châteaux on the Loire, to Martine Carol's Lucrezia Borgia taking a hot bath in a barrel, and may be similarly confined to the archives of historical cine-lunacy.

*The Waterboy*, a smash hit in America, may be unintelligible to Britons. It tells of a geeky worm turning in the world of college football. The geek is played by Adam Sandler with a lisp, stammer, squeaky voice and jaw-twitching grimace, who for articulate comic intelligence makes Jerry Lewis look like Stephen Fry. But then the film, complete with a miscast Kathy Bates barbequing alligators, makes *Pat Academy* look like *An Ideal Husband*.

When we reached the "opera", however, Hickox and his cast came up trumps. Christine Brewer sang a grand, dignified Ariadne, and Adrian Thompson made a fresh, youthful Bacchus - not the customary yellowing tenor. Cynthia Sieden's lovely soprano copped nobly with Zerbinetta's original coloratura *scena*, even longer and higher than the more familiar version, though her pure sound missed Zerbinetta's sexy knowingsness. The quartet of comedians was fine, notably Roderick Williams' Barlekin and Richard Corson's Brighella. In the circumstances it was natural that they should try a bit of miming and dancing, but it was too half-hearted to work. A lustier piano in the orchestra would have helped. Musically, nevertheless, "Ariadne" made its points; and what a relief to have the wry original ending (back to M. Jourdain, wondering where his guests have gone) instead of heroic caterwauling!

MUSIC STRAUSS

## Ariadne: the real thing

Richard Hickox and his City of London Sinfonia have been marking the 50th anniversary of Richard Strauss's death with a delightfully off-the-wall series. It began two weeks ago with a rare revival of Strauss's re-write of Mozart's *Idomeneo*; then they went on to programme the *Metamorphosen* with Beethoven's "Eroica", which inspired it, and - because of the title - Baydn's cantata *Ariadne a Nazos* too.

This week they concluded with the pristine, un-bested music of Strauss's bastarded entertainment *Ariadne auf Naxos*, which he and Hofmannsthal devised as a thank-you for producer Max Reinhardt after he'd rescued the premiere of *Rosenkavalier*. Hofmannsthal shortened Molière's *Le bourgeois gentilhomme* so that he and Strauss could add their own witty *Ariadne* squib on "opera seria": "commedia dell'arte", and titivate the spoken acts with mock-Baroque songs and dances.

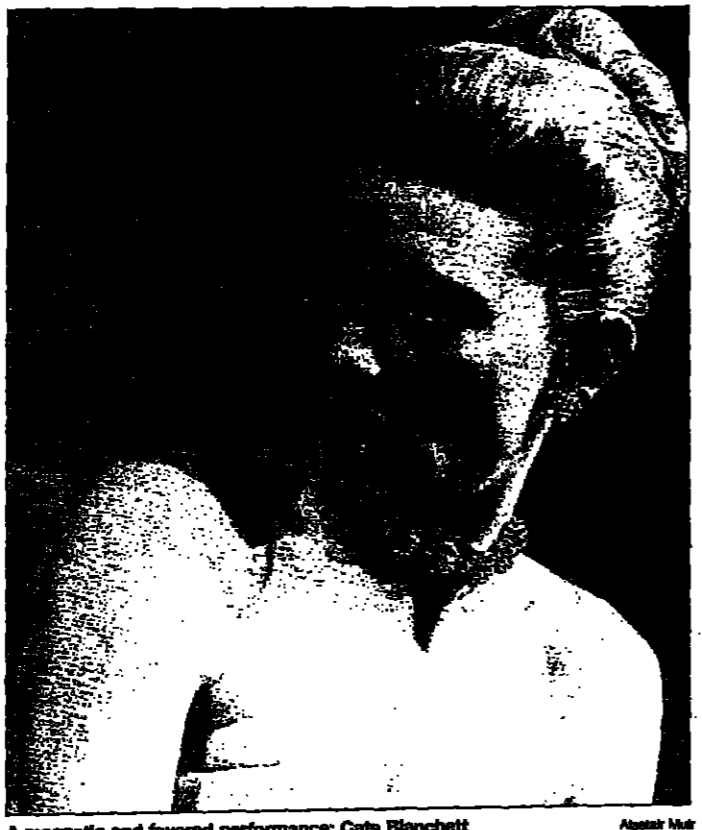
The result, as the Edinburgh Festival reminded us in 1997, was an extravagantly rich show, though awkwardly long - and expensive to stage with two separate troupes, actors and singers. Its authors soon decided to re-do it as a straight two-act opera, and in that more practicable form it has held the boards ever since. Yet some of us think that the first, impractical draft is still the real thing, despite the attractions of the new first act.

Hickox's concert-version at the Barbican had Nigel Douglas as M. Jourdain, the overweening *gentilhomme*, and all the pre-"Ariadne 1" action. He changed Jourdain's invincible innocence into something arch and class-conscious. That first half missed fire, because the little dances want a touch of wry mischief that Hickox didn't give them.

When we reached the "opera", however, Hickox and his cast came up trumps. Christine Brewer sang a grand, dignified Ariadne, and Adrian Thompson made a fresh, youthful Bacchus - not the customary yellowing tenor. Cynthia Sieden's lovely soprano copped nobly with Zerbinetta's original coloratura *scena*, even longer and higher than the more familiar version, though her pure sound missed Zerbinetta's sexy knowingsness. The quartet of comedians was fine, notably Roderick Williams' Barlekin and Richard Corson's Brighella. In the circumstances it was natural that they should try a bit of miming and dancing, but it was too half-hearted to work. A lustier piano in the orchestra would have helped. Musically, nevertheless, "Ariadne" made its points; and what a relief to have the wry original ending (back to M. Jourdain, wondering where his guests have gone) instead of heroic caterwauling!

Sponsored by AT&T

David Murray



A magnetic and fevered performance: Cate Blanchett

# Driven mad by symbolic status

THEATRE

SARAH HEMMING

Plenty

Albery Theatre, London WC2

David Hare himself has described *Plenty*, written in 1977, as a young man's play, and so it comes over in this revival, with all the qualities and flaws that that implies. It is clearly written from the heart, it is passionate, ironic and wonderful in its ambition; it also contains some heavily portentous lines and a couple of chunkily unbelievable scenes.

Hare seeks to frame the collapse of postwar ideals in the personal disintegration of one woman, the upper-middle-class Susan - given a magnetic and fevered performance by Cate Blanchett - who worked for the Resistance during the war and can never settle afterwards to a life of compromise.

Hare takes his courageous, vulnerable heroine and, almost like a scientific experiment, places her among the postwar British and

watches what happens. Through a series of snapshot scenes from 1943 to 1962, we see her driven progressively closer to madness by the hypocritical diplomatic circles she inhabits.

This episodic structure could be a drawback, but Jonathan Kent's exquisitely mounted production makes a virtue of it. Maria Björnson's set uses sliding walls that

open and close like a camera shutter to reveal beautifully realised interiors.

Cate Blanchett, as Susan, is riveting to watch. Blanchett has a magnetic, graceful stage presence. She looks fantastic, particularly in the 1940s suits, with her chiselled cheekbones and coltish limbs, and although she sounds impeccably English, there is also a foreignness about her which suits the character well.

There are crucial problems, though, to both the character and Blanchett's performance. Susan is an outsider, a member of that honourable list that includes Hamlet and Hedda Gabler. But because of the structure of the play we nearly always see her in a state of extremis. Indeed, Susan's symbolic status is so pronounced that she strikes me as an idea

nowhere else to go. She might have introduced more sympathy to the character by sometimes playing her rage quietly.

Ironically, Hare's portrayal of the surrounding characters is more believable. There is Susan's long-suffering, mediocre diplomatic husband, (the excellent Julian Wadham), and her Bohemian friend Alice, who muddles through stoically (wonderfully played by Debra Gillett). The crumpled ambassador who crumples after Suez is wittily drawn and superbly played by Richard Johnson, and the contortions of diplomatic discussion are splendidly delivered. The excruciating dinner party at the time of the Suez débacle reveals Hare at his blistering best; the hampered reunion scene between Susan and a fellow Resistance worker at his clumsiest. And so it goes with this play, which is by turns brilliant and blunt, but always wrestles, gallantly, like its heroine, with what it means to be English.

Hare seeks to frame the collapse of postwar ideals in the disintegration of one woman

INTERNATIONAL

## Arts Guide

ABERDEEN

DANCE  
His Majesty's Theatre  
Tel: 44-1224-641 122  
Scottish Ballet: double bill of Bournonville's "La Sylphide" and Robert North's new work "Light Fandango"; Apr 30; May 1

AMSTERDAM

DANCE  
Het Muziektheater  
Tel: 31-20-551 8911  
La La La Human Steps: the Canadian dance company in "Salt"; Apr 29

BERLIN

DANCE  
Deutsche Oper  
Tel: 49-30-34384-01  
A Midsummer Night's Dream: new staging by Heinz Spoerli, conducted by Arturo Tamayo. With sets by Hans Schavermoch and costumes by Kees Dekker;

MUZIEKTHEATER

Otello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with a cast led by Vladimir Bogachov; May 1

BALTIMORE

OPERA  
Baltimore Opera Company, Lyric Opera House  
Tel: 1-410-625 1600  
www.baltimoreopera.com  
Andrea Chenier: by Giordano. Conducted by Marco Armiliato in a staging by Bernard Uzan; Apr 30; May 2

BEIJING

DANCE  
Exhibition Centre Theatre  
The Royal Ballet: the British company presents a Gala Programme, with the Orchestra of the National Ballet of China conducted by Andrea Quinn; Apr 29  
The Royal Ballet: Romeo and Juliet, in Kenneth MacMillan's staging with designs by Nicholas Georgiadis. With the Orchestra of the National Ballet of China conducted by Andrea Quinn; Apr 30; May 1, 2

COLOGNE

OPERA  
Oper der Stadt  
Tel: 49-221-221 8240  
Die Vögel: first modern staging for Walter Braunfels's opera. Premiered in 1920, it was banned by the Nazis and largely forgotten until a recent recording. This production is conducted by Bruno Weil and staged by David Mouchtar-Samorai; May 3

EDINBURGH

EXHIBITION  
Royal Scottish Academy  
Tel: 44-131-624 6200  
173rd Annual Exhibition: painting, sculpture and architecture, including works by three Academicians who died in 1998 - Alberto Morrocco, David

MAY 1

OPERA  
Deutsche Oper  
Tel: 49-30-34384-01  
Der Fliegende Holländer: by Wagner. Staging by Götz Friedrich conducted by Christian Tielemann; May 2

CLEVELAND

EXHIBITION  
Cleveland Museum of Art  
Tel: 1-216-421 7340  
www.clema.org  
Diego Rivera: Art and Revolution. Major retrospective of the Latin American painter and muralist pioneer. Includes public and private loans; to May 2

LAUSANNE

OPERA  
Opéra de Lausanne, Théâtre Municipal  
Tel: 41-21-310 1600  
The Fake's Progress: by Stravinsky. New production. André Engel directs a staging by Dominique Meyer, conducted by Jonathan Darlington; May 2

LONDON

CONCERTS  
Barbican Hall  
Tel: 44-171-638 8897  
London Symphony Orchestra:

MCCURE AND JAMES MCINTOSH

Patrick: to Jul 11

FLORENCE

OPERA  
Teatro Comunale  
Tel: 39-055-271158  
www.maggiorentino.com  
The Queen of Spades: by Tchaikovsky. Conducted by Semyon Bychkov in a staging by Lev Dodin; Apr 29

FORT WORTH

EXHIBITION  
Kimbell Art Museum  
Tel: 1-817-3328451  
www.kimbellart.org  
Matisse and Picasso: A Gentle Rivalry. More than 100 paintings, sculptures and drawings on loan from collections around the world make up this first-ever exhibition devoted to the relationship between the two great modernists; to May 2

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LONDON

CONCERTS  
Barbican Hall  
Tel: 44-171-638 8897  
London Symphony Orchestra:

Teatro di San Carlo

Tel: 39-081-797 2331  
Il Barbiere di Siviglia: by Rossini. Gabriele Ferro conducts a staging by Filippo Crivelli, with a cast led by Leo Nucci; Apr 30; May 2

PARIS

OPERA  
Opéra National de Paris, Opéra Bastille  
Tel: 33-1-4473 1300  
www.opera-de-paris.fr  
● Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen, with designs by Paul Steinberg; Apr 29; May 2  
● Wozzeck: by Berg. Conducted by Jeffrey Tate in a new staging by Pierre Strasser; May 3

Opéra National de Paris, Palais Garnier

Tel: 33-1-4343 9696  
www.opera-de-paris.fr  
Platée: by Jean-Philippe Rameau. Conducted by Marc Minkowski in a staging by Laurent Pelly; Apr 29, 30; May 2, 3

ROME

EXHIBITION  
Palazzo delle Esposizioni  
Tel: 39-06-474 5903  
Algarði: The Other Face of the Baroque. First major exhibition devoted to Bernini's great rival; to Apr 30

VIENNA

CONCERT

Konzerthaus

Tel: 43-1-5870 5040  
Vienna Radio Symphony Orchestra: conducted by Ulf Schirmer in a concert performance of J. Strauss's Der Lustige Krieg; Apr 29

EXHIBITION

KunstHausWien  
Tel: 43-1-712 0495  
Jean-Michel Basquiat: Paintings and Works on Paper. 100 works on loan from the Mugarb Collection make up the first show in Austria devoted to the black-hispanic US artist; to May 2

TV AND RADIO

● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (483m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● CNN International  
Monday to Friday, GMT:  
06:30: Moneyline with Lou Dobbs  
13:30: Business Asia  
19:30: World Business Today  
22:00: World Business Today Update

● Business/Market Reports:

05:07; 06:37; 07:07; 08:20; 10:20; 11:20; 11:32; 12:20; 13:20; 14:20.

At 08:20 Tanya Beckett of FTV reports live from LIFFE as the London market opens.

FINANCIAL  
April  
A legacy  
competi



**SAMUEL BRITTAN  
ECONOMIC VIEWPOINT**

# Yet more dollars

Dollarisation is equivalent to joining the euro without having a seat on the European Central Bank

Competition between currencies has been proposed by some free market economists and was actually put forward by the British government as an alternative to a single European currency. It has been given a new relevance by Argentina's proposals for "dollarising" its currency.

Currency competition is already a reality judged by the amount of foreign currency notes held for domestic purposes around the world. It is known as dollarisation because the vast bulk of such currencies consists of dollars. But it can apply to any currency.

A recent International Monetary Fund study - *Monetary Policy in Dollarised Economies* - suggests that over half of all the \$70bn of dollar notes are held abroad. Average foreign currency holdings of countries that have dollarised are equivalent to over 16 per cent of total "broad money" - banknotes plus bank deposits.

Some individual countries hold very much more. The highest is Bolivia where 82 per cent of all money consists of dollars. Even in the UK over 15 per cent of broad money consists of foreign currencies.

The IMF does not like foreign currency holdings because they complicate the setting of domestic monetary objectives. But the study tries to dissuade members from making dollar holdings illegal, as this would drive them offshore.

Its main message is the long familiar one that dollarisation is a product of lack of confidence in domestic policies. It admits however that dollarisation has remained and even increased in several countries after "successful

operation is further simplified by the fact that the exchange rate is one peso to one dollar.

Some 27 small countries, including Panama and Puerto Rico, are already dollarised in the Argentine manner and the idea is under discussion in Hong Kong. But dollarisation by Argentina, which has a population of 36m, would be an altogether bigger move. Prof Hanks claims that growth has been 50 per cent faster in 1953-1993 in countries which are dollarised or have currency boards than in countries with orthodox central banks, and that fiscal deficits have been 40 per cent less.

Nevertheless, action in Argentina is unlikely until after the October presidential elections for which Mr Menem is not eligible to stand. It is far from clear what a successor would do, but at the very least the currency board features would be retained.

The US is obviously wary. Larry Summers, US deputy Treasury secretary, has warned that the Federal Reserve would continue to base policy on US domestic needs without taking into account Argentina. The Fed would not be prepared to act as a lender of last resort.

How tragic would these limitations really be? The position would be similar to that of a European country which had adopted the euro but had no seat on the European central bank. The ECB does, irrespective of voting, have to take into account conditions in the whole euro-zone. But countries such as Ireland or Portugal - which individually account for a small proportion of the euro-zone's gross domestic product - do not find their interests mattering much anyway.

Curiously, Prof Hanks denounces orthodox central banking as a form of central planning. But dollarisation also depends on a central banker - the Fed. The legitimate reply is that the Fed has a better record at providing low inflation and economic and financial stability than the great majority of emerging economies.

Current proposals do not provide for any monopoly of

currency board countries are higher than in the US. In Argentina this premium has recently been running at around 2% percentage points on short-term interest rates and it was much higher during Mexico's "tequila crisis" of 1995.

Carlos Menem, Argentina's president, would like to get rid of the premium to stimulate the country's economy which has recently been flagging. He proposes replacing the peso altogether by the dollar. He claims that this would add 2 percentage points to the underlying growth rate. The official preference is for a negotiated agreement with the US, which might be taken two or three years to implement.

The Hanks paper proposed unilateral dollarisation of the Argentine currency within 30 days. Although not official policy, this is welcomed in Buenos Aires as a reminder that Argentina could go it alone if necessary. This would be technically possible quite soon as Argentine dollar reserves are already more than sufficient to cover the existing holdings of pesos and bank reserves. The

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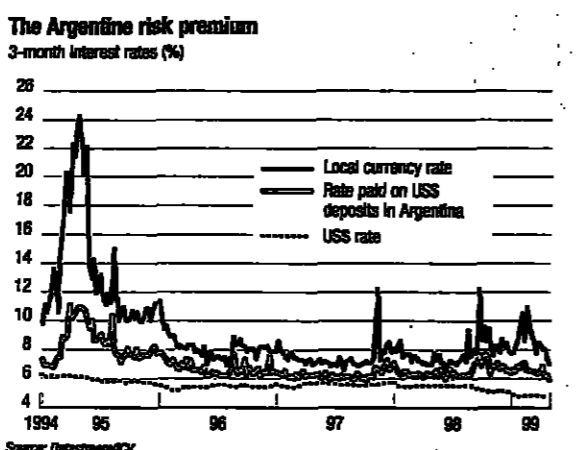
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## LETTERS TO THE EDITOR

### Air deals have outlived usefulness

From Mr Peter Morrison.  
Sir, Richard Branson's Personal View ("Storming America's sheltering sky", April 18) is a refreshing call to liberalise international air transport markets. For too long, governments have had fixed quantities of air services and suppliers through bilateral deals with other governments. Economically, these arrangements never made sense. Legally, they continue to exist only because air traffic rights were carved out from the core disciplines of the World Trade Organisation agreement.

Mr Branson suggests two ways of driving forward liberalisation in the North Atlantic air transport market: through a renewed US-UK accord, or through a US-EU one. There is a third way. A new round of trade negotiations will be launched by WTO members in Seattle in November. It will deal with trade in services and is required to reconsider the exemption of international air transport services.

Why do air transport services continue to suffer from government quotas and discrimination based on country of origin? The usual excuses no longer make sense. National security and flag carrier prestige are far more sensitive sectors such as banking and telecommunications are already subject to WTO disciplines. Safety is not an issue, since nothing in the WTO prevents the application of stringent rules in this area. Airport slots and other scarce resources can be allocated on a non-discriminatory basis through pricing mechanisms.

Continuing government quotas and discrimination in bilateral air service agreements thus appear to do little more than protect

established commercial interests. If so, then governments should refocus their attention on the far greater (but more diffuse) benefits that international air transport liberalisation would produce in the wider economy.

What can be done? Air carriers interested in improving services and reducing costs must pressure governments to restore basic WTO non-discrimination and market access disciplines to the sector. Even more important, corporate and individual users of air services should do the same. It is time now to urge WTO ministers meeting in Seattle in November to place this topic high on their agenda.

Peter Morrison,  
head,  
World Trade Group,  
Clifford Chance,  
200 Aldersgate Street,  
London EC1A 4JJ, UK

### Data directive aims to empower citizens

From Prof Stefano Rodota.  
Sir, There can be no doubts as to the usefulness of discussing the transfer of personal data from Europe to the US, following the enforcement of EU Directive 95/46. But one should refrain from inaccurately describing the contents of the directive or misrepresenting the reasons underlying the Europe-US debate.

It is incorrect to say that the directive is the product of a culture (Europe's) in which government has the upper hand, whereas "industry self-regulation" would be given preference by American culture ("Privacy rules open a gulf of mistrust", April 14). The directive is not grounded on the empowerment of government: it is aimed first and foremost at empowering citizens by providing them with the right to control directly the way

others use the data concerning them, without any bureaucratic intermediaries. I do not believe that there may be cultural divergencies in this regard: indeed, Amintore Etzioni - who can be considered to be an exponent of American culture - also wrote that "to leave the role of government out is foolish" with regard to the use of the internet.

Safeguarding citizens' rights does not mean, anyhow, that consent is necessary in all cases (as highlighted by Graham Wood's letter, in the same issue, in answer to Prof Etzioni).

Citizens must have the right to access data in order to check that they are collected lawfully and processed in a fair and secure way, and that they are not used for purposes other than those for which they have been collected. Moreover, cit-

izens must be enabled to bring an action against any infringer of their own rights, based on specific provisions and before an impartial court, without excessive delay or expense.

This is the focus of the current EU-US debate, rather than the excessive requirements applying to consent. An open-minded consideration of these issues in the light of the existing causes for concern, which are not exclusively economic, may show that the EU-US co-operation can be stronger than any reasons for conflict, and that there is not merely the "safe harbour" provided by self-regulation.

Stefano Rodota,  
chairman,  
Italian Data Protection Authority,  
Largo del Teatro Valle,  
6-00186 Rome, Italy

Number One Southwark Bridge, London SE1 9HL  
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## ADVERTISEMENT



### The Globalisation of the Fight Against Disease

By Harvey Bale, Ph.D.

While the burden of many diseases, such as AIDS and other infectious diseases, has been globally distributed, pharmaceutical research efforts to find effective pharmaceutical interventions have been concentrated in a few industrial regions - Europe, North America and Japan.

Even for diseases predominantly occurring in developing countries - malaria, TB, trachoma and respiratory diseases - drug research and development is insignificant except in those industrial countries where such diseases remain a threat primarily through external communication links. This lack of globalised drug research is in spite of the educational and scientific levels achieved in such countries as India, Brazil, China, Egypt and Argentina.

Until recently many important developing countries gave no incentives to local researchers and pharmaceutical companies to discover and develop new drugs. Instead, through the absence of patent protection, local drug companies were encouraged only to copy innovative drugs coming from elsewhere. As the large majority of innovative medicines, including vaccines, are discovered and developed by commercial pharmaceutical and biotechnology enterprises, the lack of protection for patents, trademarks and commercial proprietary information in the developing world gave over the management of R&D in all disease areas entirely to "multinational" companies. Not providing patent protection to medicines was defended on the grounds of "public health" - i.e., the "common sense" theory that patents lead to high drug costs.

This started to change more than a decade ago. Korea, Taiwan, Mexico, et al adopted patent protection for medicines, and then more recently China and Brazil reversed earlier policies and recognised the value of intellectual property rights. These countries are now shifting more efforts toward drug discovery and development, and are attracting multinational partners to develop and produce medicines locally.

As we move toward the Year 2000, there is now promise of further globalisation of drug research as a result of recent international agreements, particularly the World Trade Organisation (WTO) Agreement on Trade-Related Intellectual Property Rights (TRIPS). Under this agreement, anti-counterfeiting efforts will be strengthened, patents will gradually come into force and companies should be able to protect proprietary data and information.

However, a debate still continues over whether these new incentives to encourage drug discovery will impair people's access to essential medicines in poorer countries. The Director General of the World Health Organisation has stated that today about a third of the world's population lacks "guaranteed access to essential drugs" and most of these also lack access to primary healthcare services. Don't patents, which give pharmaceutical and biotechnology innovators an exclusive right to exploit their inventions for a limited amount of time (effectively, 8-10 years under TRIPS), create *de facto* "monopolies" to be exploited by patent holders?

In fact, there are some two-dozen new drug and vaccine products introduced to the world market each year, amounting to a small proportion of the healthcare expenditure in most countries, especially developing ones. These products must compete with older, patent-expired products and other newly appearing patented variations that have similar therapeutic effects - witness the simultaneous appearance a couple of years ago of several innovative drugs in the protease inhibitor class to treat HIV/AIDS. Further, patents do not apply retroactively to products pre-existing in the marketplace.

The logical and empirical evidence suggests for the above reasons that patents do not

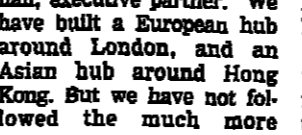
cause a general rise in the prices of drugs in developed or developing countries. In developing countries that have adopted or strengthened pharmaceutical patent protection in recent years there is little or no pressure to go backwards and repeal the patent system - which US President Abraham Lincoln said 140 years ago has benefited society by adding "the fuel of interest to the fire of genius."

**The new system protecting patents will accelerate the search for needed cures globally**

This is not to say that access to medicines in poorer countries is not an issue. In response to poor financing capabilities at the national and international levels, there are major long-term donation programs instituted by pharmaceutical companies for such debilitating diseases as trachoma, filariasis and river blindness. But the issue is one of financing, not patents. For example, the patent system has produced vaccines for infectious diseases such as Hepatitis B and meningitis. However, these vaccines, despite efforts of companies to make them more accessible to developing countries, are underused because of the lack of a global strategy requiring adequate national and international financing mechanisms.

The new system protecting patents will accelerate the search for needed cures globally. TRIPS will help harness genius to the struggle against disease. What will be needed for the poorest countries is a global partnership of the World Bank and WHO to provide the financing that ensures equity in access to medicines and healthcare.

Dr Bale is Director General of the International Federation of Pharmaceutical Manufacturers Associations (IFPMA) in Geneva, Switzerland, which represents the research-based pharmaceutical industry and other manufacturers of prescription medicines, worldwide. For more information please see www.ifpma.org or call +41 (0)22 340 1200.



## A global brief

A flurry of cross-border corporate deals is forcing law firms to increase their international presence. The obvious route is to merge, says Jean Eaglesham

**Top 10 law firms in the world**

Headquarters	Number of lawyers	Lawyers outside home country (%)
Baker & McKenzie	2,300	80
Clifford Chance	1,705	48
Ernst & Young	1,500	4
Jones, Day, Reavis & Pogue	1,191	10
Skadden, Arps, Slate, Meagher & Flom	1,125	9
Linklaters & Alliance	1,116	32
Frederic M. Lee	1,104	42
Allen & Overy	1,050	28
DLA Lupton Alton	962	7
Morgan, Lewis & Bockius	901	6

Source: Legal Intelligence. \*Figures are for Linklaters before it merged with the Alliance

The idea of a battle to take over the world is more recent of the world of James Bond than that of law firms. But despite their natural conservatism, the biggest UK and US commercial law firms are now fighting to claim a place among an elite band of top global names.

Lawyers have woken up to the fact that the rise in cross-border finance has left their firms looking vulnerable. They have been slow to mimic the global services offered by leading City and Wall Street investment banks.

The news that Cameron McKenna, a top 10 UK firm, is to link up with five continental European partnerships is one sign that the fight is becoming serious. It follows the disclosure that Clifford Chance of the UK and Rogers & Wells of the US are in advanced talks on what would be the largest-ever transatlantic merger.

Even if the transatlantic talks break down - as many predict they will - global consolidation appears inevitable. The stakes are high. Most of the top 20 UK and US law firms - which had annual revenues totalling \$5bn last year - believe there will be only five to 10 global firms within a decade.

In investment banking, US banks such as Goldman Sachs and Morgan Stanley Dean Witter have opened offices in many financial centres as part of their global expansion. The top US law firms' close relationship with US investment banks brings them work advising on overseas mergers and privatisations, without the need for a big local presence.

"Expansion is less important for the US firms. They have a delicious home market and quite a lot more profitability," says Alan Peck, chief executive of Freshfields, one of the top UK firms.

The approach of the giant New York-based Skadden, Arps, Slate, Meagher and Flom is typical. "We are gradualists," says Bob Sheehan, executive partner. "We have built a European hub around London, and an Asian hub around Hong Kong. But we have not followed the much more

### Merging law firms is fraught with difficulty. Many would-be alliances, including attempts at transatlantic link-ups, have come unstuck

aggressive ways of our European competitors."

In contrast, the approach of several UK legal firms has been to expand business around the world by merging and forming alliances with local law firms.

"It is not a matter of being big for the sake of it," says Tony Williams, managing partner of Clifford Chance. "But inevitably as international clients get bigger, they are getting more demanding. You need breadth and depth [in different jurisdictions] to meet that, but more importantly a blend of local law and international approaches."

As a result of this push, UK firms are doing better in the global league tables than their US counterparts. Only four of the world's 10 largest law firms measured by the headcount of lawyers are

line has been set for the Linklaters grouping to move to a full merger.

Arguments over profits are not the only pitfalls. "There are huge problems and difficulties to mergers, or to vastly increasing size through lateral hires [of lawyers from firms in other countries]. You need to grapple with any management issues on a worldwide basis if you want to maintain the quality of the business," says Giles Henderson, senior partner at Slaughter & May.

As a result, Slaughter & May has eschewed the approach of opening offices across the world in favour of informal links with firms in other jurisdictions. Mr Henderson insists this is not a peripheral strategy but a way of offering its clients an increased choice.

"If there was a powerful market imperative on us [to expand through mergers or branches], we would do it," he says. "We are not getting that market steer from our clients."

But other UK firms do not believe they have the luxury of time. Although US firms are holding back, large accountancy firms are trying to muscle in on their business.

PricewaterhouseCoopers has said it aims to be among the top five providers of legal services in the world in five years' time, and Arthur Andersen has made two abortive attempts at merging with a second-tier UK law firm.

"Providing the rules on multi-disciplinary partnerships are relaxed, the most potent threat in the global market [for legal services] is the accounting firms," says Ben Bolton, managing director of CSS, a market research firm.

There are other external pressures on law firms as well. Some of the global investment banks are already unhappy at the failure of law firms to match the pace of consolidation in their own industry. The first big law firm created by a transatlantic merger could gain work as a result.

Whether or not the talks between Clifford Chance and Rogers & Wells succeed, they are unlikely to be the last in the industry.

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FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday April 29 1999

A legacy for competition

The European Commission's proposals yesterday for revising competition law were a welcome sign of life after death. Last month, when all 20 commissioners fell on their swords after a corruption scandal, this was one of many measures that was expected to be lost in the turmoil. It was agreed then that no new initiatives would be proposed until a replacement commission was appointed. But yesterday's white paper commanded such general support that it was an obvious way to show that rigor mortis has not yet set in. The main effect would be to devolve to national jurisdictions much of the enforcement of Article 86 of the 1962 EC treaty (which covers restrictive practices). This will bring it into line with Article 86 (on abuse of a dominant position) which can already be enforced locally. The EC will be left to oversee mergers and cartels that, because of their size or special characteristics, are of general importance to Europe. This is a sensible division of labour. National courts should be able to act more speedily on smaller cases. And by now, a large body of precedent has accumulated to guide them. Leaving decision-making at the centre would, in any case, be impractical when the EU is enlarged from 15 members to perhaps 25. Even before then, industrial restructuring encouraged by the single currency is expected to increase the caseload on

competition authorities.

But although the general thrust of the white paper is to be welcomed, there are dangers. Some countries might be tempted to bend the rules in favour of companies that they regarded as national champions. The commission will retain power to intervene in such cases. It must also retain the political courage to do so.

This danger is highlighted by another threat to free competition that has failed to resolve - the proliferation of state aid. This is still running at about €30bn (\$25bn) a year, according to the latest figures. Much of it is used to protect failing businesses and so distort competition.

Unfortunately any attempt to reduce this deadweight on the European economies confronts powerful political interests. Just three governments, those of France, Germany and Italy, pay more than three-quarters of all this aid.

Before scandals overtook the commission, it had been trying to encourage governments to reduce these subsidies. But effective action on this issue, and on competition cases that involve national pride, will require strong and confident commissioners, able to stand up to politicians.

Measured against this task, yesterday's white paper was a dying spasm. Every effort must now be made to bring the new team to life as soon as possible.

In a superstitious nation, more than one pundit has noted that India's 13th post-independence election was precipitated 13 months after its last one; unlucky not just for Atal Behari Vajpayee, the prime minister who led India's short-lived parliament, but also for the country itself.

With balloting unlikely for months - perhaps not until October - Mr Vajpayee, the Bharatiya Janata Party leader, could also become India's longest-serving caretaker prime minister. "That a caretaker government will preside over the destiny of a nation for that long is fraught with disastrous consequences," wrote the Indian Express yesterday.

The cost of months of policy drift can be counted in an interrupted economic reform programme, a log jam of pending legislation, pitiful foreign investment flows and uncertainty over India's nuclear posture.

But no one has questioned the democratic system itself, which has put Indian politics into its current mode. In fact, it is partly because India's democracy is flourishing that politics has become so unstable.

Politicians and press may not relish a return to the hustings, but evidence suggests that India's people will not mind - if they once again fail to deliver a parliament capable of offering a "stable" government.

The direct cost of organising a poll of India's 800m voters, the world's biggest electorate, is about Rs8bn (\$187m), and turnout is high by the standards of most democracies. In the first post-independence election in 1952, 45 per cent of the electorate voted. Since then, participation has ranged from 55 per cent to 81 per cent, where it has remained.

While more Indians are voting, enthusiasm for elections varies markedly across the social spectrum. In general, richer, better educated, upper-caste and urban Indians are voting less. Poorer, lower-caste, rural and less educated Indians are, however, voting far more.

Yogendra Yadav, a political scientist at the Centre for the Study of Developing Societies in Delhi, said India's democracy is undergoing a "fundamental though quiet transformation".

Mr Yadav says many complex social and political reasons account for the shift in voting habits. They include the waning political energy of Congress, the party that dominated Indian politics for three decades after independence; the rise of regional and caste-based parties; and the growing political awareness of India's lower social layers. There also are the effects of economic deregulation which has prompted greater political and economic assertiveness among India's states.

As India's poorer, more deprived groups assert themselves politically, they are "pulling politics closer to their beliefs and concerns", Mr Yadav says. These "newly mobilised" groups have spawned a raft of small parties that are vying for political space with the BJP and Congress, which is now led Sonia Gandhi, the Italian-born widow of Rajiv Gandhi.

"The main political parties, especially Congress, were exhausted when this upsurge began taking place. Congress in particular couldn't offer itself as a vehicle for this political surge," Mr Yadav says.

The result of this fragmentation has been today's political instability, where neither Con-

India's election trap

There is a paradox at the heart of the world's largest democracy: as more Indians vote, government is becoming less stable, says Mark Nicholson



Megan Pinn

gress nor the BJP can command a majority in parliament, and governments can be overthrown by the defection of only a handful of MPs. Such was the fate of Mr Vajpayee's government: it fell after a party from the southern state of Tamil Nadu withdrew the support of its 18 MPs. The disproportionate power wielded by these small parties has encouraged their proliferation, Mr Yadav says.

Few analysts doubt that India's next parliament will be as fragmented as its predecessors and will require the formation of a coalition. There is also a growing perception that the protracted political instability is beginning to harm the country.

"The worst victim of this power game has been the economy and India's image abroad," Mr Vajpayee said yesterday. "The loss suffered by the country is both measurable and intangible."

Such stop-go government clearly hurts India's economy. The liberalising reform programme born during an external crisis in 1991 and pushed through by the Congress government of P.V. Narasimha Rao, slowed down in the latter years of his five-year term and has faltered ever since.

The irony is that most Indian

political parties broadly agree with the need for further economic reform. But the pace of liberalisation has stalled because of electoral interruption and the increasingly frequent political squalls in parliament.

The resulting legislative backlog amounts to more than 100 bills, half of them economic and some now delayed by up to two years. This includes an insurance bill long awaited by foreign investors, which would open the state monopoly to private and limited foreign investment. But legislative sclerosis is only part of the problem.

After seven years of halting reforms, India must now address some of the toughest structural impediments to higher economic growth, which surged in the early 1990s to 7 per cent a year but has since slipped back to about 5 per cent.

As the latest Asian Development Bank report on India notes, the country needs to accelerate and widen reforms to raise the growth rate to between 7-8 per cent, the minimum level required to begin to lift more than 350m people - 40 per cent of the population - out of poverty.

Such reforms would have to include tougher measures to cut the fiscal deficit, which has averaged 6 per cent of gross domestic

product in the past two years.

The Asian Development Bank says India needs to strengthen non-tax revenues, raise user charges for power and other utilities, cut food and fertiliser subsidies, and restructure public sector enterprises. The snag is that all these moves are politically controversial and would require the kind of strong government that currently looks beyond India's reach.

Stop-go government is also hindering India's dismal progress in trying to attract foreign investment to modernise its ailing infrastructure. The rapid succession of governments has brought delays, reviews and amendments to power and telecommunications policy. Allied with India's already crawling bureaucratic procedures, foreign investment has virtually slowed to a halt.

The shortfall is dramatic. A government study in 1996 estimated India needed total investments worth \$345bn to upgrade its power, ports, roads, telecommunications and city services by 2006, of which 15 per cent would be externally financed.

But annual foreign direct investment flows have been flat at between \$2bn-\$3bn during the past two years - less than 7 per cent of FDI flows to China, a

country with a similar population, but also lower than foreign investment in Thailand, Singapore, Malaysia, and even Chile, a country of 13m people, the population of Delhi.

According to the latest estimates of the Centre for Monitoring Indian Economy, a private think tank, FDI flows to India are 29 per cent down so far this year.

Moreover, the more governments chop and change, the more cautious bureaucrats become. "A good bureaucrat now is one who makes sure the government doesn't take any big decisions," one of India's senior mandarins says.

Not is it only the economy that suffers from an unstable government. There is an immediate cost to India's foreign policy, now of more pressing international concern than ever after Delhi's nuclear test blasts in 1998, and Pakistan's matching explosions.

Bilateral talks between India and Pakistan have been stripped of political substance because of the government's fall in Delhi. A similar fate has befallen the carefully nurtured US diplomacy towards India following its nuclear tests. US officials have already written off the prospect of India signing the Comprehensive Test Ban Treaty by its September deadline.

Unless the BJP is again at the centre of the next government, and Jaswant Singh, foreign minister, can continue his dialogue with Strobe Talbott, US deputy secretary of state, US officials say they fear Washington's nuclear diplomacy with India "will have to start all over again".

Moreover, US officials fear discontinuity of government is preventing India from formulating a coherent nuclear doctrine, something the US and other western powers would surely like India to have.

"They have an intuitive one, but going from the intuitive to strategic command and control, these are very different matters," a senior US official says. "They have to show more of their strategy and what they believe is their capability than just a couple of tests. There is also a real question of who is vested with responsibility for what."

Unfortunately, neither the economy nor foreign policy is likely to feature in the forthcoming elections. For India's main parties, the issues are simply who can offer the most "stable" government and the most "able" prime minister. Voters, meanwhile, are more concerned about the price of food, bus fares, and the state of their village roads, schools and clinics.

Broader, more detailed policy debate is another cost of the country's fractured politics. Some analysts worry about the jostling for power among India's newly emerging smaller parties. But the consequences are not all negative, Mr Yadav says.

He cites a survey during the 1996 elections, five years after India embarked on reforms, which found that only 18 per cent of Indians had "vaguely" heard about the liberalisation and dismantling of centralised economic controls.

"What you don't see is the politics addressing the aggregate, looking at the larger interest. We have not yet entered an era where for example economic liberalisation is being debated openly," Mr Yadav says. "In other ways though it's a wonderful development, since the real issues, the people's issues are coming to the fore."

Arafat's state

Damned if he did and damned if he didn't. This was the not unfamiliar dilemma facing Yasser Arafat, the Palestinian leader, yesterday, as he retreated from his pledge to declare a sovereign Palestinian state on May 4.

That is the date, fixed in the 1994 interim agreement on Palestinian autonomy, by which a final settlement with Israel should have been negotiated under the Oslo process - essentially to agree where Israeli land ends and Palestinian land begins.

But there have been no such negotiations. Even the interim self-rule process the Palestinians accepted as a bridge to nationhood has been frozen by the Israeli government of Benjamin Netanyahu. Consequently, Palestinian pressure on Mr Arafat to declare a state unilaterally has been intense.

By yesterday, however, the consensus emerging from an orchestrated PLO council meeting was that he would delay - until after Israel's elections on May 17 - following equally intense pressure from the US.

Washington was worried that a declaration now would play into the hands of Mr Netanyahu, who set the election date for after May 4 even though his coalition collapsed last December. Yet, the Israeli leader is already boasting that Mr Arafat backed down after his threats to annex large swathes of the West Bank. So, is

the Palestinian leader's position as "lose-lose" as it looks?

In recent weeks, Mr Arafat has been trying to trade postponement for enhanced international support for a Palestinian state. The EU, at its Berlin summit last month, endorsed Palestinians "right" to statehood and, this week, President Bill Clinton more vaguely supported Palestinian self-determination. These are pluses for the Palestinians. But the Israeli elections are unlikely to add to them, whoever wins.

Whereas Mr Netanyahu has made clear he is willing to cede barely half the West Bank, his challengers, former generals Ehud Barak for Labour and Yitzhak Mordechai for a new centre party, are willing to give up only fractionally more. True, unlike him, they appear sanguine about the notion of a Palestinian state. But, if none of them will surrender enough land to make statehood viable, the difference is one of form, not content.

By signing the Oslo accords the Palestinians recognised the existence of Israel on four-fifths of mandate Palestine. They expected, in return, the remaining fifth: all of the West Bank, the Gaza Strip and occupied Arab east Jerusalem. It is inconceivable their leaders can accept much less than this and survive. Dates and states aside, that is the issue. And, once the elections are over, it can no longer be evaded.

Development

Amid the generally upbeat mood at the meetings of the world's economic policymakers in Washington, James Wolfensohn, president of the World Bank, sounded a salutary warning. The financial crisis may be over. But its effect on developing countries will be long lasting. International development targets, which looked not long ago achieved, could now be out of reach.

The outlook for the world economy appears far brighter than during the autumn World Bank-IMF meetings. A start has been made by the Group of Seven leading industrial countries in strengthening the global financial system.

However, markets recover more quickly than economies. When economic growth falters, human development stalls. The World Bank's annual report on development indicators shows that the financial crisis will have a deep effect on efforts to improve the lives of the poor in many countries.

International development targets to halve the numbers in poverty by 2015, to cut infant mortality in poor countries by two-thirds and to enrol all children in primary education are all at risk, Mr Wolfensohn warned.

Spending to alleviate poverty, on health and on education represents an investment. By forcing governments to cut social spending, the financial crisis may

weaken poor countries' human capital stock. Where it can be used wisely, rich countries should be more generous with development assistance.

World Bank forecasts show that over the next few years, the only developing countries that will grow fast enough to allow poverty to be reduced will be China and India. These two countries escaped the financial crisis largely unscathed, largely because they are isolated from financial markets.

Many countries are too poor to be much affected by the crisis. African governments are more concerned with debt relief than financial architecture. The G7 finance ministers meeting showed that an international consensus debt relief where it will be used wisely. This must be put into practice at the meeting of G7 leaders in June.

It is the middle-income countries of Asia and Latin America - those integrated into the world economy - that have been knocked off course. This is disheartening. The Latin American debt crisis of the 1980s set back development by a decade. The same could happen again. The important questions, as financial markets recover, is whether Asia can return to its former high-growth path; and whether hard-fought reforms in Latin America can be maintained.

Settling the settlements

No one ever accused the Jewish settlements on the West Bank of being uncontroversial. But the world-weary leader of Israel's leftwing Meretz party has found a new way to use them to embarrass the government.

The wall-off Israeli spin machine has long churned out the claim that a population explosion has the settlements bursting at the seams. Any new building work, it explains, is just to allow natural growth. So why should the Americans or Palestinians be upset?

But a few days ago Yossi Sarid took the government to task as he strolled along the empty streets of a spanking new neighbourhood in the Eli settlement. Desperate to find a resident, he called out: "Hellooooo! Is there anybody out thereeeeees?"

His unanswered cries bounced off the walls of the ghost town, but they won't go unnoticed. Meretz made sure to bring a film crew along, and the scene will appear in his campaign ads.

Predictably, prime minister Benjamin Netanyahu's media advisers slammed the stunt. They say the settlements obey free market rules: there's just more supply in some than in others. But it's odd that the cheap, pretty buildings shouldn't find buyers. It couldn't have anything

to do with the Palestinians' claims to the places, could it?

Arnaut.com

One moment he's Mr Luxury. The next he's the sultan of cyberspace. Bernard Arnaut is collecting internet assets with the same assiduousness with which his fancy goods group LVMH goes after top-notch brands.

His new interest in internet virtual has led the man behind Vuitton and Krug to join hands with Kingfisher, the British budget retailer, in a partnership that might seem bizarre outside cyberspace.

French newspapers are already carrying advertisements exhorting the public to hurry to an appliance chain and sign up to Liberty Surf, the partners' new, free internet service.

An Arnaut aide murmurs that his boss is thinking hard about how best to use the cyberspace to get goods out to customers. The latest deals are just "the tip of the iceberg" when it comes to Arnaut's internet plans. Observer understands that LVMH's strategy is under development too. Watch this e-space.

Worrying Wal-Mart

These days the word "Wal-Mart" is enough to turn a European retail executive's hair white at 50 paces. But while some masterminds might be busy plotting the Arkansas company's

arrival on the shores of the old continent, other Wal-Mart brains have been tied up with a little local legal difficulty.

Thousands of lawsuits have been filed in the US against the store that's sold everything from guns to cupcakes. Most have been brought by angry customers who allege they've been injured by falling boxes and the like. But Wal-Mart has still more legal travails.

The current issue of the National Law Journal, a rather sober professional periodical, lists some 15 cases in which the company has been fined for breaking rules requiring attorneys to turn over evidence.

Wal-Mart's lawyers deny the charges, and say the sanctions aren't warranted. But the company, founded by Sam Walton (Arkansas' second most famous son, after Bill Clinton), may be swimming upstream. "One frustrated judge quipped: 'What do they teach in Arkansas? Is there something in the drinking water in Arkansas that says perjury is all right?'"

We'll be right back

Trust those stoical Swedes, the European champions of the pregnant pause, to develop a sure-fire way of filing an embarrassing silence in a telephone conversation.

Conversationalists may be fuming about GratisTel, the Swedish company that

introduced Europe to the joys of free phone calls with ad breaks and plans to take "sponsored telephony" to the UK.

But while both ends of the line might be sent loopy by regular 10-second commercials from anyone from CNN to Amnesty International, there are some unexpected benefits too. For those dreary duty calls - to family or forgotten friends - the advertising can be heaven-sent. You always know it won't be long before a happy voice suggests a trip to the cinema or a Big Mac. So what better way could there be to discuss the weather or listen to a tedious relative's latest gripes?

Outbid

A word of warning to all those ambitious e-auctioneers out there. Last week, Observer was only too happy to celebrate the \$400,000 sale of the historic bedroom suite in which, it's thought, Canada's first prime minister once snoozed.

But the sad truth has since emerged. The bidder for the suite, who also tried to buy a 1955 Ford convertible and a Van Gogh painting, turns out to be a New Jersey teenager who used his parents' account on eBay, the online auction service.

The buying binge is now over. Junior's been grounded. "I'm off the internet," he laments. The internet's probably gone off him too.

OBSERVER

100 years ago

April prospectuses  
The joint stock statistics for the month of April exhibit a very decided falling off as compared with those for March, and are, indeed, so far below the average that to find a parallel it is necessary to go back to the summer, when the world and his wife were out of town. The inaction has been most noticeable in the section that is usually responsible for the biggest figures and the chief sensations - namely, that of new industrial flotations - and had it not been for a small rush of fresh issues by existing companies, the record would have been miserable in the extreme.

50 years ago

Crisis in films  
British Lion shareholders have listened this week to some home truths from their chairman about conditions in the British film producing industry. For the last seven years it has been chasing a phantom of technical perfection, by indulgence in over-lavish spending and over-ambitious production programmes. Last year, cinema attendances began to decline, and the effect was felt of Hollywood's virtual embargo on imports of British films.

THE LEX COLUMN

Low gear

Perhaps investors will believe Volkswagen this time. When the German carmaker warned in February that profits would struggle to rise this year - dashing consensus forecasts of 15 per cent growth - the market scoffed. The assumption was that VW was pleading poverty as a ploy in its pay talks with the unions.

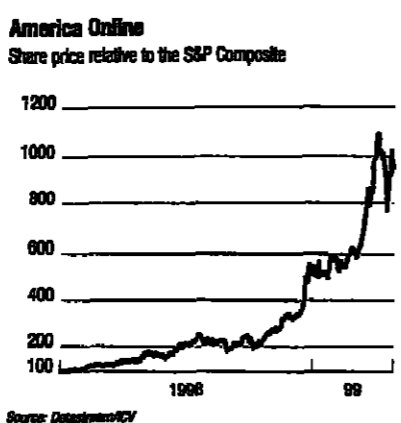
Those negotiations have since concluded. But the figures - pace yesterday's surprisingly bad first-quarter results - remain poor. Hence the 6 per cent fall in the shares. It is not clear where exactly the problem lies. It is certainly not a sales issue. Revenues rose by 8 per cent - perfectly respectable for the industry. Through there was a glitch in Brazil, where sales slumped, this was foreseen and also compensated for by market share gains in western Europe.

The concern is that VW's rivals are beginning to squeeze its margins in Europe. The group's marketing expenses appear to have risen by more than 20 per cent in the first half, twice the market expectation. But VW has not provided an adequate explanation. As usual, the company seems unwilling to provide any more than the bare minimum of information. This year, VW seems to be lapsing into its shareholder-unfriendly ways in grand style. The underlying situation still seems relatively strong but until VW gives a clearer explanation, there is no compelling reason to buy the shares.

Cadbury Schweppes/Coke

When a company does a good job in selling the merits of a deal, problems in execution are particularly bad news. Even without the intervention of Karel Van Miert, Europe's competition commissioner, Cadbury Schweppes was encountering sticky patches in its planned \$1.85bn soft drinks sale to Coca-Cola. Individually each setback can be explained away: Belgium is small; a few revisions were inevitable; so was political noise. But the risk is now much higher that the sale will drag on longer and bring in less than envisaged.

That is not the only concern for investors. Cadbury sold the story very hard that it was too small in soft drinks outside the US to make it worth investing to expand - despite the global potential of Dr Pepper and Schweppes. This is a pity.



It could have said that its international ambitions for these brands remained valid, but it could not refuse Coke's offer of 20 times operating profits. That would have strengthened its current negotiating position. Cadbury can only hope that Coke is so keen to get its hands on non-cola brands to lift its flagging volumes that it will not drive a much harder bargain.

Internet stocks

Given internet companies' lack of profits, investors rely on alternative yardsticks to value internet stocks. The problem is that these can be even more susceptible to fudge and fiddle than good old earnings numbers. Take a web site's "stickiness", a key factor in attracting advertisers and merchants. America Online has just reported that its 17m members spend an average of 55 minutes a day (up from 46 last year) within its universe. This compares with 28 minutes for Yahoo! and eight for Lycos.

minimised their AOL window to work on another task - and can no longer see the relevant ad or promotion. While the company says advertisers are perfectly aware of this and pay accordingly, many casual investors may not be.

Another example is audience reach. Lycos shares jumped by more than a third last week when one internet ratings agency said it reached 45 per cent of all home internet users, as many as Yahoo!.

A few days later, however, a rival agency put the figure at just 33 per cent. As internet companies start making money - AOL and Yahoo! already do - investors can begin to gauge them on hard financial data. Meanwhile, they should treat these new means of measurement with caution.

Sega

Poor old Sega. Having been run over by Sony's PlayStation juggernaut, Sega's once ubiquitous hedgehog cuts a low profile these days. The reason is not hard to find. Sega allowed rivals to overtake it technologically in the mid 1990s. The result: it now trails a distant third in the video games market behind Sony and Nintendo.

Sega has been hoping to revive its fortunes by doing some overtaking itself. But this is proving more difficult than expected. Sales of its powerful new Dreamcast system, launched in Japan in November, have been disappointing. To be fair, this reflects pre-Christmas production problems rather than consumer indifference. But Sega can ill afford slip-ups, particularly with launches in the US and Europe coming up. Sony plans to respond with an upgraded PlayStation at the end of 1999, so it has only this year to make hay at its rivals' expense.

Encouragingly, the hedgehog seems determined to raise his spines and make a fight of it. Sony, the latecomer, mowed down Sega and Nintendo by supplying reams of games software as well as sexier consoles. Sega has learnt this lesson and is beefing up its software offer. Even better, it is promising a radical restructuring, axing a quarter of the 4,000-strong workforce and shedding its loss-making amusement arcade side. Focusing on games makes sense. But if Dreamcast fails to deliver, Sega has no fallback.

Pressure grows in Tokyo for supplementary budget

Members of ruling party add to G7 call for further fiscal boost

By Michiko Nakamoto in Tokyo

The Japanese government yesterday came under increasing pressure to introduce a supplementary budget to prevent a further economic slowdown this year.

Shizuka Kamei, a senior member of the ruling Liberal Democratic party and deputy head of one of its main five factions, said the government would need to implement an additional budget exceeding ¥10,000bn (\$84bn). "We must have a supplementary budget," he warned. "I don't think we can say with confidence the economy has hit bottom."

Ohkuru Yasuo, head of a key LDP financial panel, also thought the government would have to adopt additional measures. "The time will come to consider the need for [a supplementary budget]," he said.

The call for a further fiscal boost came on the eve of a visit to the US by Keizo Obuchi, Japan's prime minister, and followed this week's meeting of finance ministers from the Group of Seven industrialised

nations, where Japan again faced pressure to adopt further measures to resuscitate its economy.

Last week Shoji Nakagawa, agriculture minister, and Katsutosugu Sekiya, construction minister, indicated they believed another budget would be necessary in the autumn.

However, Mr Obuchi yesterday reiterated the government's line that a supplementary budget was not under consideration. "It would not be right to say that now that we have reduced the tax rate we won't have to do anything tomorrow, but I believe measures [already implemented] will bear fruit," he said.

Having just adopted an unprecedented ¥82,000bn budget for the fiscal year beginning this month, Japanese political leaders have been at pains to deny that the country needs another budget.

Many economists agree that a supplementary budget is inevitable, however. "I can't think of anything else apart from a supplementary budget... to achieve the government's goal of 0.5 per cent growth,"

said Hiroshi Kato, president of Chiba University of Commerce and head of the government's influential Tax Commission.

Speaking in a private capacity, Mr Kato said he believed that to achieve the 0.5 per cent target, Japan would need at least ¥15,000bn in supplementary spending.

Underlining the dismal outlook for the Japanese economy, the Ministry of International Trade and Industry yesterday forecast that overall industrial production would fall 3.2 per cent in April.

"Although a decline in production appears to be approaching bottom, the prospects for final demand are uncertain," Miti said.

The ministry also announced a preliminary 2.3 per cent seasonally adjusted rise in March industrial production. The increase, larger than expected, was attributed to special year-end factors and strength in specific sectors such as mobile phones. Industrial production for the whole of fiscal 1998 fell 7.1 per cent - its worst decline in 24 years.

US approves sale of early warning system to Taiwan

By Stephen Fidler in Washington and Marek Dickie in Taipei

The Clinton administration has given approval in principle for Taiwan to purchase an early warning radar system from the US, in a development likely to anger China.

Approval is believed to have emerged from this week's annual arms procurement talks between administration officials and representatives of the Taiwanese government.

The talks, held on Tuesday, were postponed from earlier in the year to avoid coinciding with the visit to Washington of Zhu Rongji, the Chinese premier.

The decision shows that objections from within the administration to the sale to Taiwan of the long-range early-warning phased-array radar have been laid aside.

Approval required the unanimous agreement of the Pentagon, the State department and the White House. The State department and President

Bill Clinton's National Security Council had previously objected because sale of such a system would be provocative to China.

However, a declassified Pentagon report to Congress this year on the security situation in the Taiwan Strait reported on an expected substantial build-up in China's arsenal of short-range ballistic missiles deployed across the strait. Another report, still classified, suggested the build-up had begun in earnest.

The declassified version said: "Taiwan's most significant vulnerability is its limited capacity to defend against the growing arsenal of Chinese ballistic missiles."

This increased pressure from Congress on the administration. Benjamin Gilman, chairman of the House international relations committee, sent letters this month to Mr Clinton and Madeleine Albright, secretary of state, urging the sale of the radar. Mr Gilman said yesterday the decision, if confirmed, "will send an important signal to the People's

Republic of China about our resolve to assist Taiwan in providing for its legitimate self-defence needs."

The sophisticated radar system would also allow defence against other forms of assault on Taiwan. Its cost would probably run to \$700m with Raytheon, Lockheed Martin and ITT being likely to bid, according to Congressional experts. CSF-Thomson of France may also compete for the system.

In Taipei, Jason Hu, Taiwan's foreign minister, told legislators yesterday that the radar system, which could lengthen the warning of a missile attack by five minutes, was purely defensive.

China opposes the sale of sophisticated military equipment to Taiwan, which it considers a rebel province. Early warning systems are particularly suspect as Beijing fears they could become part of a proposed US-led anti-missile shield that might cover Taiwan.

China pulls out of Apec talks, Page 6

CONTENTS

News

Table listing news items: Europe 2.3, America 4, International 5, Asia-Pacific 6, World Trade 4, UK 8, Weather 12

Features

Table listing feature items: Editorials 11, Letters 10, Management/Technology 22, Observer 11, Arts 9, Analysis 10.11, Crossword Puzzle 26

Companies & Finance

Table listing company and finance items: European Company News 20, Asia-Pacific Company News 14, American Company News 16, International Capital Markets 24

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Directory of online services via FT Electronic Publishing

Markets

Table listing market data: Bonds 24, Bond futures and options 24, Short term interest rates 25, US interest rate 24, Currencies 25, Money markets 25, FT/S&P-A World Indices 33, Euro Markets 23, World stock markets reports 36, World stock market listings 33, London share prices 30.51, FTSE Actuaries UK share indices 32, Recent issues, UK 32, Dividends announced, UK 21, Managed funds service 27-29, Commodities 26, FTSE Gold Mines Index 32

Special report

Du Pont Separate section



South African president Nelson Mandela inspects a guard of honour at Moscow airport as he begins a visit to Russia. Picture: Reuters

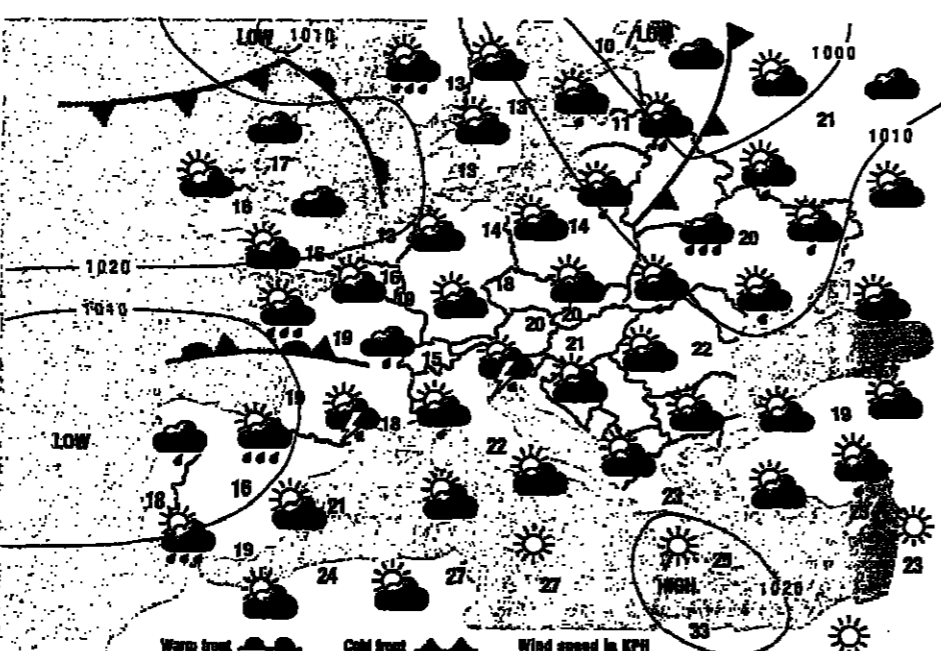
FT WEATHER GUIDE

Europe today

The central and eastern Mediterranean will be fine and warm with prolonged sunshine, but inland parts of northern Italy, northern Greece and the Balkans will have scattered, thundery showers. Much of Spain and Portugal will be unsettled with heavy showers, but eastern Spain should stay fine. North-east France, the Low Countries, Germany and the eastern Alps will be dry and settled with sunshine. Scandinavia will be bright and breezy with sunshine and showers, the showers mainly in the north and north-west.

Five-day forecast

France and the Iberian peninsula will be unsettled with heavy showers and local thunderstorms, but there should be sunshine from Sunday. Central and north-east Europe will become showery, but southern Italy and Greece should stay sunny and warm.



Situation of ridges. Temperatures maximum for day. Forecasts by FT WEATHER CENTRE

TODAY'S TEMPERATURES

Table listing temperatures for various cities: Abu Dhabi, Accra, Algiers, Amsterdam, Athens, Athens, B. Aires, B. Aires, Bangkok, Barcelona, Beijing, Belfast, Belgrade, Berlin, Bern, Bogota, Bombay, Buenos Aires, Budapest, Chagen, Casablanca, Cardiff, Cebu, Copenhagen, Dallas, Delhi, Dublin, Dublin, Edinburgh, Frankfurt, Geneva, Gibraltar, Glasgow, Hamburg, Harbin, Helsinki, Hong Kong, Houston, Istanbul, Jakarta, Jersey, Johannesburg, Karlsruhe, Kuala Lumpur, La Paz, Las Palmas, Lima, Lisbon, London, Luxembourg, Lyon, Madrid, Manila, Mexico City, Miami, Moscow, Moscow, Nagasaki, Naples, New York, Niigata, Osaka, Paris, Perth, Prague, Rangoon, Reykjavik, Rio, Rome, S. Francisco, Seoul, Singapore, Stockholm, Strasbourg, Sydney, Taipei, Tel Aviv, Tokyo, Toronto, Vancouver, Venice, Warsaw, Wellington, Wenzhou, Zurich

Large advertisement for Deloitte Touche Tohmatsu with text 'Helped well the to nics?' and 'Deloitte Touche Tohmatsu' logo.

Handwritten Arabic text: مكتبة الامم

INSIDE

Italian business falls into old habits Economic and monetary union, new corporate governance rules and financial regulation seemed to be spurring Italy to a business revolution. But the Telecom Italia saga has shown the old way of government interventionism and entrenched interest reassert itself. Page 20

Slovakia gears up for privatisations The Slovak government of Mikulas Dzurinda (left) took office last October believing in the fundamental importance of injecting foreign capital and expertise into the country's big banks. Now the Slovak banking sector, one of the most fragile in Europe, is at last undergoing change. Page 15



with two of the three big state-controlled banks due to be privatised within the year. Page 15

Euro.NM takes in three new markets The Stockholm, Copenhagen and Zurich stock markets are poised to join Euro.NM by the end of June, prompting the pan-European alliance of growth-company stock to consider further harmonisations of its listing requirements. Page 24

Fresh listings put heat under Iceland A flurry of privatisations and new listings has ignited popular interest in the Icelandic stock market, trebling turnover in the first quarter to \$490m, compared with \$555m for the whole of last year. Emerging market focus, Page 38

Auctioneers sell cows in cyberspace A Canadian internet group, e-Auction Global Trading, is selling cattle in cyberspace as it establishes itself in the online commodities auctions market that links businesses electronically to their supply chain. Last year \$5bn worth of commodities were traded via internet auctions, most of it in the energy sector. Page 16

Bitter struggle for Fiji's golden prize Fiji's Vatukoula mine has produced 6m ounces of gold in the past 65 years and yields 120,000 ounces a year. But Emperor Mines, its Australian-listed owner, is locked in an acrimonious corporate struggle with South Africa's Durban Roopeport Deep. Commodities, Page 26

Latvia plans debut in euro bonds Latvia is to follow neighbouring Lithuania and issue its debut euro-denominated bond this month. The Latvian offering, its first visit to the international capital markets, is expected to be for €150m-€200m (\$159m-\$212m). Page 24

Singapore Press rises on payout talk Investors are keeping a close watch on Singapore Press Holdings, the city state's de facto newspaper monopoly, after its shares soared to \$23.60 yesterday on rumours of more payouts from a cash pile of \$51bn (\$588m). Page 14

COMPANIES IN THIS ISSUE

Table listing companies and their page numbers: AS Strynys 16, Iberia 20, AOL 12, Infinity 18, ASR 20, KPN 20, Abitibi-Consolidated 16, Laura Ashley 13, Astra 18, Luxottica 13, Argenteria 20, Lycos 12, OSV 20, MacMillan Bloedel 16, BCE 16, Marks & Spencer 18, BCI 20, McKesson HBO 13, Baan 20, Medicobanca 20, Banca di Roma 20, MeritaNordbanken 15, Bausch & Lomb 13, Nat. Investment Bank 20, Bell Canada 18, Nintendo 12, Bowstar 16, Noriel 16, CBS 16, Olivetti 20, Cadbury-Schweppes 12,13, Persika 16, Fujifilm 16, San Paolo-IMI 20, Carlsberg 15, Saurer 15, Coca-Cola 12,13, Soge 1, 12, DaimlerChrysler 16,20, Slovenc. Sportstina 15, Detroit Diesel 18, Sony 1, 12, Deutsche Telekom 20, TRW 18, Donohue 16, Telecom Italia 20, Federal-Mogul 16, UniCredit 20, Fiat 20, Unigate 32, Fortis 20, VU Banka 15, France Telecom 20, Volkswagen 12,20, General 20, Wal-Mart 16, ING 20, Yahoo! 12, IR Banka 15, e-Auction 18

CROSSWORD, Page 28

MARKET STATISTICS

Table with market statistics: S&P 500 reports club 30.51, Emerging Market Index 24, Benchmark Govt bonds 24, FTSE Actuaries share Index 32, Bond futures and options 24, Foreign exchange 25, Bond prices and yields 24, Gold prices 24, London share service 30.51, Commodities prices 25, Managed funds service 27-29, Dividends announced, UK 25, Money markets 25, EMS currency rates 25, New US bond issues 24, Euro Markets 25, Receipt issues, UK 25, Share-own list rises 25, Forward interest indices 24, Stock markets at a glance 25, FTSE World Indices 33, US interest rates 24, FTSE Gold Mines Index 32, World stock markets 33

EU takes tough line on Coke deal

By Neil Buckley in Brussels, Betty Liu in Atlanta and John Willman in London

The European Union's competition commissioner warned Coca-Cola yesterday that it faced potentially heavy fines unless it submitted its planned acquisition of Cadbury-Schweppes non-US soft drinks business for EU approval. In a strongly-worded warning, Karel Van Miert accused the US drinks giant of attempting to bypass the scrutiny of the European Commission by notifying the \$1.85bn deal to national competition authorities. "We are going to deal with it and if Coca-Cola refuses to

Van Miert demands right to scrutinise Cadbury purchase

notify the case then we won't hesitate to launch the procedures whereby we could apply fines," he said. "Coca-Cola should learn to respect the rules like everybody else." The commissioner's comments are the latest blow to the deal, which was blocked this week by Belgium's competition authorities. The Belgian decision and the recent resubmission in Australia have heightened advisers' fears that rejections could follow in other countries including Germany, Spain and Mexico. PepsiCo, Coke's main competitor, welcomed Mr Van Miert's statement: "We are

glad the EU as well as its member states and other countries around the world have voiced a concern about the anti-competitive aspects of this deal." But Coke and Cadbury expressed dismay, saying they had co-operated with the Commission's inquiries and were still in negotiations with it. The deal involves more than 120 countries, but regulatory clearance is needed in only 20 or so. Smaller countries such as Ireland and Finland have given approval but several larger countries have yet to nod it through - including Germany where the Federal

Cartel Office has objections. "It was never a deal that was going to go straight past the competition authorities," said David Kappier, Cadbury's finance director. "Where they have concerns we are ready to discuss solutions that meet those concerns so long as it is commercially viable for us and Coca-Cola." Under the deal, Coke will acquire brands such as Dr Pepper, Seven-Up, Canada Dry and Schweppes outside the US and France, but not the associated bottling operations. The two companies have excluded income from bottling in calculating the deal's value

so it falls below the thresholds for an automatic investigation by the Commission. Mr Van Miert said the bottling operations had to be included and accused Coke of trying to play national authorities off against the EU-wide regulator by submitting it for approval country by country. The European Commission has exclusive right to approve mergers involving total global turnover of more than €5bn, when at least two of the merging companies have combined turnover of more than €250m within the EU. Additional reporting by Uta Harnischfeger in Frankfurt Editorial Comment, Page 11 Lex, Page 12

Luxottica's Ray-Ban acquisition puts rivals in the shade

By Paul Watts in Milan

The Ray-Ban sunglasses brand was acquired yesterday by Luxottica of Italy, the world's largest eyewear manufacturer and optical retailer. It was included in the sunglasses business bought for \$640m from the US Bausch & Lomb healthcare group. Luxottica beat competing bids from its Italian rival Safilo and Poland's of the US. This is the second significant US acquisition by the Italian family business founded in 1961 by Leonardo Del Vecchio. It bought US Shoe and its Lens-Crafter spectacles retail chain for \$1.3bn five years ago. The markets welcomed the deal, with Luxottica's American depositary receipts rising by nearly 16 per cent on the New York stock exchange to \$15. Luxottica said it expected to close the deal, still subject to regulatory approval, by the end of June. The transaction involves the entire line of Bausch & Lomb sunglasses including the Ray-Ban brand made famous by Hollywood stars from Audrey Hepburn in Breakfast at Tiffany's, Peter Fonda in Easy Rider and Tom Cruise in Top Gun. Other brands include Revlon, Arnette and Killer Loop. Mr Del Vecchio said the deal reflected Luxottica's strategy of building its presence in the quality sunglasses business. Luxottica also produces and markets eyeglasses with the Giorgio Armani, Ferragamo, Brooks Brothers, Vogue and Anne Klein brands. Bausch & Lomb said it expected to record an after-tax gain on the sale of about \$120m. William Carpenter, the US company's chief executive, said the sale would allow his group to focus on becoming "the world's pre-eminent technology based healthcare company for the eye". Bausch & Lomb, based in Rochester, New York, announced last year it was trying to sell the sunglasses business. "We have a tremendous amount of pride in the Ray-Ban brand, but the future of Bausch & Lomb is in the eye-care business," said Mr Carpenter. Credit ratings sidelined, Page 23

Laura Ashley's US chain to be sold for \$1

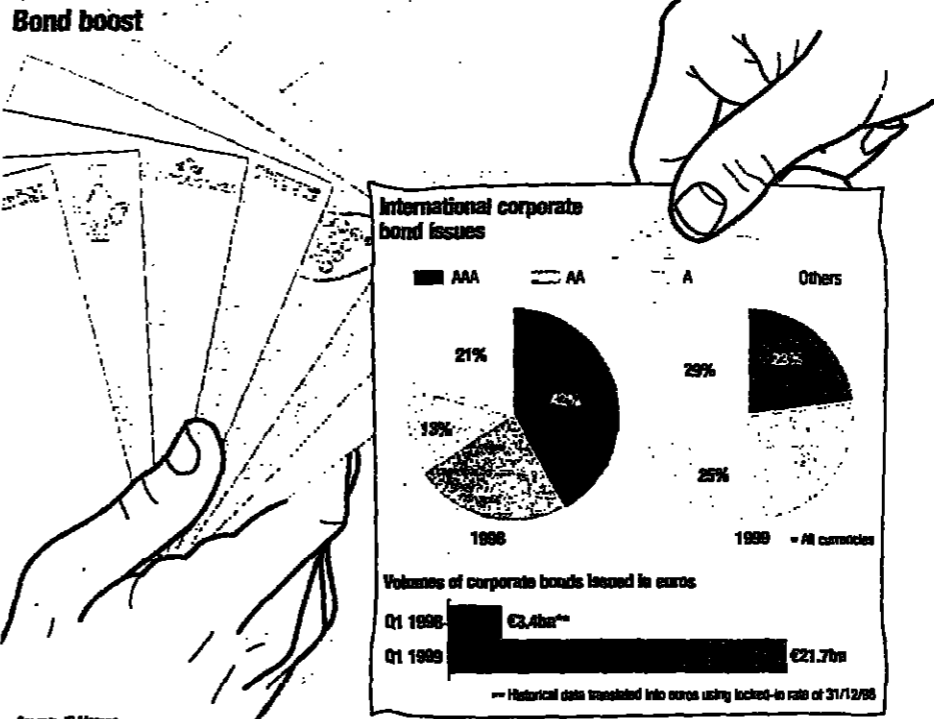
By Maggie Lury

Laura Ashley, the UK retailer of quintessentially English frocks and furnishings, is selling its US business for \$1 in a deal with its bankers to stave off insolvency. The banks demanded both the sale and an agreement to raise new equity as a condition for the extension of banking facilities due to expire tomorrow. Without the \$48m (\$69m) facility, Laura Ashley, now 40 per cent owned by a Malaysian group, said it could not avoid insolvent liquidation. It is advising shareholders to agree to the sale and a \$26m rights issue to keep the business going. The company's shares fell 15p to 18p. The retailer was once considered a business success. Its demise began with the sudden death of its founder, before the group's public offering in the mid-1980s. Since then the chain has had seven chief executives. Richard Hyman, of retail consultants Verdict Research, said Laura Ashley was "a business neglected and abused". Expansion internationally had been ill-judged, while in the UK it "does not have a natural constituency any more". In January it appointed Pat Robertson, the American TV evangelist to the board, causing jokes that the company was praying for a miracle. However, Stephen Cox, the company secretary, said the Laura Ashley brand was "still incredibly strong on a worldwide basis". It has 4,500 employees in the UK and continental Europe. Under the agreement with the six-strong banking syndicate, the \$48m facility will be extended for a year, providing the sale of the US chain and a \$26m rights issue are agreed to by the end of July. Malaysian United Industries, which last year took a 40 per cent stake in Laura Ashley for \$48.5m, is underwriting the one-for-two rights issue priced at 18p, if other shareholders do not take up their rights, MUI will end with a 60 per cent stake. Further, the only buyer the group could find for its North American chain, after a lengthy search by Goldman Sachs, the group's advisers, was the management, which is being backed by MUI and other related parties. The consent of independent shareholders for both parts of the deal is therefore required. The sale of the North American subsidiary involves a write-off of \$20.6m of inter-company debt. Laura Ashley Inc would in future act as a franchise, selling only Laura Ashley branded products. The group also reported a loss for the year to January of \$16.7m. Mr Cox said the North American company made \$14m of the 1998 loss, and \$12m of the 1999 loss, so its disposal would "make Laura Ashley a much better-looking business". The Ashley family trust still owns 17.4 per cent of the group's shares. Sir Bernard Ashley, Mrs Ashley's widower, holds 1.58 per cent. He has pledged to vote in favour of the deal, but will not take up his rights. PwC, the group's auditors, said it prepared the accounts on a "going concern" basis. If the bank deal did not go ahead, the accounts would no longer be valid. World stock markets, Page 36

Europeans get taste for bonds

Appetite for risk has grown as credit ratings have fallen, says Edward Luce

A growing number of European companies are switching from the bank to the bond markets to take advantage of changes wrought by Europe's move to a single currency and historically low interest rates. The volume of bonds issued by companies in the European currency rose almost sevenfold to €21bn (\$22.25bn) in the first three months of 1999 up from €3.4bn (in Europe's legacy currencies) in the first quarter of 1998, according to J.P. Morgan. Perhaps more importantly, the average credit rating of companies issuing bonds has fallen sharply since the launch of the single currency in a sign of much stronger European investor appetite for risk. Of all corporate bonds issued this year, 46 per cent have a credit rating of single A from the international agencies. This compares with just 22 per cent in 1998, itself a much higher proportion than earlier years. Before this, Europe's bond markets were dominated by AAA and AA-rated quasi-sovereign and financial bonds. An impressive list of household names has issued international bonds for the first time recently, including Prellit, Fiat, Lafarge, Telefonica, Porsche and many lesser known European financial groups. Bankers say that much of the momentum comes from the realisation by European companies that they can lock in to lower rates of funding for longer maturities by issuing bonds rather than loans. "European companies must have a business strategy to cope with the single currency but - just as importantly - they have to have a clear financial strategy," said Paul Hearn, head of European capital markets at J.P. Morgan. "The company with the broadest investor base and the best global distribution [of its bonds] will have a much stronger chance of succeeding." Graham Bishop, adviser on European finance to Salomon Brothers, says that much of the new demand for these bonds comes from banks themselves. "Banks are giving up



loans and buying bonds instead," said Mr Bishop. "It makes much better economic sense for them to do so." Under international capital adequacy rules, loans to companies must have a 100 per cent "risk weighting", which means banks must provision 8 per cent worth of the loan against the risk of default. The risk weighting for bonds is 25 per cent - or 2 per cent worth of the bond. However, there is also a market risk involved in holding bonds which may increase the cost of holding it. European pension, insurance and mutual funds have also become significant buyers of corporate bonds since the

launch of the euro. This in part reflects the historically low yields available on European government bonds and the need for investors to find higher-yielding alternatives. But it is also being driven by new retail investors who are increasingly disenchanted with the low interest rates paid on their bank deposits. "Banks are trying to take advantage of low interest rates by offering their customers other products such as mutual funds," said one fund manager. "Corporate bond funds are one of the fastest growing vehicles for retail money." Credit ratings sidelined, Page 23

McKesson HBO forced to restate its 1998 earnings

By Richard Waters in New York

One of the biggest recent mergers in the US healthcare industry ran into trouble yesterday as McKesson HBO was forced to cut its previously stated earnings figures for 1998. The accounting adjustment cast doubts on the \$12bn (£11.2bn) that McKesson, a drugs wholesaler, paid this year for HBO, a rising star of the healthcare information business. Wall Street had already treated the merger with scepticism and the company's stock was battered after the news, falling nearly 50 per cent in a few minutes. The company's shares, which had fallen from a high of \$96 last year to \$65 on Tuesday, slumped to \$34 in early trading on Wall Street yesterday. Yesterday's developments closely resembled the debacle at Candiant a year ago after that broad-based services group was forced to restate its earnings in the wake of a big merger, leading to a collapse in its share price. Like Candiant, McKesson HBO said that revenues in the operations of one of its predecessor companies had been overstated in the period before and just after the merger, which was completed on January 13. The company said it had identified software sales that should not have been included in revenues, since contracts with some customers had not been fully concluded by the time the revenue figures were reported.

In some cases the contracts had been agreed in principle but had not been formally approved by the boards of the customers involved, a McKesson HBO spokesman said. After stripping out these contracts, the company said it actually suffered a 5 per cent decline in software sales in the first three months of this year, not the 21 per cent growth rate that it had reported only six days ago. For its full financial year, which ended on March 31, software sales rose 13 per cent rather than 22 per cent. Yesterday's news is likely to renew concerns about how young, fast-growing technology companies account for their revenues, particularly as they come under increasing pressure to justify their high share prices by hitting ambitious Wall Street growth targets. This issue has been singled out in recent months by Arthur Levitt, chairman of the Securities and Exchange Commission, as part of his attack on what he claims are deep flaws in US accounting. McKesson HBO came under intense stock market pressure after it failed to live up to Wall Street expectations for revenue growth at the former HBO in the final quarter of last year. The accounting overstatement had been uncovered by Deloitte & Touche, which had been McKesson's auditor before the merger, the company said. Before the merger HBO was audited by Arthur Andersen. World stock markets, Page 36

Advertisement for The European Private Equity Fund. Text includes: "This announcement appears as a matter of record only", "April 1999", "The European Private Equity Fund £1 billion", "NatWest Equity Partners is pleased to announce the final closing of The European Private Equity Fund, at £1 billion.", "The Fund will invest in Western European businesses, primarily in buy-out and growth capital transactions, through our network of offices in the UK, France, Germany, Italy and Spain.", "Placement agents SALOMON SMITH BARNEY", "Jerome P. Greene & Associates, LLP", "NatWest Equity Partners".

Large vertical advertisement on the left side of the page. Text includes: "helped kwell", "ke the", "ch to", "ronics?".

ELECTRONICS HARSH ENVIRONMENT IN AUDIO-VISUAL MARKET LEADS TO LOSS IN FOURTH QUARTER

Embattled Sony warns of tough year

By Paul Abrams in Tokyo

Sony, the Japanese electronics group, fell into a loss in the three months to March 31 and warned that its results would deteriorate sharply in the current year.

Masayoshi Morimoto, senior vice-president, warned that the first quarter of the fiscal year would be very tough.

Revenues would fall during the first six months, before recovering in the second half. He expected continued deterioration in the electronics division because of problems in Asia, Latin America, Russia and Eastern Europe, and intense domestic pricing pressure.

All four of Sony's big divisions would have a poor year, Mr Morimoto added. Heavy investment in a semi-conductor facility for the next-generation PlayStation, and a fall in games console sales in the current year, would hit sales and profits at the games business.

Profitability at the music division would be held back by investment in on-line facilities, while the lack of "big hit" films last year would depress video sales in the pictures division.

Sony predicted that in the year to March 2000 operating profits would fall 29 per cent to ¥240bn (\$2bn), on sales down 4 per cent at ¥6,500bn. Pre-tax profits would drop 43 per cent to ¥210bn. The group has announced a restructuring programme aimed at reducing its workforce by 10 per cent.

An 11 per cent slump in turnover, and static sales, plus general and administration expenses were behind the fourth-quarter operating loss of ¥43bn, against a profit of ¥36bn in the same period last year.

For the year to March 31, operating profits fell 35 per cent to ¥338bn on sales up 0.6 per cent at ¥6,784bn. While turnover was virtually static, sales, general and administration expenses jumped 11.3 per cent, partly because of an increase in marketing. Pre-tax profits dropped 18.9 per cent to ¥368bn and net income tumbled 19.4 per cent to ¥179bn.

The full-year results would have been worse except for exceptional items and currency movements. The weak yen boosted operating income by ¥72bn. In addition, the sale of securities provided an extraordinary gain of ¥56.7bn pre-tax and ¥30.7bn for net earnings.

SPH puts its cash pile to good use

The Singapore group's financial strategy has pleased investors, reports Sheila McNulty

Singapore Press Holdings (SPH), the city state's de facto newspaper monopoly, has spent the past year courting shareholders.



Asian investor values

Although its lead in the government-influenced media market is assured, many in the investment community believe the group has been responding to the authorities' effort to make Singapore's companies appealing to investors and more competitive.

But, he insisted, "There will be no cut in dividends to shareholders."

SPH, one of the biggest companies on Singapore's stock exchange, has always been well regarded by long-term investors. But now everyone is watching it closely.

SPH shares have soared from their lows in October, when the market bottomed, to \$22.50 yesterday on late-morning rumours of further payouts from a cash pile of about \$1bn.

"SPH has been on a straight line up since then," says Elizabeth Cheng, analyst at ABN Amro Hoare Govett Securities. "They are a cash-generating machine."

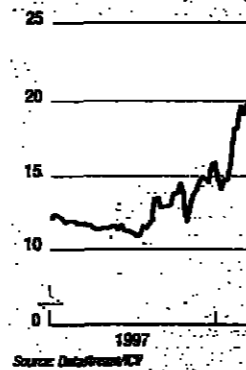
"That does not mean SPH has not been affected by the crisis."

As the economy slowed to 1.5 per cent last year, from 8 per cent in 1997, the amount of cash SPH was able to generate was bound to be reduced.

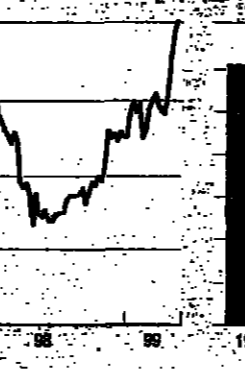
The group's turnover dropped 15.1 per cent to \$940.2m for the first half

Singapore Press Holdings

Share price (S\$)



Net profits (US\$bn)



ended February 28 1999 and net profit plunged 17.8 per cent to \$139.7m. Earnings per share slid from 42 cents to 37 cents, but the interim dividend was maintained at 12 cents.

But SPH's bottom line is bound to improve: it has a protective hold on the newspaper market, which is well positioned to take advantage of the emerging economic recovery.

As various sectors revive, they will increase advertising in the dozen newspapers that SPH publishes, including recruitment ads in The Straits Times, the prime place in which Singaporeans search for jobs.

Kaushik Shridharani, analyst at Salomon Smith Barney, worries, however, about the future of SPH. He expects television to affect the group's performance as choices widen and advertising budgets are re-

allocated accordingly.

He points to the recent launch of Channel News Asia in Singapore as foreshadowing what is likely to happen in the next year as more digital TV operators launch or announce Singapore operations, and cable extends its reach.

That will be something SPH will eventually have to contend with. But, for now, analysts agree its primary problem is having too much cash.

"That's a nice problem they have," Ms Cheng says. The group has pledged to contain it by not simply stockpiling but rather putting its cash to good use, even if that means returning more of it to shareholders.

Investors cannot help but be drawn in.

Hugh Young, managing director of Aberdeen Asset Management Asia, has only

good things to say about SPH: "Supremely strong balance sheet. Extremely focused management. It's a market leader, and it's doing the right things."

Mr Lim said SPH's focus on the best way to enhance shareholder value.

"This may be through a capital reduction scheme like the one we've just done, or through share buy-backs."

"We'll also concentrate on our core businesses rather than look at investments, which we've found take up too much of our energies," he said, noting: "It's better to leave the fund management business to the fund managers."

This article is the third in a series on Asian companies which have embraced investor values. The previous articles appeared on April 22 and April 27.

Deal hits Japan Telecom shares

By Michiyo Nakamoto in Tokyo

Japan Telecom's shares yesterday suffered a 6 per cent fall following the announcement that AT&T had agreed a link with its domestic rival, NTT.

Shares of Japan's long-distance telephone carrier closed at ¥1.71m after AT&T, which will become a significant shareholder in Japan Telecom, said it was forming an alliance with NTT in the rapidly growing managed network services.

The alliance with NTT, which is the dominant carrier in Japan and a formidable rival for Japan Telecom, could lead to the formation of a joint venture company.

The announcement came just two days after AT&T said it would spend ¥220bn (\$1.63bn) together with British Telecommunications of the UK, to take a 30 per cent stake in Japan Telecom.

The two companies will also integrate their operations in Japan with those of Japan Telecom.

However, news of the alliance between AT&T and NTT raised questions about AT&T's commitment to Japan Telecom and fuelled concerns about Japan Telecom's strategy.

The US company said the link with NTT was in a relatively narrow sector that would not overlap with the more general infrastructure business it will be involved in with Japan Telecom.

Nevertheless, Japan Telecom will be competing with NTT to provide the lines for the new service AT&T will establish with NTT.

Meanwhile Japan Telecom yesterday said it expected profits for the year to March this year to be substantially higher than initially forecast thanks to strong performance of its mobile communications operations.

The carrier said that pre-tax profits were expected to be ¥21.5bn, rather than the previously forecast ¥13.1bn.

NTT Docomo, Japan's largest mobile phone operator, said it would carry out a 5-for-1 stock split of its common shares on June 30 1999.

NTT Docomo said its aim was to lower the price of each share to attract more investors and increase the liquidity of its stocks. As a result of the stock split, the number of shares is to rise to more than 9.5bn.

ITA joint venture in Germany

By Russell Baker in Sydney

Infrastructure Trust of Australia Group and Bouygues, one of Europe's largest construction companies, are to invest A\$46m (US\$31m) in a new toll road and tunnel in Rostock, Germany.

ITA will hold a 70 per cent stake in the joint venture to build the toll road. ITA said the development was significant because it would be the first build-own-operate transfer infrastructure project in Germany.

The toll road will have a 30-year concession period after completion, which is expected to take just over three years. Debt associated with the project will be underwritten by Deutsche Bank, Nord LB and KfW.

ITA and Bouygues are already joint venture partners in a rail project in Sydney, Australia.

Expansion boosts CTHK profits

By Louise Lucas in Hong Kong

China Telecom (Hong Kong), the listed arm of China's main telecommunications operator, saw the number of its subscribers rise last year to 6.53m from 4.28m at the end of 1997.

The company yesterday reported a sharp rise in net profits from RMB1.5bn to RMB6.9bn (\$833m) as it expanded the area of operations in mainland China. Pro forma earnings before interest, tax, depreciation and amortisation rose 35 per cent to RMB13.63bn last year.

The higher-than-expected subscriber growth has prompted management to revise their capital expenditure plans. Spending will now hit RMB13.47bn this year and RMB17.29bn next year.

CTHK, which operates mobile phone networks in three of China's wealthiest provinces, is a favourite stock among foreign investors.

It listed in Hong Kong in October 1997, providing foreign investors with a rare opportunity to access China's tightly-guarded telecoms sector.

However, the company's virtual monopoly is set to be eroded as Unicom, the struggling second-placed group established in 1994 to provide competition, has received greater backing from Beijing.

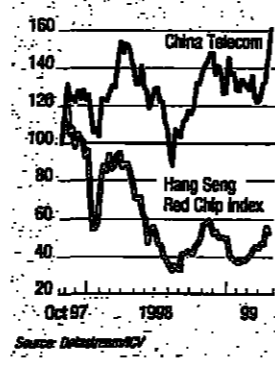
So far, there has been little evidence of a slowdown in subscriber growth - although take-up in the relatively wealthy province of Jiangsu disappointed CTHK.

Wang Xiaochu, chairman and president of CTHK, said the new environment would do little to quell growth. "The market size is sufficient to accommodate more than one operator. The experience of other countries shows competition can stimulate overall market demand."

He was equally positive on the restructuring of the parent company, state-owned China Telecom, which is to be split into four separate companies in an effort to stimulate competition. Mr Wang said this would make future acquisitions easier for CTHK.

China Telecom

Share price and index (adjusted)



ent company, state-owned China Telecom, which is to be split into four separate companies in an effort to stimulate competition. Mr Wang said this would make future acquisitions easier for CTHK.

But Dylan Tinker, regional telecoms analyst at Jardine Fleming Securities, estimates that Unicom gained 22 per cent of the new market in Guangdong, China's

wealthiest province, in the second half of 1998, up from 5 per cent in 1997.

Mr Tinker says this shows Unicom is already a serious competitor, and further price wars and lower subscriber estimates can be expected.

China Airlines, Taiwan's top carrier, predicts 1999 pre-tax earnings of T\$1.72bn (US\$53m) after suffering heavy losses last year, writes Mure Dickie in Taipei.

EVA Air, the number two carrier, also said earlier profit predictions for 1999 now look overly pessimistic. The revival in demand is especially welcome after a tough year caused by the regional economic crisis and customer concerns after a China Airlines aircraft crashed in February 1998, killing 202 people.

Phillip Wei, finance director at China Airlines, said operating income rose 17 per cent year-on-year in the first three months to T\$13.57bn. Sales were up on all routes.

Exports fuel 74% advance at Pentafour

By Kristina Guha in Bombay

Pentafour Software, India's leading multimedia company, announced a 74 per cent rise in profits to Rs1.2bn (\$26m) for the year to March 31, thanks to buoyant exports.

The results continue a pattern of stellar performance by the country's technology sector, which has shown explosive growth in recent years.

Pentafour Software said its sales rose 85 per cent to Rs5.3bn, with 97 per cent from exports. Multimedia work, including animation for Hollywood studios, accounted for 54 per cent of the balance software exports.

"Pentafour has rooted itself as a niche player in the multimedia and business software segment," said V. Chandrasekaran, chairman. He said the company would build its overseas presence through joint ventures and acquisitions.

Pentafour has current orders worth \$149m to be executed over the next 15 months. The company announced a 1-for-1 bonus share issue.

Unlike the export-oriented technology industry, India's core industrial sectors have struggled to cope with low domestic growth and weak prices.

But India's biggest cement company yesterday reported better than expected results, raising hopes of a revival in

an industry plagued by over-capacity and price wars.

Associated Cement Companies (ACC), the number one producer, yesterday announced a 317 per cent leap in profits to Rs645m, boosted by an aggressive disposals programme.

The rise exaggerates the extent of the improvement in the core cement business, which analysts said was still losing money.

ACC raised Rs319m through the sale of a power plant to Tata Electric, and sold investments for Rs108m. It also wrote back provisions worth Rs403m, while making new contingency provisions worth Rs200m.

Excluding extraordinary items, ACC made a small loss, even after a Rs324m contribution from other income, due to a high interest and depreciation burden.

But at the operating level the company's performance improved significantly. Its operating margin rose 38 per cent, on the back of higher prices and more efficient use of inputs.

S. Ganguly, vice-chairman, said demand picked up strongly in the last quarter. The increase was coming from the housing sector and not infrastructure projects, he added.

ACC would continue with non-core disposals, including land sales, and would increase its capacity from 12m tonnes to 15m tonnes in the next two years, he added.

StanChart to lift Thai bank stake

By George Graham in London and William Barnes in Bangkok

Standard Chartered's stake in Nakornthon Bank will rise above 75 per cent in five years, under a complex deal to recapitalise the Thai bank announced yesterday.

Nakornthon, which like other Thai banks has seen its capital base wiped out by a mounting burden of loan losses, will initially write down its shares and seek support from the government to bring its net asset value back to zero.

The Financial Institutions Development Fund, the bail-out arm of the Bank of Thailand, will put in Bt13.3bn (\$363m) in exchange for convertible preference shares.

Standard Chartered, based in London, will initially inject about \$95m (\$153.5m) taking a 68 per cent stake and management control. After five years, it will buy the shares and warrants held by the FIDF, taking its stake above 75 per cent and possibly to 82 per cent.

Existing shareholders, including the founding Wanglee family, will see their equity in the 66-year-old bank virtually wiped out. They will retain only the right to pay a total of Bt800m for the equivalent of 11.6 per cent of the equity.

Vorawee Wanglee, the patriarch of the founding family, said modern banking

required too much capital, too much global exposure and too much technology for a relatively small business group like his own.

He said the family's stake would be reduced from about 11 per cent to 23 per cent.

The acquisition is not expected to contribute to Standard Chartered's profits for three years, but Rana Talwar, group chief executive, said Nakornthon gave the bank an excellent gateway to distribute its consumer and corporate banking products.

Deutsche Bank, advisers to the Thai bank, said that out of 28 approaches from potential purchasers, about 12 appeared serious about acquiring a Thai bank.

This suggests that bidding for the half dozen banks in state hands may be keener than anticipated.

Standard Chartered was advised by Schroders.

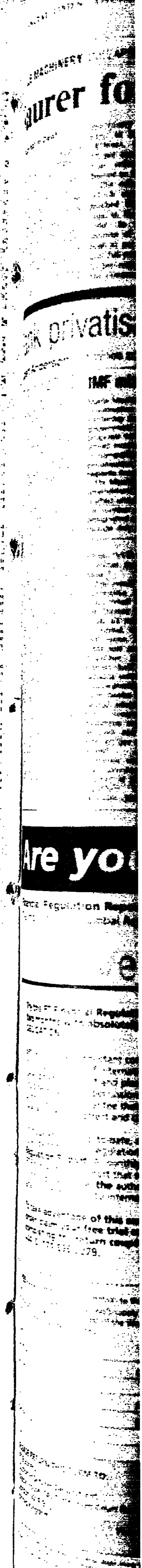
Siam Cement, Thailand's biggest industrial conglomerate, was hit by declines in sales, and posted a Bt1.17bn net loss in the first quarter, compared with a profit of Bt24.42bn a year ago.

The company said both domestic and export sales had fallen since the same period last year. However, it said that compared with the previous quarter operations were strengthening.

PINAULT PRINTEMPS-REDOUTE. The European leader in specialized distribution. Significant increase in 1999 first quarter sales +14.8%. Table showing 1st Quarter sales in million Euros for 1998 and 1999. Retail: 1744.8 (1998) vs 1999. Business-to-Business: 1679.2 (1998) vs 1999. International Trade: 274.3 (1998) vs 1999. New Technologies: 0.6 (1998) vs 1999. TOTAL: 3698.9 (1998) vs 3973.3 (1999).

KOREA LIBERALISATION FUND LIMITED. International Depository Receipts evidencing 100 Ordinary Shares of US\$0.01 each. NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS. Notice is hereby given that the Annual General Meeting of the Company will be held at 1 Grosvenor Place, London SW1X 7JJ on Wednesday 2nd June 1999 commencing at 3.00 p.m. to transact the following business: ORDINARY BUSINESS: 1. To receive the Report and Accounts for the year ended 31st December 1998 together with the reports of the Directors and the Auditors thereon. 2. To re-elect Mr. J.E. Craig, CBE as a Director. 3. To re-elect Sir Richard Lloyd, Bt. as a Director. 4. To re-appoint the Auditors, Ernst & Young, and to authorise the Directors to determine their remuneration. Voting arrangements for IDR-Holders: IDR-Holders must: - deliver the IDRs to the Depository at the latest on 27th May 1999 under advice to Sogés-Fiducem S.A. - Patricia Davreux - telephone 32.2.547.31.47, instruct by letter as to the manner in which votes should be cast, and indicate to whom the IDRs should be returned after the meeting, or - instruct EUROCLEAR or CEDEL to block the number of IDRs for which they want to vote and to vote on their behalf. Copies of the Annual Report of the Company are available from Jupiter Asset Management Limited, 1 Grosvenor Place, London SW1X 7JJ and with the Depository at the address indicated below. Depository: Sogés-Fiducem S.A. Avenue Marnix, 24 1000 Brussels Belgium

SCHERING. Payment of Dividend. Schering Aktiengesellschaft Berlin. NOTICE IS HEREBY GIVEN to shareholders that following a resolution passed at the Annual General Meeting of shareholders held on 27th April, 1999 a Dividend for the year ended 31st December, 1998 will be paid, as from 28th April, 1999 at the rate of Eur 1.35 per share against presentation of Coupon No 64. All payments will be subject to a deduction of German Capital Yields Tax at 26.375% (25% plus 5.5% "Solidarity Surcharge" on the Capital Yields Tax). Coupons should be lodged with: Warburg Dillon Read 100 Liverpool Street London EC2M 2RH. from whom appropriate claim forms can be obtained. Coupons will be paid at the rate of exchange on the day of presentation. This payment may be subject to United Kingdom Income Tax at an appropriate rate unless claims are accompanied by a non-resident affidavit. German Capital Yields Tax deducted in excess of 15% is recoverable by United Kingdom residents. The Company's United Kingdom Paying Agent will, upon request, provide shareholders or their agents with the appropriate form for such recovery. 28 April 1999 Schering Aktiengesellschaft



TEXTILE MACHINERY COLLAPSE IN MARKET EXCEEDED MANUFACTURER'S 'WORST EXPECTATIONS'

Saurer forecasts continued fall in profits

By William Hall in Zurich

Saurer, the world's biggest textile machinery company, is forecasting a sharp fall in profits for the second year running, but says its order book is starting to recover after last year's collapse in textile machinery demand.

machinery sales fell 13 per cent in 1998, to SFr1.2bn (\$795m), new orders fell 32 per cent, to SFr1bn, and the order backlog was halved to SFr209m.

that it had lost money in the first quarter of 1999. The collapse in the market had greatly exceeded Saurer's "worst expectations" and last September the company announced plans to cut its textile machinery break-even level by a further SFr100m and cut 800 jobs, or around 13 per cent of the textile division workforce.

year's comparable quarter. Ernst Thomke, Switzerland's best-known company doctor, said that the nadir appear to have been passed but the weak order book would continue to have an impact on 1999 results.

customer response to June's world textile trade fair in Paris. Saurer has announced a new range of products for the event.

with the last industry downturn in 1995 when it had made a SFr5m loss before restructuring charges on the same turnover.

Bank privatisation offers first step to Slovak recovery

Robert Anderson examines some of the challenges which may arise from restructuring

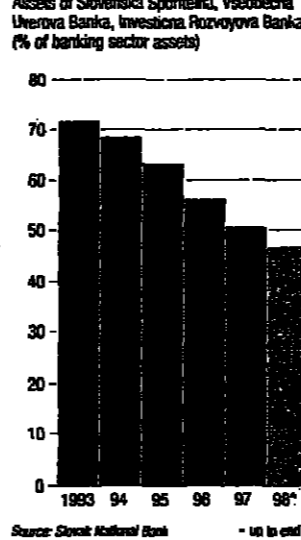
The Slovak banking sector, one of the most fragile in Europe, is at last undergoing change, with two of the three big state-controlled banks due to be privatised within a year.

IMF mission suggests more sell-offs Maria Machova, Slovak privatisation minister, said yesterday that the government would discuss a proposal next week that would increase the number of companies up for privatisation.

production and distribution firms. All others could be considered for privatisation. The proposal follows a suggestion from an International Monetary Fund mission to Slovakia, which suggested more companies could be privatised.

banking sector as a factor in Slovakia's loss of investment grade last year. The new government has installed different management in VUB and Slovenska Sporitelna and intends to sell IRB this year and VUB in the first half of 2000.

Reforming at last Assets of Slovenska Sporitelna, Vozovozna Uverova Banka, Investicna Ruzovova Banka (% of banking sector assets)



The previous government of Vladimir Meciar feared privatisation would increase foreign control of the banking sector and stop the state using the banks to prop up struggling companies and allocate funds as political favours.

loans. "VUB was regarded as a social institution, not a bank." The result was that VUB, Slovenska Sporitelna, the main retail bank, and IRB, the former project finance bank, all suffered from lack of capital, underprovisioned bad loans, high operating costs and poor profitability.

ered losses, up by half since the end of 1997. Moreover this figure would increase by around Sk38bn if provisioning rules were tightened to exclude collateral.

Another reason for urgency is that the banking sector's problems mean that companies find it difficult to get Slovak crown loans of more than six months and real interest rates are around 20 per cent.

restructuring of companies is very much connected with the question of restructuring the banks' portfolios," says Brigita Schmoegnerova, minister of finance.

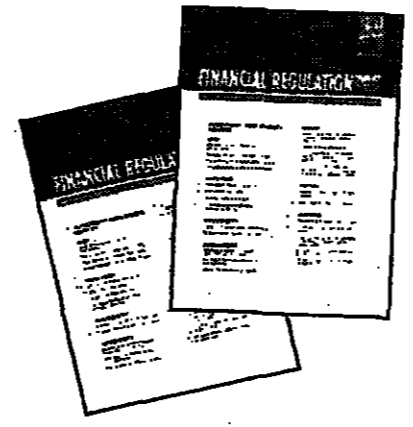
Far East are planned. Last week, Carlsberg announced an investment of US\$60m in Korea's biggest brewery, the Hite Brewery.

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Reports fuel 4th advance in Pentafour

Want to lift bank stake

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HEALTH INSURANCE GROUP'S SHARES STAGE STRONG RECOVERY AS FIRST-QUARTER RESULTS REFLECT STEADY GROWTH

# Aetna rallies after earnings rise by 15%

By John Authers in New York

Shares in Aetna, the US health insurance and financial services group, enjoyed a sharp rally on Wall Street yesterday as it announced a 15 per cent rise in operating earnings on the back of a 23 per cent increase in revenue.

By mid-session, the shares were up 6 per cent, gaining \$4 for the day to \$86. This represents a strong recovery after the shares hit \$60 dur-

ing the Russian financial crisis last August. But the company remains far below the high of more than \$116 which it recorded in 1997.

It made two successive profits warnings in late 1997 after its \$9bn acquisition of US Healthcare, the largest US health management organisation, and this led to a sharp backlash from investors.

Despite this, the company bought NYLcare, the health

management organisation of New York Life, early last year and said yesterday it hoped to complete its acquisition of Prudential Healthcare from Prudential Insurance of America during this quarter.

The first-quarter results appeared to show that the healthcare business was now growing steadily.

Operating earnings in the healthcare business, excluding Y2K costs, rose from

\$110.5m in the first quarter last year to \$133.5m, mainly due to the addition of the NYLcare business.

Its medical loss ratio, a key measure of its efficiency in limiting its payments to providers, improved to 82.0 per cent from 82.7 per cent a year earlier.

Loss ratios in its Medicare business, which involves organising care for elderly people ultimately insured by the government, showed the

strongest improvement, moving from 92.8 to 90.1 per cent.

Its retirement services division, which primarily manages pension funds, recorded 30 per cent earnings growth, with operating profits increasing from \$40.5m to \$53.0m.

Aetna International saw operating earnings increase by 22 per cent to \$45.5m. It continued its aggressive expansion into emerging

markets, buying a large private healthcare company in Argentina and launching a joint venture to sell pensions in Poland during the quarter.

It also announced the sale of its Canadian business, with the intention of redirecting capital to emerging markets. This continued Aetna's strategy of leaving developed markets, with its western European operations already sold.

# M&S to close all 38 stores in Canada

By Richard Tomkins

Marks & Spencer, once considered the British retailer most likely to succeed overseas, yesterday announced plans to close all 38 M&S stores in Canada with the loss of about 900 jobs.

The move ends a 35-year effort to establish the Marks & Spencer brand in North America and represents a setback to its hopes of becoming a global retailer.

It also raises questions about the prospects for M&S's two remaining operations in the US: the Brooks Brothers clothing chain and the Kings Super Markets food stores.

M&S said it was pulling out of Canada after sustaining losses there in 24 of the past 25 years.

In the year to March 1998, M&S Canada incurred operating losses of \$3.3m (\$13.4m) on revenues of \$44.3m.

The decision came as part of a strategic review launched in January after the company delivered a surprise profit warning.

M&S said the closures were expected to cost about \$25m, excluding goodwill already written off.

M&S blamed its inability to make profits in Canada on tough competition in the local retail market.

In the last few years, this has been intensified by the arrival and rapid growth of Wal-Mart Stores, the US discount store operator that is

by far the world's biggest retailer.

M&S's retrenchment also highlights the difficulties retailers face in trying to export successful retailing formulae to other countries where retailing cultures differ and new entrants lack economies of scale.

M&S opened in Canada in 1973 and later traded under three different names - Marks & Spencer, D'Allard's and Peoples - before selling the Peoples chain in 1992 and the D'Allard's chain in 1996.

In the past two years, the number of M&S stores had been cut from 47 to 38. M&S said the rest would close during the current financial year.

Brooks Brothers and Kings Super Markets both made modest profits last year, but they have never achieved a satisfactory return and analysts think it likely that M&S will attempt to sell them.

M&S said it had no present plans to do so; indeed, it was about to open a new Brooks Brothers flagship store on New York's Fifth Avenue in May.

"Having said that, the business is undertaking a strategic review, and all areas are being looked at," it added.

Outside the UK and North America, M&S had 133 owned and franchised stores in Europe, the Middle East and Asia Pacific at March 31 1998.

# Pigs could fly in cyberspace auction

A Canadian auctioneer is planning to bring livestock sales from around the world to the internet, writes Scott Morrison

Shane Maine's company is trying to sell cows in cyberspace. If all goes well, e-Auction Global Trading, the Canadian internet auction group that he heads, plans to sell pigs and sheep as well.

In another innovation in internet commerce, e-Auction is trying to establish itself in the growing online commodities auctions market, linking businesses electronically to their supply chain.

The energy sector accounted for most of the estimated US\$5bn worth of commodities traded via internet auctions in 1998. Technology forecasters such as Forrester Research, the US group, see the internet commodities auction market expanding to as much as US\$32bn by 2002. e-Auction believes it can carve out a niche within that market by focusing on the largely low-tech agri-business sector.

Satellite and electronic auctions, conducted over costly, closed networks, have been held in North America for about two decades. e-Auction was founded last year by consolidating two small Canadian firms providing technology that enabled the Ontario Livestock Exchange to conduct such electronic auctions.

By adopting new internet protocol technology, the Nasdaq-listed company expects in the next month or two to conduct the world's first real-time livestock auction over the worldwide web.

David Beck, a technology

analyst at TD Securities, says e-Auction is one of the "new intermediaries" that aim to set up targeted gateways on the internet to consolidate market information, allow customers to learn about vendors, products and services within the sector and link buyers to sellers.

e-Auction would also go into partnership with reputable livestock auction houses. That would enable it to leverage the reputation of a partner such as the OLE, which has long-established relationships with ranchers and meat packers. Agents from the auction houses would inspect and grade cattle before they are offered for auction.

Livestock assessment data would then be entered into the server operated by e-Auction and an online auction would be scheduled. The server would call up pre-arranged auction lots at the appropriate time and customers could bid in real time. Once the highest bidder was established, the server would bring up the next lot.

Following bidding, the server would release an auction report, advise vendors about transportation arrangements and arrange financial settlements. During the online auction, the company's financing arm would also provide value-added services such as foreign exchange.

Mr Maine sums up the efficiencies by pointing out that 100 people would take 13 hours to sell 2,500 cattle at a



A nose for a deal: cows are already being sold electronically AP

live auction. The same number of cows can be sold electronically by three people in 90 minutes, he says.

Using the internet would enable auction participants to save on infrastructure costs, transportation expenses, as well as losses from shrinkage - the estimated 10 per cent of mass that cows lose in transit.

Mr Beck estimates that e-Auction, which had 1998 revenues of C\$4.9m (US\$3.3m) on trades of C\$200m, could quickly manage more than C\$1bn in internet cattle trades should it gain a handful of additional customers from among Ontario's 38 livestock exchanges.

Mr Maine would like further growth through partnerships with US auction houses. Other opportunities were expected to emerge after the company's recent announcement that it had

signed letters of intent to conduct internet livestock auctions in Europe, Africa, Australia and New Zealand.

e-Auction is seen to have strong growth prospects, with revenues from trading commissions, foreign exchange, financial settlement and transportation services reaching C\$42m in 2000.

The company hopes to apply its technology to auctions for other goods, such as other livestock, grains and even vehicles.

Jim Wideman, who set up the OLE's electronic auction system in 1992, says e-Auction's greatest challenge will be to convince members of what is regarded as a conservative industry to move beyond the traditional methods of doing business.

Another uncertainty is whether a competitor, possibly from the US, might emerge to challenge e-Auction.

# Infinity may join internet

By Christopher Parkes in Los Angeles

Infinity Broadcasting, a leading US radio group, may soon join the rush to broadcast over the internet, Mel Karmazin, chairman and chief executive, said yesterday.

The company, which owns 160 stations and TDI, the outdoor advertising group, is considering a web-based subscription service to its stations and popular programmes such as Howard Stern's talk show.

Mr Karmazin, speaking to analysts, also said investors should expect more internet announcements from Infinity and CBS, the television network which owns 32 per cent of its stock.

In recent weeks CBS has taken stakes in several internet businesses, including Hollywood.com, devoted to entertainment, and retailer Storeroom.com. Most recently it acquired 33.3 per cent of Office.com, which provides services for small and medium-sized businesses.

Mr Karmazin's comments came during a teleconference discussing a 52 per cent rise to \$4m in first-quarter profits, which the company attributed in part to strong sales of advertising to internet companies.

Radio, with a large audience among the young and captive listeners during commuting, is widely considered a key medium for promoting internet services.

Infinity's revenues rose 44 per cent to \$474m in the quarter.

However, the increase was only 16 per cent after excluding the effects of the acquisition of American Radio Systems. Operating income rose 53 per cent to \$98m.

Infinity shares have performed strongly since CBS sold 17 per cent of the company in an initial public offering last December, raising almost \$3bn.

Beating analysts' profit predictions of 5 cents a share with earnings of 6 cents, Infinity reported growth in both radio and billboard advertising and said it expected strong growth to continue for the rest of the year and beyond.

# Wal-Mart scotches talk of entry to UK market

By Peggy Hollinger

Wal-Mart, the world's largest retailer with annual sales of \$138bn, yesterday put paid to speculation that it planned to come to the UK in the near future, saying it would not be in shareholders' interests.

Moreover, the group said fears about a radical change in the landscape of European retailing as a result of its arrival on the continent were "overstated".

Jay Fitzsimmons, senior vice president and treasurer of the general merchandise retailer, said UK retail margins were too high to make an acquisition attractive.

"In the UK, eventually, margins will move closer to the levels in the rest of Europe. And if you buy a company with high margins which then fall, it will be difficult to make it work for shareholders."

In the near-term, he said, Wal-Mart was "not contemplating an investment". However, the group would remain opportunistic about potential targets.

But Mr Fitzsimmons stressed that the main driver for growth in Wal-Mart would come from expanding international operations. He said the group expected sales of some \$16bn this year internationally, up from \$12.2bn.

His comments, made at the Goldman Sachs international retailing conference in London, will come as a relief to the UK retailers, Kingfisher and Asda, which recently announced plans for a \$17bn (\$27.5bn) merger.

Speculation that Wal-Mart would launch a rival bid for the UK's third largest supermarket group had depressed Kingfisher's share price in the days following the announcement.

Wal-Mart's comments are likely to disappoint the UK government, which has been keen to encourage it as part of its attempt to reduce price differentials between the UK and the US on consumer goods.

Wal-Mart's buying power is regarded as a significant advantage, allowing it to sell products in the US at prices

even lower than those at which many European retailers can buy from suppliers.

Wal-Mart's arrival in Germany more than a year ago, through the acquisition of Wertkauf hypermarkets, has already sparked the beginnings of retail consolidation in Europe. Karstadt and Quelle of Germany joined forces last week to create one of the world's largest mail-order businesses, while Cora and Casino of France have pooled their purchasing to cut costs.

Although Mr Fitzsimmons stressed the difficulties of cross-border expansion and said global buying opportunities were not as significant as popularly believed, retailers face a real threat from the group's traditional approach to new markets.

In Canada, Wal-Mart became one of the few successful foreign retailers by cutting prices dramatically, even though it hit gross margins. This increased volume and productivity, said Mr Fitzsimmons, and the business is now the group's most profitable operation.

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**1998**

Publication on April 29 1999, at 08:30 hrs UTC

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# Realignment at TRW

By Nikki Tait in Chicago

TRW, the Cleveland-based manufacturing group which recently acquired LucasVarity of the UK, said yesterday that it did not intend to split into separate automotive and aerospace companies in the short term.

Instead, it announced a management realignment that will establish two core divisions within the parent group.

The idea that TRW might spin off one of its main business units as a separate entity surfaced last year, before the \$7bn LucasVarity deal. That transaction made TRW one of the largest independent suppliers of automotive parts. But it has also been blamed for a plunge in the company's share price, from around \$60 at the start of 1999 to just over \$42 at present.

While confirming that the business would continue to take in the two divisions for the immediate future, the company said it still planned a series of disposals. These are expected to involve units from both sides of the business.

Under yesterday's realignment, the new TRW automotive division will incorporate both the existing TRW automotive operations and those acquired as part of LucasVarity. Jim Remick, who headed the existing business, will keep this role, becoming executive vice-president and general manager. John Plant, the current president of LucasVarity Automotive, will continue to head the former UK company's automotive units, with a similar job title.

But TRW aims to bring in a new president and chief operating officer for the overall automotive division.

The aerospace operation will be headed by Ronald Sugar, who will be responsible for integrating the former Lucas Aerospace business into the combined group.

Federal-Mogul, another acquisitive US automotive parts supplier which snapped up Britain's T&N, yesterday reported after-tax profits of \$75m, or 98 cents a share, in the first quarter of 1999, on sales of \$1.6bn.

A year ago, it made \$29m, or 63 cents. The result was a cent better than average market forecasts, but Federal-Mogul's shares, also battered recently, fell \$2 1/2 to \$47.

# Bowater to cut newsprint production

By Edward Alden in Toronto

Bowater, the second largest newsprint maker in North America, said yesterday it would cut production this year by an additional 75,000 tonnes, roughly 2.5 per cent of its annual production.

The announcement came despite the company's better-than-expected first-quarter earnings from operations of US\$19.2m, down 8 per cent from the same period in 1998.

The cutbacks will reduce Bowater's production by 125,000 tonnes in the first half of this year, and follows similar cutbacks by Abitibi-Consolidated, the world's largest newsprint producer, and Donohue, another big producer.

Newsprint prices have fallen by almost 10 per cent over the past year as demand in Asia has failed to recover sufficiently to compensate for growing world production, particularly resulting from the end of a five-month strike at Abitibi.

Falling prices have put all the large newsprint producers under pressure to cut costs in order to maintain earnings until prices turn around.

Earlier this week Abitibi reported that earnings from continuing operations fell almost 90 per cent in the first quarter to C\$9m (US\$6m), or 5 cents a share, from C\$75m, or 38 cents, previously.

Abitibi has shut 170,000 tonnes of capacity in Canada this year and temporarily idled another 50,000 tonnes. The company also said it would take a C\$80m restructuring charge on plans announced last week to shed 10 per cent of its workforce, about 1,300 jobs, by the end of 2000. Those reductions are expected to produce about C\$100m in savings.

Estimates vary on how much more production needs to be removed to stabilise falling prices. John Weaver, Abitibi chief executive, said at the company's annual meeting in Montreal on Tuesday that there was still 500,000 tonnes of excess supply in North America.

But Don Roberts, senior forestry analyst with CBC Wood Gundy, the Canadian brokerage, estimates that another 200,000 tonnes in cutbacks would bring supply and demand into balance.

"The critical question now is whether prices have reached the bottom. We think we're real close to it."

The difficulties for newsprint producers, located primarily in eastern Canada, contrast with an improving outlook for western Canadian lumber producers.

MacMillan Bloedel reported a 69 per cent increase in operating earnings in the first quarter, benefiting from a cost-cutting programme and a firmer export market for lumber.

It has led Canada's troubled west coast forest industry in selling off non-core assets and restructuring in the face of weak prices and costlier timber supplies.

Most analysts now see better prospects for the industry, which has suffered large losses in the past two years. Lumber prices in the US and Japan are up 10 per cent on a year ago.

## NEWS DIGEST

### AUTOMOTIVE ENGINES

#### Detroit Diesel bids for DaimlerChrysler stake

Detroit Diesel, the US manufacturer of heavy-duty and automotive diesel engines, said yesterday it had offered to buy back the 20 per cent stake DaimlerChrysler, the German-American group, owns in the company, and stressed that it wanted to remain independent. The buy-back offer follows comments last month from Jurgen Schremp, DaimlerChrysler co-chairman, that his company would "very much like to acquire" the whole of Detroit Diesel or a majority stake. Shares in the Michigan-based group, which rose in the wake of Mr Schremp's remarks, eased \$3 to \$24 1/2 yesterday. At the outset, Mr Schremp had stressed that DaimlerChrysler was not prepared to pay "any price" and that no agreement had been reached.

Detroit Diesel said it was not aware of any response from the larger company to the buy-back offer, and there was no immediate comment from DaimlerChrysler.

A bigger shareholder in Detroit is the privately-held Penske group, chaired by Roger Penske, which encompasses a range of automotive and transportation-related interests and has annual sales of about \$6bn.

Nikki Tait, Chicago  
VW results, Page 20

### RJR NABISCO

#### Icahn abandons revolt

Carl Icahn has dropped his third attempt to whip up a shareholder revolt at RJR Nabisco, marking the end of what could be his final run at the tobacco and foods group.

The veteran corporate raider conceded defeat late on Tuesday, six weeks after proposing his own slate of directors to run the company. The withdrawal had been expected, since most shareholders have been appeased by the company's own plan for splitting its tobacco and food interests and Mr Icahn's proposal had won little backing.

Mr Icahn had argued that Steve Goldstone, RJR chief executive, should spin off Nabisco, keeping its tobacco interests, since this would help to protect Nabisco's assets from tobacco-related legal claims.

Mr Goldstone, for his part, has claimed that this is not legally possible, since it would represent a fraudulent attempt to shift assets out of reach of lawsuits. Instead, he has moved ahead with a plan to spin off the group's tobacco business.

Mr Icahn, who owns 7.9 per cent of RJR Nabisco, did not indicate whether he now plans to sell his stake in the company, but said in a statement that he "wishes [Mr Goldstone] success in his efforts to build shareholder value". Richard Waters, New York

### TELECOMMUNICATIONS

#### BCE tumbles into the red

Acquisition costs at its Nortel unit and lower long-distance revenues led to first-quarter net losses of C\$115m (US\$77.7m), or 18 cents a share, at BCE, Canada's largest telecommunications group. This compared with profits of C\$174m, or 27 cents, last time. The loss was primarily due to Nortel's US\$7bn purchase of Bay Networks.

Excluding the unspecified Nortel acquisition costs, operating earnings rose to an expected C\$367m, or 57 cents, compared with C\$315m, or 50 cents. Revenues rose 7 per cent to C\$3.5bn, excluding Nortel's revenue in the first quarters of 1998 and 1999. Nortel's results are no longer consolidated since BCE's stake fell to 41 per cent post-Bay.

Revenue at the Bell Canada unit, the country's largest telecoms service provider, fell from C\$2.6bn to C\$2.5bn as long-distance and network services revenues. That was offset by higher local-service revenues, a 16 per cent increase in data services revenues and lower costs, contribution by 3 per cent to C\$323m. BCE continued to report record losses at its wireless, media, e-commerce and international operations. Scott Morrison, Toronto

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Global co-ordinator & sole bookrunner	December '98
<b>NTT4</b>	US\$7.3bn
Joint global co-ordinator & joint bookrunner	December '98
<b>Telekom Austria</b>	US\$2.4bn
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- IFR

**1998 Deals of the Year Securitisation**  
Overall Winner (Euro Freight Car Finance)  
Winner (Punch Taverns)  
- Corporate Finance

**1998 Deals of the Year**  
Emerging Markets International Bonds  
Overall Winner (Turkcell)  
- Corporate Finance

**1998 Best at High Yield Debt**  
- Euromoney

**1998 Best Block Trade**  
(Granada/BskyB)  
- Euromoney

**1998 US Structured Loan of the Year**  
(Jefferson Smurfit/Stone Container)  
- IFR

**1998 European Leveraged Loan House of the Year**  
- IFR

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<p>PENDING \$741,000,000</p> <p><b>AOR</b></p> <p>AMERICAN ONCOLOGY RESOURCES, INC. HAS AGREED TO MERGE WITH PHYSICIANS RELIANCE NETWORK, INC.</p>	<p>APRIL 1999 £109,000,000</p> <p><b>AMEC</b></p> <p>AMEC PLC SALE OF FAIRCLOUGH HOMES TO CENTEX CORPORATION</p>	<p>APRIL 1999 £375,000,000</p> <p><b>THE FLEMING INCOME &amp; GROWTH INVESTMENT TRUST PLC</b></p> <p>CAPITAL REORGANISATION</p>	<p>APRIL 1999 £438,000,000</p> <p><b>MILLENNIUM &amp; COPTHORNE HOTELS</b></p> <p>MILLENNIUM &amp; COPTHORNE HOTELS PLC RIGHTS ISSUE</p>	<p>APRIL 1999 £81,000,000</p> <p><b>sage</b></p> <p>THE SAGE GROUP PLC HAS ACQUIRED TETRA PLC</p>
<p>APRIL 1999 £123,000,000</p> <p><b>WASTE RECYCLING GROUP PLC</b></p> <p>HAS ACQUIRED 3C HOLDINGS LIMITED</p>	<p>MARCH 1999 €433,000,000</p> <p><b>ACCOR</b></p> <p>ACCOR SA BOND OFFERING, CONVERTIBLE INTO SHARES OF COMPASS GROUP</p>	<p>MARCH 1999 \$98,000,000</p> <p><b>autobytel.com</b></p> <p>AUTOBYTEL.COM INC. INITIAL PUBLIC OFFERING</p>	<p>MARCH 1999 £152,000,000</p> <p><b>THE BOOTS COMPANY</b></p> <p>THE BOOTS COMPANY PLC SHARE PURCHASE PROGRAMME FOR BOOTS EMPLOYEE SHARE OPTIONS SCHEME</p>	<p>MARCH 1999 £2,200,000,000</p> <p><b>CANARY WHARF GROUP PLC</b></p> <p>INITIAL PUBLIC OFFERING</p>
<p>MARCH 1999 \$135,000,000 ¥1,350,000,000</p> <p><b>CONEL S.A.</b></p> <p>REISSUE AND RESTATEMENT OF NOTES</p>	<p>MARCH 1999 £1,200,000,000</p> <p><b>LADBROKE GROUP PLC</b></p> <p>LADBROKE GROUP PLC HAS ACQUIRED STAKIS PLC</p>	<p>MARCH 1999 DKR 3,212,000,000</p> <p><b>NAVISION</b></p> <p>NAVISION SOFTWARE A/S INITIAL PUBLIC OFFERING</p>	<p>MARCH 1999 \$187,000,000</p> <p><b>OneMain.com</b> your hometown banker</p> <p>ONEMAIN.COM INC. INITIAL PUBLIC OFFERING</p>	<p>MARCH 1999 £93,700,000</p> <p><b>Penauille</b></p> <p>PENAUILLE POLY SERVICES SA ACQUISITION OF SERVISAJR PLC</p>
<p>MARCH 1999 £394,000,000</p> <p><b>William HILL</b></p> <p>WILLIAM HILL PLC SENIOR SECURED CREDIT FACILITIES</p>	<p>MARCH 1999 £150,000,000</p> <p><b>William HILL</b></p> <p>WILLIAM HILL FINANCE PLC CONSENT SOLICITATION FOR SENIOR SUBORDINATED NOTES</p>	<p>FEBRUARY 1999 £282,000,000</p> <p><b>MARSTON THOMPSON &amp; EVERSLED PLC</b></p> <p>HAS BEEN ACQUIRED BY WOLVERHAMPTON &amp; DUDLEY BREWERIES PLC</p>	<p>FEBRUARY 1999 \$280,000,000</p> <p><b>PTI</b></p> <p>PINNACLE HOLDINGS INC. INITIAL PUBLIC OFFERING</p>	<p>FEBRUARY 1999 £548,000,000</p> <p>JANUARY INVESTMENTS LIMITED HAS ACQUIRED SEARS PLC</p>
<p>JANUARY 1999 £359,000,000</p> <p><b>emap</b></p> <p>EMAP PLC RIGHTS ISSUE TO FUND THE \$1.5 BILLION ACQUISITION OF THE PETERSEN COMPANIES INC.</p>	<p>JANUARY 1999 \$821,000,000</p> <p><b>HARRAHS</b></p> <p>HARRAHS ENTERTAINMENT INC. HAS ACQUIRED RIO HOTEL &amp; CASINO</p>	<p>JANUARY 1999 FF1,000,000,000</p> <p><b>REMY COINTREAU</b></p> <p>REMY COINTREAU HAS SOLD KRUG S.A. TO LVMH</p>	<p>JANUARY 1999 \$210,000,000</p> <p><b>TOKHEIM</b></p> <p>TOKHEIM CORPORATION SENIOR SUBORDINATED NOTES</p>	<p>DECEMBER 1998 £40,000,000</p> <p><b>AVIS</b></p> <p>AVIS EUROPE PLC ACQUISITION OF 3 ARROWS LTD.</p>
<p>DECEMBER 1998 \$930,000,000</p> <p><b>Chancellor</b> MEDIA CORPORATION</p> <p>CHANCELLOR MEDIA CORPORATION HAS ACQUIRED WHITECO OUTDOOR ADVERTISING</p>	<p>DECEMBER 1998 \$726,000,000</p> <p><b>CLEAR CHANNEL COMMUNICATIONS INC.</b></p> <p>CLEAR CHANNEL COMMUNICATIONS INC. SECONDARY OFFERING</p>	<p>NOVEMBER 1998 £42,000,000</p> <p><b>GARTMORE EUROPEAN INVESTMENT TRUST PLC</b></p> <p>HAS ACQUIRED ABERDEEN EUROPEAN INVESTMENT TRUST PLC</p>	<p>NOVEMBER 1998 \$1,350,000,000</p> <p><b>SUPERIOR TELECOM INC.</b></p> <p>SUPERIOR TELECOM INC. ACQUISITION OF ESSEX INTERNATIONAL INC. SENIOR CREDIT FACILITIES</p>	<p>OCTOBER 1998 FF1,100,000,000</p> <p>FRANCE PRIVATE EQUITY II SPONSORED BY BUTLER CAPITAL PARTNERS PRIVATELY PLACED EQUITY INTERESTS</p>

APRIL 29 1999

# Fury erupts over BCI merger stance

By Paul Betts in Milan

The deep split inside Banca Commerciale Italiana over its merger plans yesterday erupted with fury at the bank's annual shareholders' meeting with board members and shareholders trading insults and an attempt to force the bank's two chief executives to step down.

Pierfrancesco Saviotti and Alberto Abelli, joint chief executives, came under attack from shareholders and board members siding with Mediobanca, the Milan investment bank, for backing the bid from UniCredito Italiano, BCI's Milan rival.

Although BCI owns 8.8 per cent of Mediobanca, the investment bank has traditionally pulled the strings of power in the large commercial bank through its 12 per cent stake in Assicurazioni Generali, Italy's leading insurer and 5 per cent shareholder of BCI.

After failing to push through a merger between BCI and Banca di Roma, Mediobanca has been fighting furiously to prevent BCI linking up with UniCredito because it fears the deal would undermine its influence and independence.

UniCredito also owns 8.8 per cent of Mediobanca

but has long detached itself from the Mediobanca fold. A shareholder accused the BCI chief executives of hiring Merrill Lynch as the bank's adviser without board approval immediately after BCI abandoned merger talks with Banca di Roma last month and just before UniCredito launched its merger bid.

The suspicion was that the two chief executives were already plotting a merger with UniCredito, a deal which has won widespread approval in the markets.

Opponents of the UniCredito bid also objected to Merrill's role because the US

bank had earlier advised UniCredito when the enlarged bank was constituted through the merger of Credito Italiano and three north Italian savings banks.

But the two chief executives have shown remarkable determination to defend what they consider are the bank's best interests and have been prepared to resist Mediobanca's pressure.

At one stage, two board members asked Luigi Lucchini, BCI chairman, to defend publicly the two chief executives.

Mr Lucchini, whose own mandate was due for renewal last night, said the

issue would be dealt with by the board immediately after the shareholders' meeting.

The board, whose meeting last night was likely to be as stormy as the shareholders' meeting, was also expected to consider a rival merger proposal from Banca Intesa, Italy's third largest bank.

Giovanni Bazoli, Intesa chairman, indicated his group had been prepared to bid for BCI but had decided to withdraw the offer while the BCI board was considering the UniCredito proposal. However, Intesa indicated it would be prepared to return to the fray if BCI rejected UniCredito's bid.

# Market pleased by Baan results

By Gordon Cramb in Amsterdam

Shares in Baan Company, the Dutch developer of business software, rallied nearly 14 per cent in Amsterdam yesterday as it produced first-quarter results which, although in the red, were above expectations.

The group also announced an order from KPN, the country's telecommunications utility, for systems to administer part of its internal business processes. The deal, to be implemented over several years, involves potentially as many as 25,000 users, Baan said.

Shares in Baan had been hit on Tuesday by reports that KLM, the Dutch airline, had cancelled a lucrative contract.

But Baan said the sole impact of this was a \$2m increase in the cost of goods sold during the latest quarter.

Yesterday Baan shares added €1.10 to €9.05.

The net loss for the three months to March was \$18m, compared with earnings of \$2m a year earlier, when the previously fast-growing company began to be hit by management upheavals and accounting problems.

The second half of 1998 brought a downturn in its main market for enterprise resource planning software which allows companies to manage their supply chain.

This month Standard & Poor's downgraded its corporate credit rating to B plus from BB but said that moves to cut costs by 20 per cent should allow Baan to return to profit next year.

The ratings agency said at the time that Baan's cash balances at the year-end were slightly above total debt.

That picture changed in the latest quarter, however, with cash by the end of last month of just \$125.3m - long-term debt was stable at \$190.5m.

The company said yesterday it was seeking an increased line of credit of \$75m from a consortium of banks.

Pointing to a record 600-plus new licensing deals in the quarter and a recently strengthened board, Tom Tinsley, chairman, said: "Baan Company is back as a leading player in the enterprise applications market."

Revenues at \$175.8m were down 2 per cent. But of these, income from maintenance and service contracts was up 28 per cent to \$110.6m. Mr Tinsley said this stemmed from an attempt to secure a "more predictable and stable revenue source".

The five successful bidders, which have committed themselves to retaining their holdings for between three and six years, agreed to form a joint shareholders' group with BA and American.

The price, set at the lowest level offered among the successful bidders, was the minimum asked for, and in line with that agreed by the two airline partners.

Sepi also named Merrill Lynch and the Spanish BSCH group as global co-ordinators for the public offering.

# Price pressures take toll on VW

By Uta Harnischfeger in Frankfurt

Volkswagen's first-quarter results yesterday showed that price pressures and a concentration of sales at the low-margin end of the range have started to hit Europe's largest carmaker.

Although the results were only slightly below expectations, they included a loss in Brazil, one of Volkswagen's core markets. Several banks downgraded the stock, which was heavily sold to end the day down 6.1 per cent, or €4.40, at €67.30.

Volkswagen's first-quarter sales rose 8.3 per cent from DM33.03bn to DM35.76bn (€18.3bn, \$19.5bn). Sales to dealers, the best indicator of the real demand for cars, rose 7 per cent from 1.13m units to 1.21m units. The narrowing gap between sales and deliveries signals growing price pressures.

The average price for a Volkswagen rose 1.2 per cent in the first quarter compared to a 6.1 per cent price increase last year. Deliveries to dealers of Audi, Volkswagen's highest margin car, were down 3.2 per cent in the January-March period.

The outlook was far brighter at DaimlerChrysler where first-quarter sales rose 10 per cent to €35bn and operating profit was up 16

per cent at €2.7bn. The US-German carmaker has had slow sales of its Smart car, troubles with its A-class in Brazil and a subdued outlook for western European truck sales. However, Jürgen Schrempf, chairman, improved the full-year earnings outlook.

He said yesterday that sales would be markedly higher in 1999 than the 4 per cent rise initially forecast and operating profit would rise even further.

Mr Schrempf also said that he would reconsider the entire Smart car strategy in case the company looked unlikely to reach its goal of selling 100,000 units next year.

Although DaimlerChrysler in Europe closed down €1.45 at €94.00, most analysts were upbeat.

Alice Kytko, analyst at DG Bank in Frankfurt, said she was particularly optimistic about the results, given that the benefits of €1.3bn in synergies would not be realised until later in the year.

In sharp contrast, Volkswagen once again remained sceptical about full-year prospects.

Analysts say some of Volkswagen's new models such as the Lupo and the Bora are not doing very well and even the Beetle may be priced too aggressively in western Europe.

# The old guard rears its head once more

Italy's business renaissance comes to a halt, writes Paul Betts

The springtime of Italian capitalism looks suspiciously like turning into deep winter. Barely four weeks ago it seemed the country was on the threshold of a financial and business renaissance.

"We are back in the Dark Ages," a veteran Milan investment banker said yesterday.

Italy's entry into European monetary union, globalisation of finance and industry, widespread privatisation of the country's banking industry and stock exchange, along with new corporate governance rules and financial regulations, all appeared to have set the stage for a revolution in business attitudes and culture.

The optimists expected all these changes to sweep away the old Italian way of capitalism. It was a system combining benevolent government interventionism with a network of cosy relationships between big groups and a handful of powerful individuals.

Telecom Italia, the subject two years ago of the so-called "mother of all privatisations", suddenly found itself at the end of February the target of the "mother of all takeovers" in a country unaccustomed to hostile bids, let alone US-style highly leveraged raids.

A few weeks later, one of Europe's most fragmented and inefficient banking sectors woke up to discover that two of the country's largest banks were launching simultaneous merger bids for two other big Italian banks.

"We suddenly felt that our petrified forest of banks was about to blossom," said a Milan banker.

So what has gone wrong? Far from laying down their weapons, the old networks and their political allies in Rome have fought back with a vengeance. Massimo D'Alema, the prime minister, held a succession of meetings with the main characters in the corporate melodramas.

He had lunch with Enrico Cuccia, the 82-year-old honorary chairman of Mediobanca, the secretive investment bank orchestrating the resistance against the new business order. In the last few days, he has also seen Lucio Rondelli, chairman of UniCredito, the bank trying to merge with Banca Commerciale Italiana; Cesare Geronzi, chairman of Banca di Roma which rejected the merger advances of San Paolo-IMI; Roberto Colaninno, Olivetti's chief executive and architect of the blockbuster hostile bid against Telecom Italia and Franco Bernabè, the Telecom Italia chief now trying to put together a merger with Deutsche Telekom to thwart Olivetti.

Far from moving out of the affairs of business and finance, the government now appears to have rediscovered its old role of principal and final arbiter. It will have to decide whether to clear Mr Bernabè's efforts to merge with Deutsche Telekom.

The Bank of Italy has already shown its hand. By blocking this week San Paolo-IMI's merger bid for

Banca di Roma, Antonio Fazio, the central bank governor, made it clear he would not relinquish his role as master of the banking system. This role is now questioned by Luigi Spaventa, chairman of Consob, the stock market regulator.

UniCredito's merger bid for BCI is now also at risk. The two BCI joint chief executives favour the merger with its Milan rival. But part of the BCI board is opposed and is allied with Mediobanca, which regards the merger as a threat to its influence and independence.

Mediobanca has been worried by its shrinking power base. Some of its board members are demanding changes after a string of corporate fiascos and at a time when it is struggling to compete against the spreading influence of US investment banks on its patch.

Mediobanca's top management response has been two-fold. After acting as the adviser to Telecom Italia's privatisation two years ago it has now switched sides to help Olivetti mount its takeover bid. "The move makes sense," said a leading Italian businessman. "Apart from making money, they want to show they are still at the centre of the action," he added.

It has also been using all its old lobbying and arm twisting powers to block the banking mergers and promote alternative deals that would strengthen its own hand.

Mediobanca's enemy is no longer Rome but Turin and the Agnelli-Fiat family, once Mediobanca's main



"Takeover steps (hostile)". From left, Antonio Fazio, central bank governor; Sergio Cofferati, secretary general of CGIL trade union; Luigi Spaventa, Consob chairman and Guiseppe Amato, minister for institutional reform. Corriere Della Sera

heavyweight supporter. Since Cesare Romiti retired as Fiat's chairman and moved to Milan, Mediobanca has developed an increasingly close relationship with the Rome business and political establishment. The Agnellis and Fiat have also increasingly gone their own way, building a new power structure through their influential holdings in San Paolo-IMI and Telecom Italia.

Both in the Telecom Italia battle and the banking mergers, Mediobanca and the Agnellis are in opposing camps. "The Agnellis and Fiat have their own problems with consolidation in

the car industry but Mediobanca appears to have successfully persuaded Rome and the government that they are seeking to create a new power structure in Italy," said another leading businessman.

"It is no freak occurrence," he added. "It is simply a power game and, sadly, the ultimate reshaping and modernisation of this country's financial and industrial system will remain hostage to power struggles as long as it is not equipped with the necessary instruments, such as strong pension funds and the efficient use of new regulations, to ensure that an open market can really work."

# Winning bidders named in Iberia sale

By David White in Madrid

Spain's Caja Madrid savings bank is set to become the largest single shareholder in Iberia, the flag-carrier airline, as a result of a privatisation auction in which 30 per cent of the stock was allocated yesterday to five corporate bidders for Pta174bn (€1.65bn, \$1.1bn).

The choice of core "institutional" shareholders, the second stage of a three-part privatisation, followed a deal in February in which British Airways agreed to buy 9 per cent and its partner American Airlines 1 per cent.

It came after an unexpected setback to the airline's buoyant expectations for the year, caused by a pilots' strike over the peak

Argentaria, Spain's third largest bank, yesterday posted attributable first-quarter results above consensus estimates, which could revive speculation of a takeover by the larger Banco Bilbao Vizcaya group, writes Tom Burns in Madrid.

Net profits at Argentaria grew 17 per cent year-on-year to €128.1m

Easter period, a continuing unofficial work-to-rule and serious traffic congestion at Madrid and other Spanish airports.

The chaos of airport delays prompted Iberia last week to cut 16,000 flights over the

remainder of the year, 6 per cent of its scheduled total, forecasting a cost of Pta10bn against this year's profits.

State holding company Sepi, which owns 95 per cent of Iberia, has pushed the date for a global stock mar-

ket offering back to October, rather than June as planned.

However, Pedro Ferreras, Sepi chairman, said the air traffic controversy should not affect the flotation. None of the Spanish companies bidding to be core shareholders had changed its offer as a result of the recent problems, he said.

In addition to Caja Madrid, awarded the maximum 10 per cent, Banco Bilbao Vizcaya is to take 7.3 per cent and Logista, distribution subsidiary of tobacco group Tabacalera, 6.7 per cent. Financial services company Ahorro Corporación and leading Spanish store group El Corte Inglés were each awarded 3 per cent.

Other bids by the Argentaria bank and builder

Acciona were rejected, according to Mr Ferreras, because of conditions attached to their offers. Bids totalled 1.6 times the number of shares on offer.

The five successful bidders, which have committed themselves to retaining their holdings for between three and six years, agreed to form a joint shareholders' group with BA and American.

The price, set at the lowest level offered among the successful bidders, was the minimum asked for, and in line with that agreed by the two airline partners.

Sepi also named Merrill Lynch and the Spanish BSCH group as global co-ordinators for the public offering.

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## EU to probe telecoms merger

By Peter Norman and Neil Buckley in Brussels

Deutsche Telekom's proposed merger with Telecom Italia will be a "very big case" that "more than likely" will demand a detailed, four-month investigation by European Union regulators, the EU's competition commissioner said yesterday.

But, giving his most detailed public comments yet about the plan to create Europe's largest telecommunications group, Karel Van Miert stressed that the Commission would not "take a negative decision in principle".

"There were substantial pressures on the companies from globalisation and the European single market, he said.

Among the difficulties, however, were Deutsche Telekom's partnership with France Telecom, the strong position the merged company would have on the Ital-

ian and Austrian markets and the strong positions of the merger partners on their national markets. "We will have to see what the real situation is in the markets concerned," Mr Van Miert said.

He said the Commission has yet to be formally notified on the merger plans although it expected that this would happen soon, after the two companies had signed their deal. It would then fall to the present acting Commission to vet and judge the merger.

Mr Van Miert said it was likely to require a detailed, four-month investigation, after the initial one-month probe to which all mergers which meet certain turnover thresholds are subjected.

Only about 10 per cent of merger cases go into this second, four-month phase, and it is highly unusual for Mr Van Miert to predict that a case will require an in-depth probe even before it has been formally notified.

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كتابنا العربي

ENGINEERING TAKEOVER SIGNALS EXPANSION AMBITIONS AND WILL STRENGTHEN AUTOMOTIVE SYSTEMS DIVISION

TI Group bids \$635m for Walbro

By Richard Rivlin
TI Group, the engineering company, yesterday launched a \$635m recommended offer for Walbro Corporation, a US manufacturer of automotive fuel storage and delivery systems.

ing \$30 for each of Walbro's 8.7m shares in issue and the total price includes \$38m of debt. There is also a \$25m change of control provision, foreshadowing a payment to senior Walbro management who stay on for at least six months.

However, Sir Christopher Lewington, chairman, said: "We have been talking to Walbro for 18 months. KKR has nothing to do with the transaction as it has only held our shares for 30 days. The deal will be funded by cash and people should view KKR's input over years and not weeks."

Walbro, based in Michigan, employs 5,000 people at 28 sites in 15 countries. It had sales of \$678m with profits before interest and tax of \$43m in 1998.

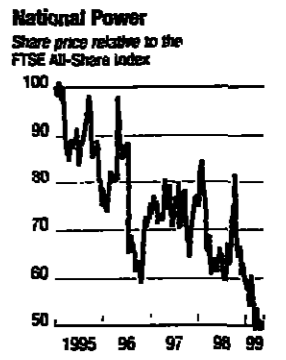
Following the deal TI will receive 45 per cent of group revenues from its automotive arm, 35 per cent from industrial engineering and 20 per cent from aerospace.

National Power chief resigns

By Andrew Taylor, Utilities Correspondent
Keith Henry has been ousted as chief executive of National Power, Britain's second largest generator, after investor criticism of the group's UK strategy.

COMMENT National Power

The departure of Keith Henry as National Power's chief executive will only rekindle the bid rumours. Mr Henry's credibility was fatally weakened by the aborted merger with United Utilities, but his exit brings the company no nearer to a rapid solution to its problems.



First Leisure merger talks collapse

By Scheherazade Daneshkhu, Leisure Industries Correspondent

First Leisure yesterday looked vulnerable to a break-up bid after talks with Cannons Group to merge the companies' health and fitness businesses broke down.



We can't work it out: the two health groups were unable to agree on financial terms

First Leisure shares closed 7 1/2p lower at 246p while Cannons were unchanged at 192 1/2p.

Analysts said that First Leisure was likely to become a takeover target. "This puts a floor on the price of First Leisure's business," said one analyst, citing Whitbread, Holmes Place and Ladbrokes as potential buyers for its health and fitness business.

discussed, First Leisure would have demerged its health and fitness division from Cannons, which would have issued shares to First Leisure's investors.

holders would have had an equal stake in the newly merged group, valuing First Leisure's health and fitness business at about \$260m (\$420m). First Leisure would have injected \$30-40m of debt into the merged group.

Vardon changed its name to Cannons two months ago after last year selling its attractions and holiday divisions. This included 23 Sea Life centres and the York and London Dungeon exhibitions. Vardon acquired Cannons and the Harbour Club last year.

The £1bn health and fitness sector has expanded rapidly in recent years and the drive for growth has led to industry consolidation in the industry.

ICI to sell coatings unit to PPG

By Virginia Marsh

Imperial Chemicals Industries is to sell its automotive refinishing paints and other industrial coatings businesses to PPG Industries, a US rival, for \$425m (\$654m).

The move reinforces PPG's position in the sector, following DuPont's purchase of Herberts, a paints business strong in the auto area, from Hoechst, for \$1.9bn last autumn.

ICI is in the middle of a wide-ranging disposal programme, partly to reduce its \$4.5bn debt. But the deal surprised the market because coatings had previously been identified as a core area and

other disposals had been seen as more urgent. However, analysts said the price, at 1.5 times sales, was a good one, comparing favourably to the Herberts deal which was at a multiple of 1.1 times.

The shares rose 26 1/2p to 673p, up from 446p in the autumn.

ICI's auto refinishing business was a distant sixth or seventh in the sector after DuPont and PPG respectively. The group said that because of consolidation in the sector, it had concluded it needed either to add to it, especially in the US, or sell it. The deal would enable it to focus on its main coatings business, decorative paints,

which are built around brands like Dulux and Hammerite.

Analysts said ICI's debt-racked up following its purchase of Unilever's speciality chemicals businesses in 1997 for \$4.9bn - restricted it from making sizeable acquisitions.

The businesses being sold - which contributed pre-tax profits of \$20m and sales of \$285m last year - include Autocolour, a refinishing business, Grow Automotive, a north American solvent and thinners concern, and various industrial coatings operations in Asia and Latin America. The deal does not include ICI's share in businesses in these areas in

India and Pakistan.

Analysts said margins in the businesses being sold were above those of the coatings division as a whole. Dresdner Kleinwort Benson expects the division to produce operating margins of 7.3 per cent this year before adjustment for yesterday's deal.

ICI said, however, the deal was expected to be earnings neutral in the next 12 months and that it would bring pre-tax profits of £190m. The move, which will involve transferring some 2,800 employees to PPG, will lead to a further scaling back of ICI's central and support functions, on top of the shake-up already announced.

Unigate close to winning Terranova

By Maggie Ury

Unigate was last night close to victory in its bid for food group Terranova, after raising its cash offer and buying shares in the market. It gained acceptance for the offer from Phillips & Drew Fund Management, Terranova's largest shareholder, and by last night controlled 48.6 per cent of Terranova's shares.

The offer was raised from 150p to 150p a share, valuing Terranova, the convenience food group spun off from Hillsdown Holdings last October, at £274m (\$441m). Even at the new price, analysts said Unigate's earnings would be enhanced.

The increase was announced at 4.15 pm and by the market close Unigate, the dairy, meat and distribution group, had bought 29.9 per cent of Terranova's shares in the market, the maximum it was allowed to buy under takeover rules.

Terranova shares rose 9 1/2p to 148 1/2p, while Unigate's shares gained 13p to 438 1/2p. Earlier it had secured the agreement of P&D, which holds 13.1 per cent, to the higher offer which can be added to acceptances already received for the original offer of 5.6 per cent. P&D's acceptance could be rescinded if a counter-offer appeared above 160p a share. Last night, analysts said

that given Unigate's success in buying shares, a counter-bidder was now highly unlikely.

Terranova would only say that it was considering the revised offer. However, it is thought probable that Terranova will announce today that it is recommending the offer to shareholders.

launched in mid-March, was considered too low by analysts and shareholders. Terranova's board said it was "wholly inadequate".

However, observers said it would be embarrassing for Unigate to pull back from a second offer, and an increase in the terms was expected this week. On Monday, Terranova issued its final defence document, in which it said operating profits were up 13 per cent in the first quarter of its current financial year.

RESULTS

Table with columns: Company, Shares, Price, P/E, Dividend, etc. Lists results for various companies like Advanced Power, Arcadia, Ashley (Laser), Budget Finance, Cassey Wharf, Carr's Milling, Esso, Fibernet, Greenplan, On-Line, Ryan Hotels, Savel, Shell, and Westcott Energy.

Investment Trusts table with columns: Trust, Shares, Price, P/E, Dividend, etc. Lists results for Barlows SMT.

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. \*Comparatives pro forma. †After exceptional charge. ‡After exceptional credit. ††Increased capital. ‡‡Currency. \*Comparatives revised. \*Comparatives for eight months. †††Am stock. ‡‡‡Excludes 10p special. ††††September 30. ‡‡‡‡Second interim; makes 1.50p to 0.00.

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TECHNOLOGY & MANAGEMENT

# Scientists inspired by the fun formula

World-class research results from freedom to work without being overwhelmed by bureaucracy, says Andrew Derrington



What motivates scientists? What gets people with world-class research brains into the laboratory and what keeps them there? The answer to these questions is easy to find, but putting it into practice is much harder.

Every scientist I have asked gives the same response. It is nothing to do with wanting to improve the lot of mankind or to cure diseases. Such benefits do flow from research and are the reason that society is prepared to pay for it.

Indeed, I once held a fellowship for which the job description specified that I do research "for the benefit of mankind". Although scientists hope research may help their fellow man, the reason they do it is because it is fun.

Several things make science fun, says Peter Lennie, dean for science at New York University, one of the leading private research universities in the US. His list includes: solving really interesting problems; discovering why the world is the way that it is; and being the first

to know something everybody wants to know.

Just as science is fun, more science is more fun. Research laboratories and universities that want to recruit and retain the best scientists must ensure such people can do enough interesting science without being overwhelmed by bureaucracy and drudgery.

Different kinds of institutions have different cards to play in their competition for top talent. University scientists have complete freedom to choose the most interesting problem to work on but they may not have the resources to attack it.

In industry the choice of problem will be limited by the requirement that it has to contribute to the bottom line. But that contribution guarantees the resources.

When new research projects arise, teams of scientists must be recruited to work on them. According to Peter Bassett of headhunters Korn/Ferry, who recruits scientists to work in the pharmaceutical industry, two of the most important inducements to persuade a project leader to move from one company to another would be the opportunity to work on more exciting science, and freedom to decide how

to use his or her team to attack the scientific problem.

Freedom to choose the problem to work on would not be an option - they might even have to continue somebody else's project.

Persuading scientists to move from universities to industry is much more straightforward than persuading them to move from one company to another. The differences between uni-

**Science is much less fun if you cannot share it with colleagues who appreciate it**

versity and industry are more marked than those between companies. In addition to the disparities in research resources - in some countries at least - there are differences in the way the results are used and in the level and nature of the financial rewards.

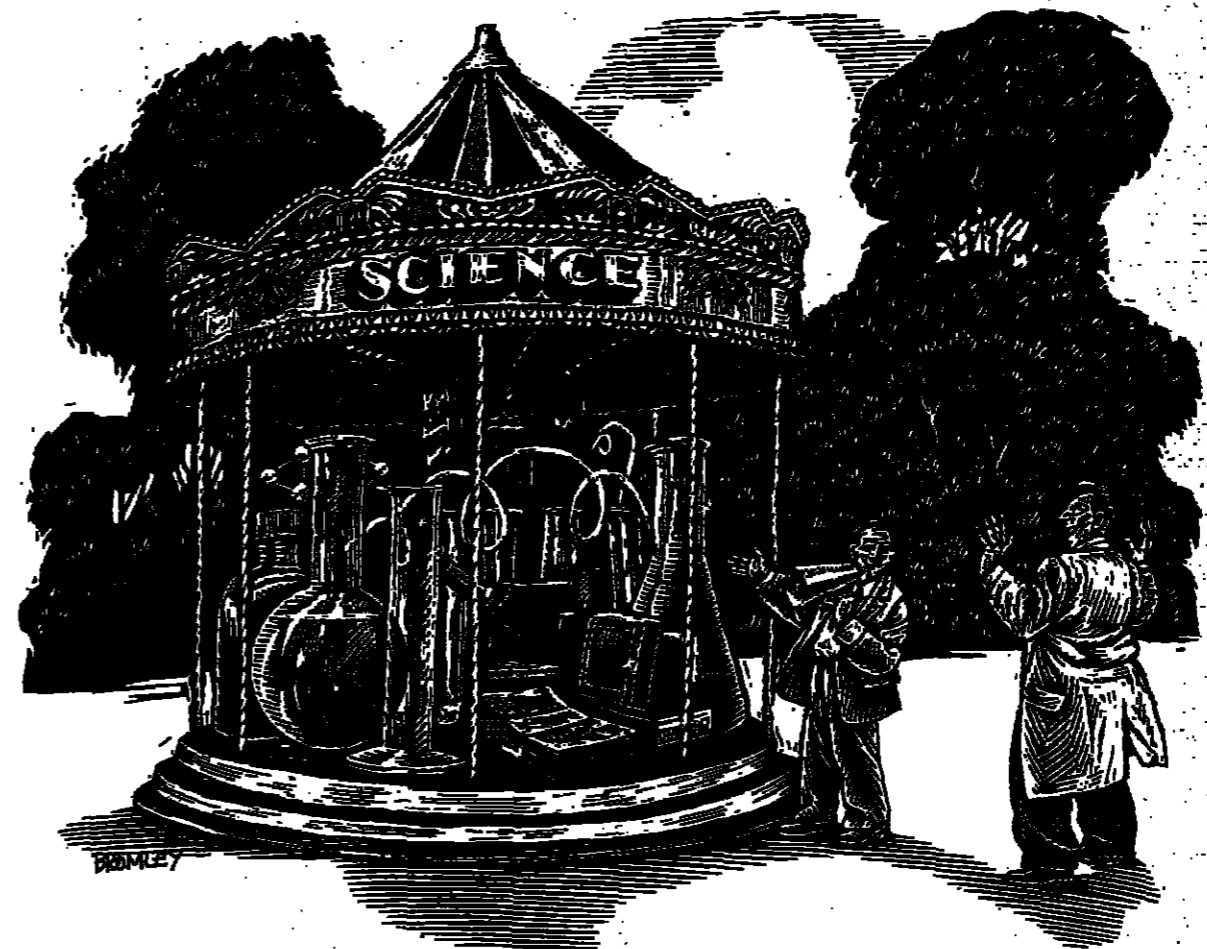
Part of the fun of science is in letting the world know what you have done. The results of university

research are disseminated throughout the scientific world by publication in journals. Industrial scientists are not able to publish full details of their work, but they might have an impact on a wider world by developing new products.

Dr Bassett says many university scientists rely on the prospect of working on projects that lead directly to the development of new medicines. Salaries also pull scientists from universities into industry. Not only will they be paid more, they are also likely to receive shares and share options. This means the results of their work can also influence their wealth in the longer term.

Universities also compete for scientific talent, but face different constraints. First, the fact that they are primarily teaching institutions means that even their top scientists must be prepared to pull their weight in the classroom. Second, money to pay for research is often extremely limited; most projects must be supported by research grants from external agencies.

And teaching creates its own problems. To cover a full curriculum, for example, departments usually spread their expertise thinly across a broad front. The result is that, in Europe, many university scientists feel intel-



lectually isolated in their home departments. Science is much less fun if you cannot share it with colleagues who appreciate it.

In the US the situation is different. "Private universities often try hard to establish concentrations of excellence as a way of becoming pre-eminent in particular areas," says Dr Lennie. He left the UK in 1992 to join just such a group, the Center for Visual Science at the University of Rochester. "The likelihood of finding a

similar concentration of colleagues in the UK was very low," he says.

Grant agencies recognise the value of such centres. In the US, where a co-operating group of individuals has grants in closely related subjects, they become eligible to apply for a centre grant that supports shared infrastructure. And US universities compete fiercely to get the best talent to build and maintain their centres of excellence. A junior scientist can expect to be offered the

funds to set up a laboratory and to run his research programme for the year or two it will take him to start winning external grants.

In stark contrast, the future of university science in the UK is threatened by the financial insecurity of the most junior scientists: students working for PhD degrees. Changes in the funding of undergraduate degrees force most students to take on large debts. The prospect of living on a subsistence income while leav-

ing off the bank manager for three years as a PhD student can take the fun out of science. All the more so when the PhD gives no guarantee of a job.

Funding agencies are addressing this problem, with schemes to ensure that a select few continue to enjoy science - just as most of their counterparts do in the US and elsewhere. This concludes the series. Previous articles appeared on March 25, April 1, 8, 15 and 22

## GROWING BUSINESS VENTURE CAPITAL

# Specialist funds with a feminine touch

First-class female entrepreneurs are providing a new market for US venture capital, writes Alison Maitland

Lyric Hughes, a US entrepreneur, used to regard venture capitalists as vultures. Then, on a flight to Hong Kong, she read Howard Schultz's book about how he built up Starbucks, the US chain of gourmet coffee houses.

He described how he went around and raised money," she says. "I thought: 'He did it, I can do it too'."

Through a network of contacts in her home city of Chicago, Ms Hughes found Ark Capital Management, a venture capital firm that targets companies owned by ethnic minorities and women.

It provided \$1.5m just over a year ago for Ms Hughes to start ChinaOnline, an internet-based company that produces business news and analysis about China for corporate clients.

The company is now on course for revenues of \$2m by the end of the year, says Ms Hughes. She is looking for strategic partners in information technology, media or financial services to expand the business before a possible initial public offering "once we're

established as the number one player".

Ms Hughes is part of an emerging market for US venture capital. Rob Stein, managing partner of the Washington DC-based Women's Growth Capital Fund, explains: "It's only in the last few years that a new generation of women have come into the business world building high-quality, high-growth companies that venture capitalists are willing to look at."

He estimates that of \$12bn of private equity capital invested by venture capital funds in the US last year, only \$950m-\$900m at most went to women-owned businesses. Yet women are starting 1,600 businesses a day, twice the rate of men, and own nearly 40 per cent of all US enterprises.

So why do they still have limited access to venture capital? Many simply have no experience of venture funds and no links with fund managers, says Mr Stein. He also believes women fund managers have a keener eye for potentially successful women-owned enterprises - but there are still few

women in the industry. Mr Stein has two female partners in the \$30m fund. A couple of similar funds have been launched in the past year, taking the total of debt and equity funding reserved for women to \$90m from "virtually nothing in 1997".

**Women are starting 1,600 businesses a day, twice the rate of men, and own 40 per cent of all US enterprises**

expanding companies rather than start-ups. In her experience, businesswomen often resist venture capital because they are financially conservative.

"I don't think that most of them consider that equity finance is within their grasp," she says during a visit to the UK between hectic trips around western and eastern Europe.

When she had the idea for ChinaOnline in 1997, she knew a bank loan was out of

the question. "We were starting out with zero revenues, no accounts receivable. It was really a concept and building a brand."

She asked Microsoft to become involved, "but China was just too new for them". She approached a large media company but it said it did not want to be connected "with a country that starved 30m of its own people". Only

the success of women in corporate America and want to tap into that energy," he says. "It's the same with minorities."

Ark aims to generate "competitive returns" from the low to mid-20s upwards, he says. The Women's Growth Capital Fund, which backs growing businesses, targets a net annual rate of return of 25-30 per cent.

Its investors include financial institutions such as Bank of America and about 50 individual women who have built their own businesses or inherited wealth.

The federal government's Small Business Administration came in with \$20m as a limited partner.

Ms Hughes, though a beneficiary of venture capital, had other assets including a network of influential contacts. She raised \$600,000 in start-up capital from individual investors and partners. A further \$3m came from Australian investors to whom she was introduced by David Hale, chief economist of Zurich Financial Services in Chicago and chairman of ChinaOnline.

She is also unusual, not only for her first name Lyric - part of a melodic family tradition that extends to her daughters Harmony and Aria - but for her openness to other cultures. She speaks an array of languages including Japanese, Farsi and Russian, having travelled widely with her family as a child. While studying at Chicago University's Oriental Institute, she worked with Japanese companies wanting to enter the US market.

Later, on visits to China, Ms Hughes was impressed by the vibrancy of the Chinese media - as compared with the wooden, English-language official publications. Her marketing links grew, and in 1998 she arranged the first broadcast of American football's Super Bowl final in China. Now she is an enthusiast for the venture capital she once feared.

"Once you learn 'venture speak', and understand the mind-set of your investors and potential investors, you can profit from their suggestions and networks," she says. "It brings a professionalism to your business plan to have to defend it in front of people who are experts."

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## Biocatalysts may help recovery of heavy grades of crude oil

Bacteria could become the latest weapon in the oil industry's efforts to retrieve and purify heavy grades of crude oil.

US researchers have discovered that bacterial biocatalysts can remove impurities such as sulphur, nitrogen and metals from crude oil. When injected directly into oil wells, the bacteria help break down the crude, making it easier to extract. It can also improve crudes that are too heavy and impure to refine easily into clean-burning fuel.

The technique, which was invented at the US Department of Energy's Brookhaven National Laboratory, has been licensed to BioCat, a company based in Setauket, New York. Companies such as Chevron, Shell and Texaco are working with BioCat to develop the technology.

The scientists believe the technique holds the key to the cost-effective recovery of even the heaviest crudes. These make up more than 60 per cent of known oil reserves.

Brookhaven National Laboratory: US, email karav@bnl.gov; http://www.pubat.bnl.gov/pr/bnlpr042299.html

## Solvay to recycle PVC compounds

Polyvinyl chloride (PVC) remains intensely controversial: despite its ubiquity and usefulness, it is blamed for a range of health problems. In particular, concern is focused on dioxin, a synthetic hormone disruptor generated during PVC's production and disposal.

Solvay, the Brussels-based chemical and pharmaceutical group, has developed a recycling technique for a number of PVC-based compounds.

It involves separating the PVC and its additives from other compounds by dissolving them in a solvent. The PVC is precipitated out and dried, yielding a resin that is comparable to the original PVC.

The technique is due to go into industrial use in 2001. Solvay: Belgium, email jacques.degerache@solvay.com; www.solvay.com

## Solution to differentials

From finance to fluid dynamics, some of the world's most complex systems can be described by the mathematical expressions known as partial

differential equations. Solving the equations usually involves using advanced mathematical modelling techniques, and powerful computers.

CSIRO, the Australian research organisation, has developed software called Fastflo that is designed to simplify the task.

A software product for simulating the flow of granular material for the mining and minerals processing industry is already available. A product using the Black-Scholes equation for option pricing in finance will be launched in mid-1999.

CSIRO: Australia, tel 61293253270; www.cmis.csiro.au/cfd

## Small scale mass production

The University of Southern California is developing a process to mass-produce tiny mechanical and electromechanical devices without the need for expensive "cleanroom" facilities.

The process, called Efab, or electrochemical fabrication, creates devices with complex features that are smaller than the width of a human hair.

University of Southern California: US, tel 2137404750; http://www.usl.edu/efab

## Soccer boots toe the line

Umbro, the UK-based sportswear group, has developed a new insole for its soccer boots that it says will improve efficiency on the pitch and reduce toe injuries and the risk of arthritis in toe joints, writes Sheila Jones.

The insole or metatarsal cradle cushions and supports the area around the big toe, which suffers from pressure from the boot's main stud. It was developed at Salford University by Steve Lyons, a podiatrist and adviser to football clubs including Manchester United and Liverpool.

"By distributing the pressure more evenly, you allow the first metatarsal to function more efficiently, particularly when a player breaks into a run," said Mr Lyons.

Joint movements and pressure points were measured inside the boot using magnetic resonance imaging scanners.

Mr Lyons used computer aided designs to test the findings and produce the new insole, which was trialled by leading players.

Further information from Sue Chalmers, Salford University, Tel 0161 295 5370, e-mail s.chalmers@salford.ac.uk

Vanessa Houlder

## MANAGEMENT BOC

# Putting on the pressure

Virginia Marsh on the radical global restructuring of the deflated industrial gases group

BOC's attempt to end years of lacklustre performance began by shocking the top management into silence. It was last May and the UK industrial gases group's most senior executives had gathered in Chantilly, Virginia, for their annual get-together.

"There was none of the usual coey 'Did you have a nice flight' and all that," recalls Danny Rosenkranz, the chief executive. "It was right between the eyes. I really rattled them."

The process, known as Project Renew, culminated last month when the final parts of the group's new structure were put into place. A few weeks earlier Mr Rosenkranz had signed performance contracts with the 19 managers chosen to head the business units that are key to the new BOC.

In the intervening 10 months, the group has begun a £200m (\$194m) cost-cutting plan involving 5,000 redundancies at group and associate companies; reorganised along global business lines rather than regional lines; and put hundreds of managers through an arduous reselection programme.

Mr Rosenkranz opted for "shock tactics" - his opening speech in Chantilly was accompanied by a video in which analysts berated BOC's performance - after concluding he had failed to

drive home his message on the same occasion the previous year.

"We had had a good debate but then everyone went home and forgot about it. No one really heard me," he says. "We were a FTSE 100 company 20 years ago and still are now. A lot of people had a 'we're there' mentality. We were the typical type of company that could lose the plot."

Mr Rosenkranz, who became chief executive in 1998, had measured the

**'We were the typical type of company that could lose the plot'**

group against its competitors and found its results in the bottom half. He believed the core gases business - BOC is also in distribution - was not performing as well as it should.

Central to the project, which also aims to generate sales growth and lay the foundations for improvements in profitability, has been the creation of a transparent group organisation.

After working with McKinsey, the management

consultant, BOC has abandoned its traditional regional organisation where top executives were responsible for continents, with all operations in a given country reporting to a locally based manager. Instead there are four main global lines of business (LOB) that comprise business units, most of which cover a geographical area.

The heads of these 19 units, rather than the LOB chiefs, are primarily responsible for day-to-day operations and profitability.

The group has committed itself to achieving a return on assets of 16 per cent by 2000 and of increasing turnover to £5bn in five years, up from £3.3bn in 1998.

Unit heads have individual goals laid out in their performance contracts, to be reviewed quarterly by Mr Rosenkranz.

"The idea was to push responsibility lower down the company," he says, adding that group incentive schemes are being widened to reflect this.

Barry Beecroft, one of the architects of Project Renew and a LOB head, adds: "Before we had a vertical, top-down approach with the division boss deliberately interventionist and sometimes quite autocratic. LOB chiefs can't do that any more, they don't have the staff."

Now LOB heads have just a handful of staff and share enabling functions grouped in service centres. Many of the redundancies are being made among support staff.

"The regional chiefs have been used to having their own army of staff," says Mr Beecroft, who was formerly head of BOC's European gas operations. "Some anxieties have been working through that resources are further away and less directly controlled."

His new role, he says, is about setting strategy and coaching the heads of his LOB's four business units: "We have to bring on tomorrow's management stock."

While LOB chiefs have to adjust to a less hands-on approach, some of the unit heads find the new structure liberating.

"We have greater responsibility and more autonomy and influence than before," says John Bevan, an Australian who heads a unit in Beecroft's LOB and is previously head of BOC's Thai operations. "This way you are closer to the customer and able to adjust and compete more quickly."

Despite having worked for BOC for more than two decades, Mr Bevan, like the other unit heads, had to go through a rigorous reselection process.

BOC brought in Egon Zender, the headhunter and management appraisal firm, to interview the 45 staff that had applied to be unit heads



Welding a new structure: Rosenkranz aims to create a transparent group organisation. Eycatchers Press

and the 25 hoping for the top positions in support services. Other consultants carried out a less intensive process with more than 300 staff seeking positions in the next two levels of management.

"No job was sacrosanct," says Mr Rosenkranz. "The new structure will also help us see the next group who will lead the company. On the management board, we are all around the same age." The new divisions are organised on similar lines, making it easier to compare performance.

Mr Rosenkranz has also developed what he calls a

"peer process". The unit heads have been divided into small groups, across divisions and around the world, that meet and talk (via video link) regularly to share ideas, evaluate each other and swap best practice. Mr Rosenkranz expects the process to take up 20-25 per cent of the time of those involved.

"In time, once we've gotten to know each other, this process could be quite powerful," says Mr Ford. "I've been looking at an acquisition and my peer group is involved in reviewing the decision. There's an element of challenging each other."

كنا حلالين

سوق المال

EURO MARKETS

Euro sidelines the role of credit ratings

Technical factors are replacing traditional concerns about individual country risk, writes Arkady Ostrovsky

It is not the days when government yield spreads in Europe were determined by macro-economic factors such as credit ratings, interest rates or currencies. The birth of the euro removed currency risks in the euro-zone and created a single pool of sovereign bonds.

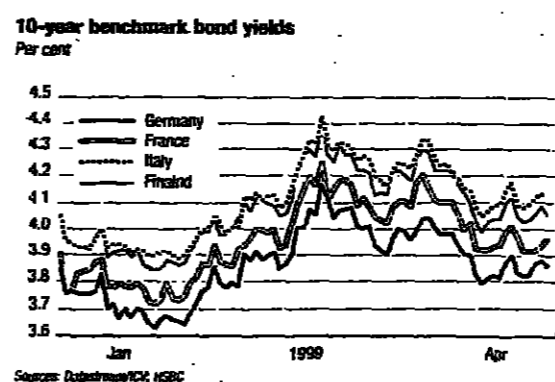


Table with columns: Rating by risk, Average agency, 5 years, 10 years. Lists countries like Austria, France, Netherlands, etc.

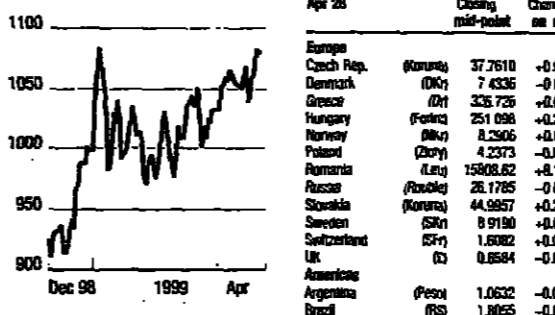
Technical factors - liquidity, issuance volumes, the efficiency of individual repo markets, coupon - are replacing concerns about individual country risk.

offer the best return on investment. This explains why Italy, with an AA rating and trading at more than 500 basis points over Germany in the early 1990s, is now trading below Germany.

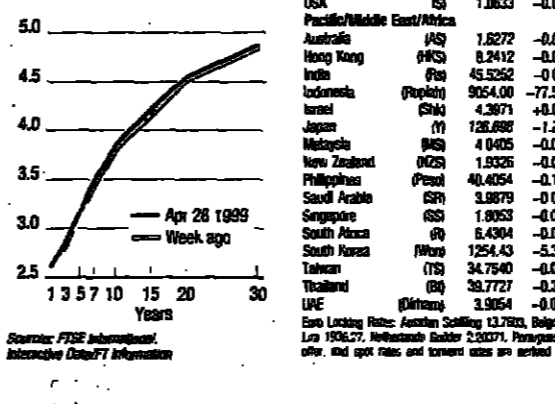
CURRENCIES, MONEY & BONDS

Table with columns: Country, Bid price, Bid yield, Day's change, etc. Includes sections for SOVEREIGNS, EURO-ZONE BONDS, and FINANCIALS.

FTSE Euro100



Euro bond yield curve



EURO SPOT FORWARD AGAINST THE EURO

Table with columns: Country, Closing bid-offer, Change on day, etc. Lists various European countries and their spot and forward rates.

FTSE Actuaries Share Indices

Table with columns: Index, Euro Index, Day's % change, etc. Lists various FTSE indices like FTSE Europe 300, FTSE Europe 100, etc.

OTHER INDICES

Table with columns: Index, Price, High, Low, etc. Lists other market indices like DAX, Nikkei, etc.

FTSE EUROTOP 300

Table with columns: Name, Price, Change, etc. Lists top 300 FTSE Euro companies.

EURO.NM

Large table listing various Euro market instruments, companies, and their prices/changes.

Republic of Poland

U.S. \$2,970,214,000 Due 2024. Concessional Discount Bonds. In connection with the 1994 Financing Proposal of the Republic of Poland.

Republic of Poland

U.S. \$137,596,000 Due 2009. New Money Bonds. In connection with the 1994 Financing Proposal of the Republic of Poland.

THE ROYAL BANK OF CANADA

U.S. \$250,000,000 Floating Rate Debentures due 2005. In accordance with the Terms and Conditions of the Debentures.

FORESTRY & PAPER

Table listing forestry and paper companies and their market data.

PACKAGING

Table listing packaging companies and their market data.

EASDAQ

Table listing EASDAQ companies and their market data.

Situations not vacant.

Announcements in the FT. Appointments. Announcements in the FT.

INTERNATIONAL CAPITAL MARKETS

Latvia to make bond debut in euros

By Koenen Merchant
Latvia is to follow neighbouring Lithuania and issue its debut euro-denominated bond later this month.

Lithuania launched its debut euro-denominated bond last month, a five-year \$200m deal that was traded at a stable level of 470 basis points over German bunds.

Rise in consumer spending hits Treasuries

BENCHMARK BONDS

By Vincent Boland in London and John Boland in New York

Prices edged lower yesterday as a combination of profit-taking, contrasting new bond auctions and a busy day in the corporate bond market kept investor attention elsewhere.

Rare appearances by two UK blue chips

NEW ISSUES

By Arkady Ostrovsky

British Telecommunications and British Airways, two of the UK's leading companies, made rare appearances in the international capital markets yesterday.

afternoon, pushing the yield up to 5.590 per cent. Among shorter term issues the two-year note was 3/8 cent at 99 1/8, yielding 5.046 per cent.

bank loan. He said issuing a 30-year bond in sterling made particular sense because of the inverted shape of the gilt yield curve.

rency. Preferred securities are widely used by US companies and BA's issue highlights the Americanisation of the European capital market, observers said.

at the close in Frankfurt at 144 basis points, while the yield on 10-year bunds rose a fraction to just below 3.67 per cent.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Lists various international bond issues from US, Euro, and other regions.

The gilt market was not unduly shaken by the result of the auction, however, and prices ended lower but off the floor.

UK CORPORATE BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Lists UK corporate bond issues.

INTERNATIONAL BONDS

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Lists international bond issues.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table showing benchmark government bond prices for various countries including Australia, Canada, Denmark, France, Germany, Greece, India, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, and US.

BOND FUTURES AND OPTIONS

Table showing bond futures and options prices for France, Germany, Italy, Spain, and UK.

UK CORPORATE BONDS

Table showing UK corporate bond prices for various companies like BHP, BT, and others.

US INTEREST RATES

Table showing US interest rates for Treasury bills and bond yields.

UK BONDS

Table showing UK bond prices for various maturities and yields.

FTSE Actuaries Government Securities

Table showing FTSE Actuaries government securities data.

10 YEAR BENCHMARK SPREADS

Table showing 10-year benchmark spreads for various countries.

EMERGING MARKET BONDS

Table showing emerging market bond prices for countries like Argentina, Brazil, Mexico, and others.

INTEREST RATE SWAPS

Table showing interest rate swap rates for various terms and currencies.

UK GILTS PRICES

Table showing UK gilt prices for various maturities.

Other Fixed Interest

Table showing other fixed interest rates for various instruments.





Yen buoyed by strong economic data

MARKETS REPORT

By Christopher Swann

Robust industrial production figures and renewed speculation of another fiscal stimulus package sparked a sharp rise in the yen yesterday.

In Asian trading the yen surged from ¥120.30 to ¥118.55 within the space of a few hours before ending the London session at ¥119.2.

The yen's rise was aided by a raft of economic releases which surpassed the market's expectations.

Industrial production figures rose 2.2 per cent month-on-month, reflecting, according to one economist, the delayed impact of the government's previous fiscal stimulus package.

Meanwhile the euro surrendered early gains amid reports that Vuk Draskovic, Yugoslav deputy prime minister and an advocate of compromise with Nato, had been dismissed. By the end

of the London session the euro had fallen back to \$1.063.

Speculation over further fiscal stimulus in Japan was fuelled by comments from Okiharu Yasuoka, chairman of the financial revitalisation committee. An extra budget in excess of ¥10,000bn would be needed to revive the economy, he said.

Officials opposing a supplementary budget are shrinking in number and now seem to be confined to the prime minister and his inner circle, said Alison Cottrell, chief international economist at Paine Webber.

But Nick Parsons, chief currency strategist at Paribas in London, observed that despite yesterday's turbulence

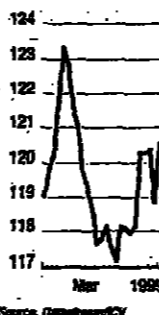
in spot rates, dollar-yen options volatilities continued to fall. "This indicates that the market is very comfortable with the idea of the yen trading in a very tight range," he said.

The barrage of euro-friendly comments from officials continued yesterday. Ernst Wetteke, Bundesbank council member, stepped into the fray, suggesting that a continued depreciation could lead to inflation in the euro-zone.

Analysts speculated that European monetary authorities had awoken to the danger of a self-perpetuating downward spiral.

"They may have taken the view that cumulative downward flexibility would set in below 3.0%, forcing the yen to parity quickly," said Ravi Bulchandani, senior currency economist at Morgan Stanley Dean Witter. It was hard to justify concern on inflation-

Against the yen (per \$)



Source: Commodity

The Australian dollar received a double shot in the arm yesterday by a spike up in key commodity prices and a pickup-up in inflation.

The Aussie surged half a cent against the dollar to close in London at \$0.6334, resuming an upward march interrupted earlier this week by the IMF's gold sale plans.

James McKay, global markets strategist at the Commonwealth Bank of Australia, said the currency could continue to rise on the back of commodity prices. Lower production capacity, he added, meant even a small increase in demand would produce a sharp rise in prices.

Others suggested the European Central Bank may have feared that long term prospects of creating a reserve currency could be imperilled by excessive euro weakness. "This is a prize European politicians and central bankers are keen to win," said Michael Lewis, senior economist at Deutsche Bank.

Russian negotiations with the International Monetary Fund and World Bank were very much a side-show for foreign exchange markets yesterday.

The release of another tranche of IMF credit for the country would be slightly euro positive, analysts said. But either way, the outcome of the talks was not expected to have a significant impact outside Russia. "Markets have written off Russia," said Paul Chertkov, head of global research at the Bank of Tokyo-Mitsubishi.

But IMF negotiations could well produce some liberalisation of currency controls, said Arnab Das at J.P. Morgan. "In the short term this might be negative for the ruble because it would unlock repressed demand for dollars. But once the market equilibrates, Russians might be more willing to hold rubles if they feel the exchange rate is at the market-clearing price," he said.

OTHER CURRENCIES

Table listing exchange rates for various currencies including the Australian dollar, Canadian dollar, Hong Kong dollar, New Zealand dollar, and others.

POUND SPOT FORWARD AGAINST THE POUND

Table showing spot and forward rates for the pound against various currencies, including the dollar, euro, and yen.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table showing spot and forward rates for the dollar against various currencies, including the euro, yen, and others.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table of exchange rates for various currencies, including the dollar, euro, yen, and others.

UK INTEREST RATES

Table showing interest rates for various terms, including overnight, 7 days, 1 month, 3 months, 6 months, and 1 year.

LONDON MONEY RATES

Table showing money rates for various currencies, including the dollar, euro, and yen.

BASE LENDING RATES

Table showing base lending rates for various banks and institutions.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies.

PARADELAFER SE 2-8 MONTHS OPTIONS

Table showing options rates for ParadeLAFER SE 2-8 months.

PARADELAFER SE 3-6 MONTHS OPTIONS

Table showing options rates for ParadeLAFER SE 3-6 months.

PARADELAFER SE 6-12 MONTHS OPTIONS

Table showing options rates for ParadeLAFER SE 6-12 months.

UNITED STATES FUTURES, FOREX & OPTIONS

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FUTURES & FOREX

Advertisement for Futures & Forex, offering online trading and margined forex services.

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Argus LatAm Energy

Advertisement for Argus LatAm Energy, offering intelligence on oil, gas, and electricity in Latin America.

Live Screen Trading

Advertisement for Live Screen Trading, providing equity index futures and options worldwide.

WORLD INTEREST RATES

MONEY RATES

Table showing money rates for various currencies, including the dollar, euro, and yen.

INTERNATIONAL CURRENCY RATES

Table showing international currency rates for various currencies.

THREE MONTH EURO LIBOR FUTURES

Table showing three-month Euro Libor futures rates.

THREE MONTH EURO LIBOR FUTURES

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THREE MONTH EURO LIBOR FUTURES

Table showing three-month Euro Libor futures rates.

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Contact information for Sherie Donovan, including telephone and fax numbers.

COMMODITIES & AGRICULTURE

Raw sugar futures plunge to lowest in 13 years

MARKETS REPORT By Paul Solman and Robert Corzine

Sugar futures plunged to fresh lows yesterday, with the highest-volume raw contract sinking close to 4 cents a pound.

since the beginning of the year and stands at its lowest for 13 years. In afternoon trading yesterday, the July contract was 4.04 cents a pound.

The London International Financial Futures and Options Exchange's August while sugar contract fell a little better, standing at \$161 a tonne in late trading, just 20 cents above Tuesday's record low.

Analysts say the outlook remains strongly bearish, with leading producers increasing exports in a market that is already heavily oversupplied.

Cocoa prices were slightly stronger than late. The July contract, Liffe's most actively traded, rose to \$709 a tonne at one stage before ground. It closed 25

higher at \$700 a tonne, ending two weeks of decline.

Robusta coffee also recovered most of Tuesday's losses, the July contract ending up \$14 at \$1,498 a tonne.

Oil prices rose yesterday after fresh evidence of a decline in surplus crude stocks in the US, the world's biggest petroleum market.

Exchange reached a 16-month high of \$18.32 a barrel at one stage, before falling back to \$16.25 a barrel in late trading, up 45 cents on Tuesday's close.

US stocks of crude oil are reported to have fallen by between 3.5m and 4m barrels over the past week, according to the most widely followed industry and government estimates.

Base metals added to the gains of recent days. The London Metal Exchange's flag ship three-month copper contract closed at \$1,561 a tonne, a rise of \$8 on the day, while nickel rose \$115 to \$5,440 a tonne.

Matin Squires, analyst at Rudolf Woolf, said there were definite signs of optimism in the base metals markets. However, he warned: "There's still a lot of uncertainty."

We could see some more strength in the coming weeks, but we will remain suspicious of the upside until consumer interest returns.

Meanwhile, the LME yesterday began consulting warehouse companies about its new draft warehouse contract. The exchange plans to revise the contract in order to better reflect the business environment.

Matif plans new oilseed derivatives

By Paul Solman

Matif, the Paris futures exchange, is planning a series of new oilseed derivatives following the success of its European rapeseed futures.

The exchange intends to launch a rapeseed options contract by the end of May, followed later this year by futures for sunflower seeds, rapeseed meal and rapeseed oil.

"We have been satisfied with the development of the rapeseed futures contract, and market users have been asking us for an options contract to increase flexibility in the market," Nicolas Riand, Matif's commodity products manager, said yesterday.

The European rapeseed futures, launched five years ago, are attracting average daily volumes of between 500 and 600 contracts, Mr Riand said. Their popularity has risen in spite of a bumper global oilseed crop, which has depressed prices.

Matif's rapeseed futures, which are denominated in euros, accumulated volume of 26,145 contracts in the first two months of 1999 compared with 13,113 contracts during the same period last year, according to the Futures Industry Association.

"Rapeseed contract volumes were 38 per cent higher last year than in 1997," Mr Riand said. The decision to launch futures for sunflower seeds, rapeseed meal and rapeseed oil was made after Matif carried out a detailed study of European oilseed products last year. It is still discussing the specifications of the contracts, but Mr Riand said the exchange hoped to start trading during the second half of this year.

"There is a clear interest in the cash market for these products," he added.

Besieged Emperor fights for independence

The Australian gold mining group has been embroiled in an acrimonious corporate struggle, says Russell Baker

Fiji's Vatuokoula gold mine has been producing gold from the Tavua Basin for more than 65 years. While most mines are in their final days of underground operation, which is a big contributor to Fiji's economy and its largest private sector employer, still has at least another 20 years of life.

Vatuokoula (which means "rock of gold") is the key asset of Emperor Mines, an Australian-listed company that has been embroiled in an acrimonious, complicated and at times perplexing corporate struggle. Since late last year Durban Roodeport Deep, the South African gold miner controlled by Roger and Brett Kebble, has tried everything it can think of to snare control of Emperor.

Emperor still eludes it but DRD has bought 13 per cent of another Australian-listed gold miner, Hargraves Resources, and hopes to gain control of the company's board. Coincidentally, Emperor owns about 5 per cent of Hargraves.

DRD, which is listed in Johannesburg and London, tried to take advantage of Emperor's switching its domicile to the Isle of Man in 1996. The change meant Emperor was no longer protected by Australia's takeover laws but it altered its articles of association to include shareholder restrictions based on those laws.

DRD called a meeting of Emperor shareholders to remove the restrictions and allow it to buy a controlling block of shares before making a bid for the minorities. But DRD, which had bought a 17.4 per cent holding - largely from Emperor's then chairman Tan Sri Azmi Wan Hamzah, the Malaysian businessman - did not win sufficient support at the meeting.

DRD had been confident that if it was able to change the articles, Emperor's 18 per cent shareholder Indochina Goldfields, a Toronto-listed resources group run by Canadian entrepreneur Robert Friedland, would have sold its stake to DRD.

However, it is understood that Mr Friedland, who discovered the huge Voisey's Bay nickel deposit, will not sell the stake unless Indochina receives an attractive price. Emperor's response to DRD's move was to call another shareholders' meeting seeking to change its domicile back to Australia but this time Emperor did not have the numbers.

DRD, which will also soon be listed in Australia, has since requested yet another meeting to seek board control of Emperor but the besieged board refuses to hold the meeting. Emperor claims the request is invalid but won't say why DRD should be allowed a one-for-five share swap offer for Emperor valuing it at A\$64m (US\$41.6m).

DRD has also acquired 14.9 per cent of DMR, which will enable it to lift its Hargraves stake to just under 20 per cent by accepting the Hargraves offer for DMR. DRD bought its 13 per cent Hargraves stake from Stratis Resources, an Australian-listed coal and copper group, on condition that Stratis nominates on the Hargraves board.

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all the potential and promise to be the next Vatuokoula. There is now talk that JCI Gold, another South African member of the Kebble group of companies, is set to help DRD fund a cash offer for Emperor by taking up a placement of DRD shares.

There is also speculation of more restructuring within the Kebble stable that could see a merger between JCI Gold, Consolidated African Mines, Western Areas - and perhaps London-listed Randgold Resources.

What implications such a merger would have for the ownership of DRD - and its designs on Emperor - are unclear. DRD has received plenty of bad press in Australia that has focused on the Kebble family's complex and usually incestuous corporate shuffling in South Africa as well as Australia.

The Kebbles control several struggling Australian-listed mining groups, such as Continental Goldfields, Mascordo Mining, Platgold, Pacific and Laverton Gold,

that over the past 18 months have made various merger and asset swap proposals - most of which have failed. DRD's move on Hargraves, which owns an underground mine in New South Wales, may also prove controversial as it seeks control without making a full bid. Hargraves is completing a share and cash offer that will give it majority ownership of Diversified Mineral Resources, another Australian-listed company that owns the Agbaou gold project in Cote d'Ivoire.

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COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE (Prices from Antipal Metal Trading)

Table listing various metals like Aluminum, Zinc, Copper, and their prices in different units.

Precious Metals continued

COMEX GOLD (100 Troy oz, \$/oz)

Table for Precious Metals including Gold, Silver, and Platinum prices.

GRAINS AND OIL SEEDS

WHEAT FINE (100 tonnes, \$/tonne)

Table for Grains and Oil Seeds including Wheat, Soybeans, and other commodities.

SOFTS

COFFEE LIFE (10 tonnes, \$/tonne)

Table for Softs including Coffee, Sugar, and Cocoa prices.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000 lbs, \$/cwt)

Table for Meat and Livestock including Cattle, Hogs, and Poultry prices.

COMMODITIES PRICES

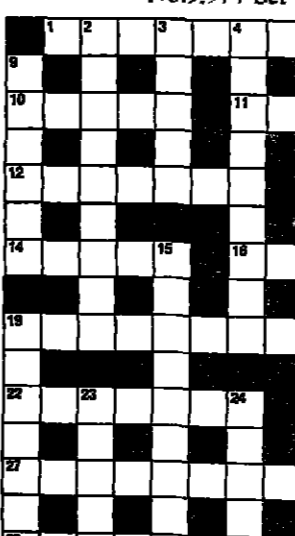
Various commodity price listings.

JOTTER PAD

For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.

CROSSWORD

No.9,974 Set by DARCY



- 1 Marvellous direction characteristic of many SF movies? (9,2,4,5)
10 Interest rate in Channel Islands - and one in the Med (5)
11 Patriarch possibly quoted reason to deliver the goods? (4,5)
12 Flood with nonsense about accommodation change (7)
13 Given specific stars, like Shakespeare? (7)
14 Shakespeare some students about (7)
16 Indian warrior hides in Western - a good idea! (9)
19 One may not build on this hudo qualification (5,4)
20 European runner has to stay close behind American (5)
21 Inspection by US set up very badly (7)
23 Small spot given in film, after change of heart (5)
24 Royal's bad up for drink (5)
26 Maybe the tube is empty (5)

- 6 Where clues appear thin, and would must be re-assessed? (9)
7 Almost get clear at first, in high part of mountain range (5)
8 Maiden enraged eccentric (7)
9 Nervous response after expert's kind of acid (8)
15 Lacking projections available for print-out? (4,5)
17 Change round occasion that shows how high you are! (9)
18 Clean a keg, after scrubbing something out of the oven? (5,4)
19 Item of clothing worn by toff? (7)
21 Inspection by US set up very badly (7)
23 Small spot given in film, after change of heart (5)
24 Royal's bad up for drink (5)
26 Maybe the tube is empty (5)

Solution 9,973

A grid showing the solution to the crossword puzzle.

PRECIOUS METALS

LONDON COMEX MARKET (Prices supplied by I.M.F. Metals)

Table for Precious Metals including Gold, Silver, and Platinum prices.

ENERGY

CRUDE OIL NYMEX (10,000 barrels, \$/barrel)

Table for Energy including Crude Oil, Heating Oil, and Natural Gas prices.

GRAINS AND OIL SEEDS

SOYABEAN OIL CME (60,000 lbs, \$/cwt)

Table for Grains and Oil Seeds including Soybean Oil and other commodities.

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COMMODITIES PRICES

Various commodity price listings.

LONDON SPOT MARKETS

CRUDE OIL FOR (per barrel)

Table for London Spot Markets including Crude Oil, Gas, and other commodities.

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COMMODITIES PRICES

Various commodity price listings.

LONDON SPOT MARKETS

CRUDE OIL FOR (per barrel)

Table for London Spot Markets including Crude Oil, Gas, and other commodities.

PRECIOUS METALS

LONDON COMEX MARKET (Prices supplied by I.M.F. Metals)

Table for Precious Metals including Gold, Silver, and Platinum prices.

ENERGY

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Various commodity price listings.

LONDON SPOT MARKETS

CRUDE OIL FOR (per barrel)

Table for London Spot Markets including Crude Oil, Gas, and other commodities.



FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (+44 171) 873 4276 for more details.

Main table containing financial data for various offshore funds and insurance companies, including columns for fund names, prices, and other financial metrics.

OFFSHORE INSURANCES table listing various insurance companies and their details.

Handwritten Arabic text at the bottom of the page.

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Offshore Insurances and Other Funds

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Main table containing various fund listings with columns for Fund Name, Type, and Price. Includes sections for 'OTHER OFFSHORE FUNDS' and 'MANAGED FUNDS NOTES'.

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AEROSPACE & DEFENCE

Table listing aerospace and defence companies with columns for company name, price, and change.

AUTOMOBILES

Table listing automobile companies with columns for company name, price, and change.

BANKS

Table listing bank companies with columns for company name, price, and change.

BEVERAGES

Table listing beverage companies with columns for company name, price, and change.

CHEMICALS

Table listing chemical companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS

Table listing construction and building materials companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS - Continued

Continuation of construction and building materials companies table.

DISTRIBUTORS

Table listing distributor companies with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing diversified industrial companies with columns for company name, price, and change.

ELECTRICITY

Table listing electricity companies with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQUIPMENT

Table listing electronic and electrical equipment companies with columns for company name, price, and change.

ENGINEERING & MACHINERY

Table listing engineering and machinery companies with columns for company name, price, and change.

ENGINEERING & MACHINERY - Continued

Continuation of engineering and machinery companies table.

FOOD & DRUG RETAILERS

Table listing food and drug retailers with columns for company name, price, and change.

FOOD PRODUCERS & PROCESSORS

Table listing food producers and processors with columns for company name, price, and change.

FORESTRY & PAPER

Table listing forestry and paper companies with columns for company name, price, and change.

ENGINEERING & MACHINERY - Continued

Continuation of engineering and machinery companies table.

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GAS DISTRIBUTION

Table listing gas distribution companies with columns for company name, price, and change.

GENERAL RETAILERS

Table listing general retailers with columns for company name, price, and change.

GENERAL RETAILERS

Continuation of general retailers table.

ENGINEERING & MACHINERY

Table listing engineering and machinery companies with columns for company name, price, and change.

ENGINEERING & MACHINERY - Continued

Continuation of engineering and machinery companies table.

INSURANCE

Table listing insurance companies with columns for company name, price, and change.

HEALTH

Table listing health companies with columns for company name, price, and change.

HOUSEHOLD GOODS & TEXTILES

Table listing household goods and textiles companies with columns for company name, price, and change.

HOUSEHOLD GOODS & TEXTILES - Continued

Continuation of household goods and textiles companies table.

INFORMATION TECHNOLOGY HARDWARE

Table listing information technology hardware companies with columns for company name, price, and change.

INFORMATION TECHNOLOGY HARDWARE

Continuation of information technology hardware companies table.

INSURANCE

Table listing insurance companies with columns for company name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for company name, price, and change.

INVESTMENT COMPANIES - Continued

Continuation of investment companies table.

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Continuation of investment companies table.

Advertisement for Charles Schwab Europe, featuring the website www.schwab-europe.com and contact information.

INV TRUSTS SPLIT CAPITAL

Table listing investment trusts with split capital, including columns for company name, price, and change.

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LONDON SHARE SERVICE

RV TRUSTS SPLIT CAPITAL - Continued

Table listing RV Trusts Split Capital with columns for Name, Price, and % Change.

MINING - Continued

Table listing Mining companies with columns for Name, Price, and % Change.

REAL ESTATE - Continued

Table listing Real Estate companies with columns for Name, Price, and % Change.

SPECIALITY & OTHER FINANCE - Continued

Table listing Speciality & Other Finance companies with columns for Name, Price, and % Change.

TRANSPORT - Continued

Table listing Transport companies with columns for Name, Price, and % Change.

AIM - Continued

Table listing AIM companies with columns for Name, Price, and % Change.

LEISURE, ENTERTAINMENT & HOTELS

Table listing Leisure, Entertainment & Hotels companies with columns for Name, Price, and % Change.

OIL & GAS

Table listing Oil & Gas companies with columns for Name, Price, and % Change.

Advertisement for Interactive Investor website, stating 'If only this page could be updated now. Our pages just have been.' Includes website URL www.iii.co.uk.

REAL ESTATE - Continued

Table listing Real Estate companies with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing Support Services companies with columns for Name, Price, and % Change.

TRADED INDEX SECURITIES

Table listing Traded Index Securities with columns for Name, Price, and % Change.

AIM

Table listing AIM companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing Life Assurance companies with columns for Name, Price, and % Change.

PACKAGING

Table listing Packaging companies with columns for Name, Price, and % Change.

RESTAURANTS, PUBS & BREWERIES

Table listing Restaurants, Pubs & Breweries companies with columns for Name, Price, and % Change.

MEDIA & PHOTOGRAPHY

Table listing Media & Photography companies with columns for Name, Price, and % Change.

PERSONAL CARE & HOUSEHOLD PRODUCTS

Table listing Personal Care & Household Products companies with columns for Name, Price, and % Change.

PHARMACEUTICALS

Table listing Pharmaceuticals companies with columns for Name, Price, and % Change.

SOFTWARE & COMPUTER SERVICES

Table listing Software & Computer Services companies with columns for Name, Price, and % Change.

TELECOMMUNICATIONS SERVICES

Table listing Telecommunications Services companies with columns for Name, Price, and % Change.

TOBACCO

Table listing Tobacco companies with columns for Name, Price, and % Change.

TRANSPORT

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GUIDE TO LONDON SHARE SERVICE

Prices and listing values for the London Share Service are gathered by Financial Times Information. Company classifications are based on those used for the FTSE 100 Index. Clearing prices are shown in pence unless otherwise stated. For FTSE 100 Index constituents, the closing price is shown in pence unless otherwise stated. The FTSE 100 Index is a price-weighted index of the 100 largest companies listed on the London Stock Exchange. The FTSE 100 Index is calculated as the sum of the closing prices of the 100 largest companies listed on the London Stock Exchange, divided by the FTSE 100 Index divisor. The FTSE 100 Index is published daily at 4.30pm on the London Stock Exchange website. The FTSE 100 Index is also published in the Financial Times newspaper. The FTSE 100 Index is a key indicator of the performance of the UK stock market. The FTSE 100 Index is used by investors to track the performance of the UK stock market. The FTSE 100 Index is also used by analysts to compare the performance of individual companies to the overall market. The FTSE 100 Index is a widely used benchmark for the UK stock market. The FTSE 100 Index is a key indicator of the performance of the UK stock market. The FTSE 100 Index is used by investors to track the performance of the UK stock market. The FTSE 100 Index is also used by analysts to compare the performance of individual companies to the overall market. The FTSE 100 Index is a widely used benchmark for the UK stock market.

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Up-to-the-minute share prices are available by telephone from the FT Cityline service. The FT Cityline service is available to members of the FT website. The FT Cityline service is a great way to stay up to date on the latest share prices. The FT Cityline service is available to members of the FT website.

The FT web site

London share prices are available throughout the trading day with a 20 minute delay from the last trade. The FT website is a great way to stay up to date on the latest share prices. The FT website is available to members of the FT website.

LONDON STOCK EXCHANGE

Takeover talk propels FTSE indices to record levels

MARKET REPORT

By Steve Thompson, UK Stock Market Editor

For much of yesterday, it looked as if the stock market party had fizzled out for the time being. The two main market indices, the FTSE 100 and All-Share, spent most of the morning period marginally easier, while the 250 and SmallCap were only able to post modest gains.

quently confirmed when Unigate topped its bid for Terranova - and a good rally on Wall Street brought the buyers back, albeit more tentatively than last time. There remain strong expectations that more bids are imminent, particularly in the consumer areas and in the leisure and retail arenas, as the spate of bids in the smaller companies' stocks continued apace with no fewer than five actual bids or approaches being made.

The same was true for the All-Share, which, although ending the day 2.63 ahead at a record close of 3,041.84, was a long way from its intraday peak of 3,055.08 also reached on Tuesday.

struct useful rises by the close. The FTSE 250 ended a net 5.0 ahead at 5,818.7, after a session high of 5,818.7, while the SmallCap gradually progressed to close at the day's high of 2,548.3.

another three-figure advance to a record 10,881 and looking set to launch a challenge on the next significant level, 11,000. The S&P 500 also hit a record high.

Financials moved back to the top of the buyers' lists yesterday, with Prudential and Sun Life occupying the top two positions in the FTSE 100.

Unigate rises on bid win

COMPANIES REPORT

By Joel Khazoo, Peter John and Martin Brice

Food and distribution group Unigate's battle to secure control of Terranova Foods appeared to be all but over until the former raised its offer and said one of the latter's largest shareholders would be accepting the increased offer.

performer in the FTSE 100 after the insurance group said it would restrict applications for its Egg banking products to the internet. Analysts said the move showed Prudential was focusing on building a strong, low-cost internet banking presence that could offset some of Egg's large start-up losses.

e-commerce by switching to internet-only applications for Egg Savings Account. The shares rose 50 to 919 1/2p. Cautious comments over margins in the racing sector sent hotels and gaming company Ladbrokes Group tumbling 18 1/2 or nearly 6 per cent to 233 1/2p.

But the company, which last month warned current year profits would be below market expectations, said it expected to report profits of £20m after £23.93m last time for the year to the end of May.

struction stocks continued their rehabilitation as statements from both Halifax and Northern Rock underlined the improvement in consumer sentiment in the housing market.

The shares have risen from just over 100p four years ago to exceed 450p last year but have underperformed the FTSE by 30 per cent since mid-January.

FT 30 INDEX table with columns for date, index value, and change.

STOCK MARKET TRADING DATA table with columns for volume, value, and price.

FTSE ACTUARIES SHARE INDICES table with columns for index name and value.

UK SERIES table with columns for index name and value.

TRADING VOLUME table with columns for index name and volume.

Hourly movements table with columns for time and index value.

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (EMU) Prices in €

Table of stock prices for various European countries including Austria, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Netherlands, Portugal, Spain, and Switzerland.

EUROPE (NON-EMU)

Table of stock prices for non-EMU European countries including the UK, Norway, and Sweden.

PACIFIC

Table of stock prices for Pacific region countries including Australia, Canada, Hong Kong, Japan, Korea, Malaysia, New Zealand, Singapore, Taiwan, Thailand, and USA.

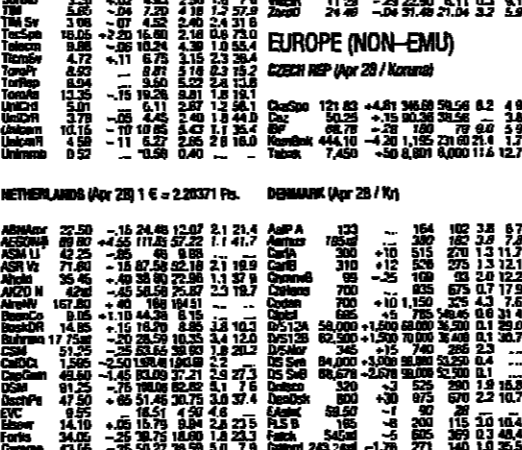
AFRICA

Table of stock prices for African countries including South Africa and others.

AMERICAS

Table of stock prices for American countries including Brazil, Chile, Colombia, Mexico, Peru, and Venezuela.

Rockwell



Rockwell Collins liquid crystal displays provide advanced technology for today's commercial and military aircraft.

Continuation of stock price tables for Europe (EMU) and Europe (Non-EMU).

Continuation of stock price tables for Europe (EMU) and Europe (Non-EMU).

Continuation of stock price tables for Europe (Non-EMU).

Continuation of stock price tables for Pacific region.

Continuation of stock price tables for Pacific region.

Continuation of stock price tables for Africa.

Continuation of stock price tables for Africa.

Continuation of stock price tables for Americas.

Continuation of stock price tables for Americas.

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, London, and Standard & Poor's, New York. The indices are compiled by FTSE International and Standard & Poor's in cooperation with the Faculty of Actuaries and the Institute of Actuaries.

Table of FT/S&P Actuaries World Indices showing regional and global market performance.

Emerging markets

Emerging markets performance summary.

Table of Emerging Markets performance data.

IFC investable indices

IFC investable indices performance summary.

Table of IFC Investable Indices performance data.

AMERICAS

Americas performance summary.

Table of Americas performance data.

AFRICA

Africa performance summary.

Table of Africa performance data.

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Emerging markets performance summary.

IFC investable indices performance summary.

Americas performance summary.

Africa performance summary.



GLOBAL EQUITY MARKETS

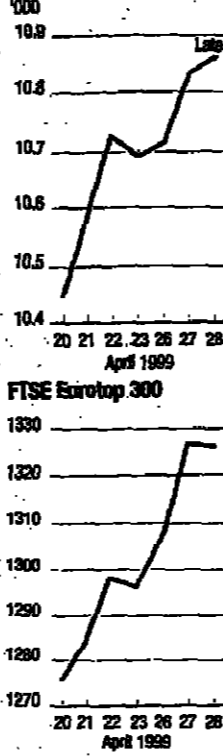
US INDICES

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes S&P 500, Dow Jones, and NYSE.

US DATA

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes Market Activity, NYSE, and NASDAQ.

DOJONES



JAPAN

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes Nikkei 225 and TOYO TRADING ACTIVITY.

FRANCE

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes CAC 40 and PARIS TRADING ACTIVITY.

GERMANY

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes DAX and FRANKFURT TRADING ACTIVITY.

UK

Table with columns for Date, Index Name, and values for 1999 and 1998. Includes FTSE 100 and LONDON TRADING ACTIVITY.

INDEX FUTURES

Table with columns for Index Name, Open, High, Low, and Change. Includes S&P 500, Dow Jones, and Nikkei 225.

WORLD MARKETS AT A GLANCE

Table with columns for Country, Index, and values for 1999 and 1998. Includes Argentina, Australia, Canada, etc.

ASIA

Table with columns for Country, Index, and values for 1999 and 1998. Includes Hong Kong, Singapore, etc.

EUROPE

Table with columns for Country, Index, and values for 1999 and 1998. Includes France, Germany, UK, etc.

AMERICA

Table with columns for Country, Index, and values for 1999 and 1998. Includes Canada, Mexico, etc.

Source: Reuters, Bloomberg, and other financial data providers.

THE NASDAQ-AMEX MARKET GROUP

Large table listing various stocks and their prices on the NASDAQ-AMEX market group. Columns include Stock Name, Price, Change, and Volume.

Advertisement for AMEX with the headline 'We want your business.' and contact information for business opportunities.

# STOCK MARKETS

## Asia and Europe lag in Wall Street's wake

### WORLD OVERVIEW

Equity markets in Asia and Europe had a distinct feel of the morning after the night before in the wake of the celebrations that followed Wall Street's overnight rise to its 17th record close since the latest foray into uncharted territory began on March 5, writes *Michael Morgan*.

Asian markets mostly consolidated some of their

recent heady gains as sharp swings in the dollar-yen rate prompted profit-taking.

Part of Hong Kong's slide was down to speculation that Morgan Stanley Capital International planned to change weightings in its regional indices, a rumour denied by the US group.

It had been suggested that Taiwan was to be given increased weighting in the MSCI Far East ex-Japan index, which would had led

to a decrease in Hong Kong's weighting.

The day also saw a warning from Gary Coull, chairman of CLSA Global Emerging Markets, that stock market rallies in Asia risked channelling money to underperforming groups. This would effectively endorse the bad management practices that equity markets had punished in recent years.

Mr Coull said regional markets were running ahead

of economic recovery as equity inflows, estimated at between \$70m-\$100m for the past three or four months, poured in.

In Europe, equity markets were put on hold after their recent strong run. Technology stocks in particular ran out of steam, mimicking the Nasdaq's overnight pull-back from Monday's record close.

In Frankfurt, automotive stocks ran out of road. Volkswagen was a particu-

larly sharp loser after first-quarter results came in unexpectedly weak. In an earlier Paris, retail and consumer stocks saved the day, boosted by strong March consumer spending.

The outlook for merger and acquisition activity, a strong driver in European markets this year, remained under scrutiny.

A study by Dresdner Kleinwort Benson said the forces driving the recent

increase in M&A ensured that the flow of deals should continue.

The analysis, which included comparisons with US industrial structure, concluded that sector performance should benefit where the restructuring was in the auto, banking, electrical, leisure and media sectors.

By contrast, there seemed less justification for deals in the oil, foods and support services sectors.

### MARKET FOCUS

## Iceland warms to share sales

A raft of privatisations and new listings has ignited popular interest in the previously sleepy Icelandic stock market with turnover levels more than trebling in the first quarter.

By the close of trade on Tuesday the turnover this year had reached \$488m after \$558m in the whole of 1998, a record year for the exchange.

Although there has been a steady increase in trading levels in recent years the key event which sparked the rise of recent months was the partial privatisation and listing last November of 49 per cent of the Icelandic investment bank (FBA).

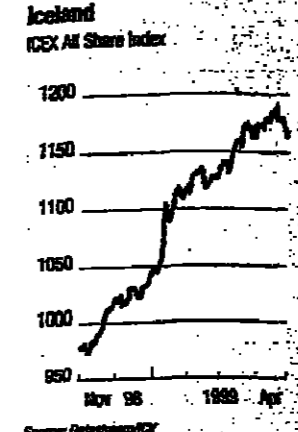
This was followed by the listing and issuing of shares equivalent to 15 per cent of the equity in two more government owned banks - Landsbanki and Bunadarbanki.

Since its privatisation at IKR1.40 a share, FBA has risen sharply, closing yesterday at IKR2.40, whetting the appetite of investors. The bank's performance has helped spur the financial sector, which is up 15.1 per cent this year, outperforming the broad market rise of 9.4 per cent.

Investors are looking for the potential of rationalisation and mergers in the sector," said Thorsteinn Viglundsson, head of research at Kaupthing. He believes the present three commercial banks and numerous saving banks could be cut to two main players in a couple of years.

Technology stocks have been the market's best performers, up around 63 per cent this year. "These stocks have been following the global trend with investors looking towards companies with high growth and high profits," Mr Viglundsson said.

However, the stocks only represent a small part of the index. The market's largest company is Iceland Steam-



Source: Datastream/FT

ship Co, which has had gains around 4.66 per cent in 1999, helped by the economic growth of around 6 per cent a year and solid results.

The flow of new companies to the market is continuing. Yesterday was the first day of trading for Bangur, the supermarket retailer. The offering of 10 per cent of the company at IKR9.95 was three times oversubscribed last week, with the stock closing at IKR10 on its first day. However, traders said there was a lack of the fever that surrounded privatisations last year and led to 10 to 15 times oversubscription. This time there was a debate over pricing and what was fair value for a retail stock.

Hopes remain of a further sell-off of bank shares, perhaps later this year, and the privatisation of state-owned telecom operator Landisminn.

The last week has seen some weakening in the market with the ICEX main index falling 1.8 per cent yesterday. Warnings by analysts that stocks could now be overvalued have dented confidence, traders said.

As yet sentiment has been unaffected by the general election on May 8 said Svannbjorn Thoroddsen, head of capital markets at FBA.

Nicholas George

## Computer-led Bourses on hold as techs slip

### sell-off slows US equities

### AMERICAS

Stocks stayed mixed on Wall Street as renewed midday selling in computer-related shares slowed the pace of buying in the broader market, writes *John Labate in New York*.

The Dow Jones Industrial Average had gained 31.50 by early afternoon to 10,863.21, helped by a 5.7 per cent rise in Alcoa to \$58 1/2. In contrast, DuPont climbed 3 1/2 or more than 4 per cent to \$72 after the company's board approved splitting off its Conoco holding.

A morning rise in oil prices helped to sent petroleum producers higher, with Chevron up 4 1/2 to \$102 1/2. Financial shares were mostly lower, with American Express off 1/4 to \$134 1/2.

The broader market was more mixed, with the Standard & Poor's 500 index down 2.23 at 1,390.57. US Treasury prices pulled back after the release of a strong durable goods report. By midday the long bond was off 1/8 to 96 1/2, yielding 5.580 per cent.

Shares of McKesson HBOC, the healthcare information company, nearly halved, trading at \$33 1/2 after the company said it would have to restate earnings and revenue figures for its fourth quarter.

Weakness in technology shares sent the Nasdaq composite down 21.49, a loss of 0.83 per cent to 2,580.92.

Much of the tech selling was centred around earnings announcements. After reporting a threefold rise in operating earnings America Online eased 5 1/2 to \$149 1/2. Similarly, internet service

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provider Mindspring tumbled 10 1/2 or more than 8 per cent to \$106 1/2 one day after it reported quarterly results.

Shares of Amazon.com, the online bookseller, slid 4 per cent to \$8 1/2 to \$197 1/2, ahead of the company's earnings results expected after market close.

Aetna surged 8.7 per cent or 7 1/4 higher to \$88 1/2 after reporting strong quarterly results.

Razorfish surged a further 14 1/2 to \$48 1/2 one day after its debut. The shares flotation price was \$16.

TORONTO was higher at midsession, led by rising mining and forestry shares. High-tech stocks and banks pulled back. The TSE-300 composite index was 28.81 higher at 7,092.10 in heavy volume of 76.6m shares.

Half of the market's 14 sub-indices opened higher, led by a 2 per cent rise in the gold and precious minerals group and a 1 per cent rise in base metals.

Gold rallied as Michel Camdessus, International Monetary Fund managing director, said gold sales to fund debt relief for poor countries would be orderly and prudent and avoid disrupting the market. Analysts noted that news of the IMF planning to sell some gold reserves had unsettled investors and sent the bullion price lower.

Among golds, Placer Dome put on 35 cents to \$20.20 while Teck was up 80 cents to \$312.95.

Among metals, Alcan Aluminium was \$21.30 higher at \$94.50 and nickel producer Inco put on 80 cents to \$26.15 in spite of reporting its third quarterly loss.

Man was a casualty of the latest German machinery orders and unexciting nine-month results. Incoming machinery orders fell 11 per cent in April, which with news of slowing third-quarter sales growth, sent Man down 90 cents to \$30.50.

Haircare and cosmetics leader Wella rose \$30.50 to \$755.50 after an upbeat trading statement sparked positive broker comment. Goldman Sachs, which has a target price of \$850 for the shares, upgraded its earn-

ings estimates for this year 14 per cent and 12 per cent for 2000.

Insurers were well bought. Munich Re gained \$4.90 to \$19.40.

PARIS weakened throughout the day, taking a pause after hitting a life high on Tuesday. The CAC-40 closed down but off its lows, shedding 15.22 to 4,274.70 despite a steady start on Wall Street.

Retail and consumer goods companies reacted positively to an unexpected increase in March consumer spending.

For full FTSE European indices see Euro Markets page.

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White-goods stocks were also lifted by the figures, with Moulinex rising 86 cents or 5.9 per cent to \$11.80 and Seb adding \$4.50 or 6.4 per cent to \$74.50.

Lafarge and Peugeot tumbled after investors showed disappointment in their first-quarter sales figures. Lafarge was down \$4.05 to \$24.55. Peugeot fell \$7.40 to \$158.60.

AMSTERDAM ended 1.12 lower at \$75.53 on the AEX index with steep falls for Philips offsetting strong gains at Aegon.

Aegon stayed a firm market, gaining \$4.55 to \$29.80 for a two-day advance of 9.2 per cent. Philips fell foul of overnight profit-taking as US technology stocks turned

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Bean rebounded steeply after first-quarter sales figures reversed sentiment for the software producer, lifting the shares \$1.10 or 13.8 per cent to \$9.05.

ZURICH failed to sustain early gains and the SMI index finished 16.4 weaker at 7,363.9.

However, Roche continued to profit from the US approval for its anti-obesity drug Xenical and the certificate edged SFY35 higher to SFY18,185. Its rival, Novartis, resumed its slide, losing SFY22 to SFY2,255.

Ares-Serono posted further gains on the back of Tuesday's strong first-quarter figures. The stock rose SFY34 to SFY2,144.

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### EUROPE

European markets closed mostly lower, marking time after their healthy rises on Tuesday.

The sharpest loser was Helsinki, succumbing, as usual, to a bout of weakness in Nokia. Copenhagen was a notable exception, rising 1.7 per cent, helped by domestic merger and acquisition activity. Information technology stocks were weak, with the sub-index losing 2.5 per cent on the day.

The FTSE Euro100 index, which covers leading companies in the euro-zone, closed 3.68 or 0.3 per cent lower to 1,080.02. The FTSE Eurotop 100, covering countries inside and outside of monetary union slid 0.10 to 3,023.98 while the broader FTSE Eurotop 300 settled 0.67 lower to 1,337.03.

FRANKFURT edged lower, giving up 12.09 to 5,352.72 on the Xetra Dax index after a two-day gain of 177 points.

Motors were the main downside driver with Volkswagen and DaimlerChrysler coming in for heavy selling after poor results.

VW dominated trading, hurting lower in the wake of weak first-quarter earnings. These came in at €355m, well short of the €400m most brokers had pencilled in, and prompted a round of downgrades. Goldman Sachs moved VW to market performer.

The shares ended €4.40 or 6.2 per cent lower at €67.30 in heavy volume of 4.8m shares traded. DaimlerChrysler slipped €1.45 to €94 and BMW lost €8.55 at €667.50.

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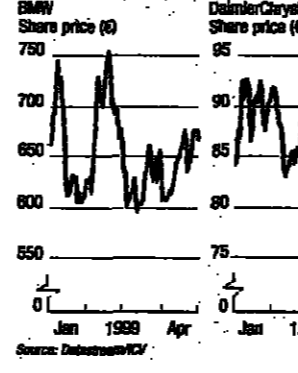
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### German car makers



Source: Datastream/FT

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## São Paulo hopeful on outcome of bank probe

SAO PAULO was cautiously optimistic as investors thought a senate investigation into a currency market scandal involving the former central bank chief would not affect the country's economic recovery.

The Bovespa index was 142 or 1.3 per cent higher to 11,027 at midsession, lifted by a fresh rise in telecommunication, oil, and electricity stocks.

MEXICO CITY was little

changed in early trading, with the IPC index up a meagre 3.71 to 5,386.10. Investors largely remained on the sidelines, awaiting a batch of first-quarter corporate results for direction.

BUENOS AIRES was leading gainers in the region, with the Merval index adding 6.80 or 1.4 per cent to 510.20 at midsession, boosted by robust results in telecom, steel, and oil companies earlier in the week.

gained ¥17 to ¥460, Fuji Bank ¥32 to ¥910, and Industrial Bank of Japan ¥28 to ¥988. Mitsui Trust and Daiwa Bank were unchanged, and Yasuda trust fell ¥4 to ¥151.

In Osaka, the OSE slipped \$7.94 to 16,178.23 in volume of 45m.

MANILA rose to a fresh 20-month high, although volumes fell back from the previous session's bumper levels. Foreign investment stayed positive.

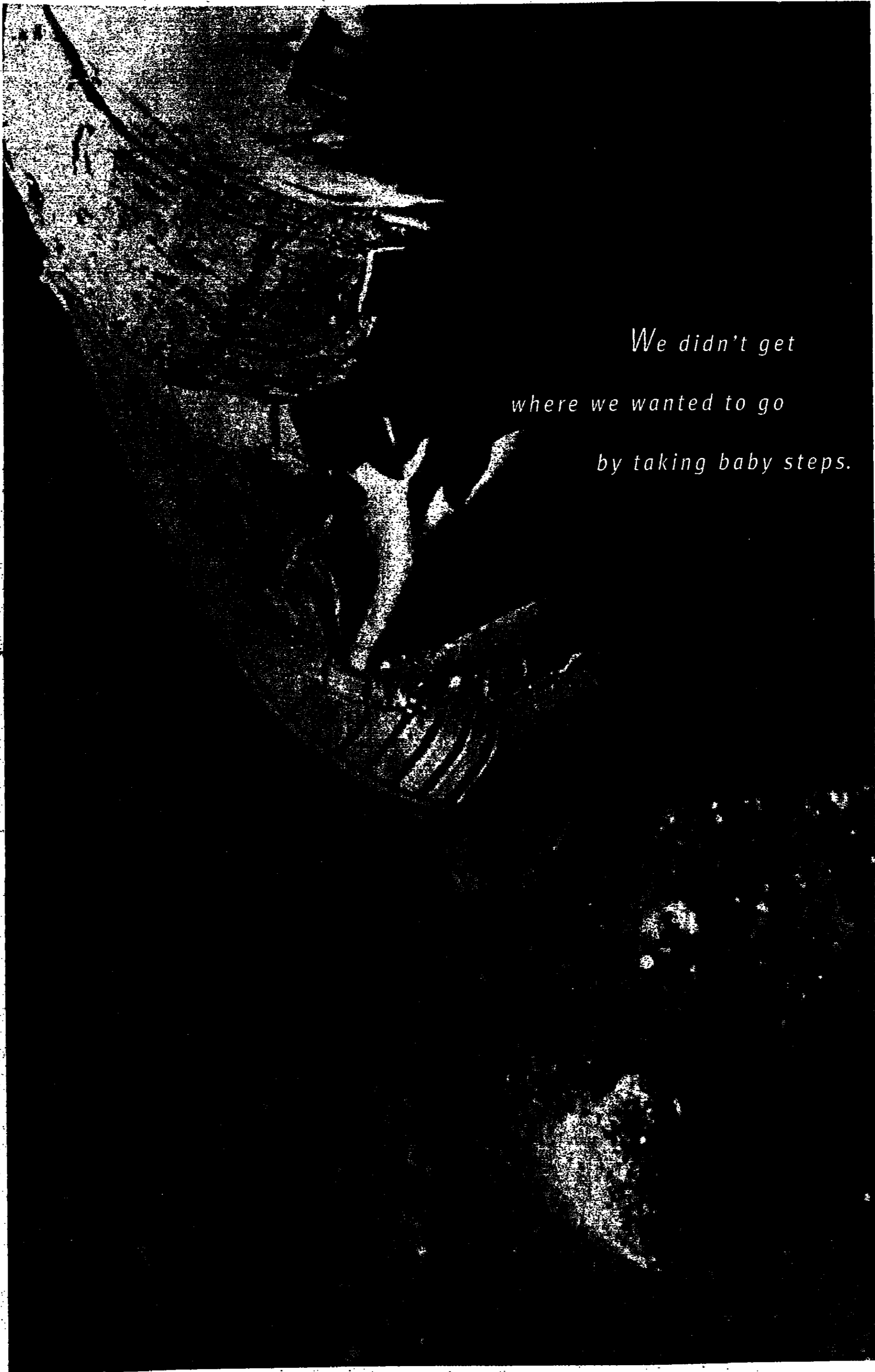
The composite index, which ended \$9.14 higher at 2,459.99, is now 125 per cent above its lows of last September. Manila Electric rose 4.50 pesos to 101 pesos after another day of heavy trading, with Spain's Union Fenosa Acx building up a stake in order to acquire board representation.

KUALA LUMPUR, which surged 7.8 per cent last week, suffered profit-taking for a second day, although volume fell back to almost half that of Tuesday. The composite index retreated 8.39 or 1.3 per cent to 691.63.

SINGAPORE turned negative to close 2.1 per cent lower despite reaching an intraday high in early trading. The Straits Times index closed \$9

TS

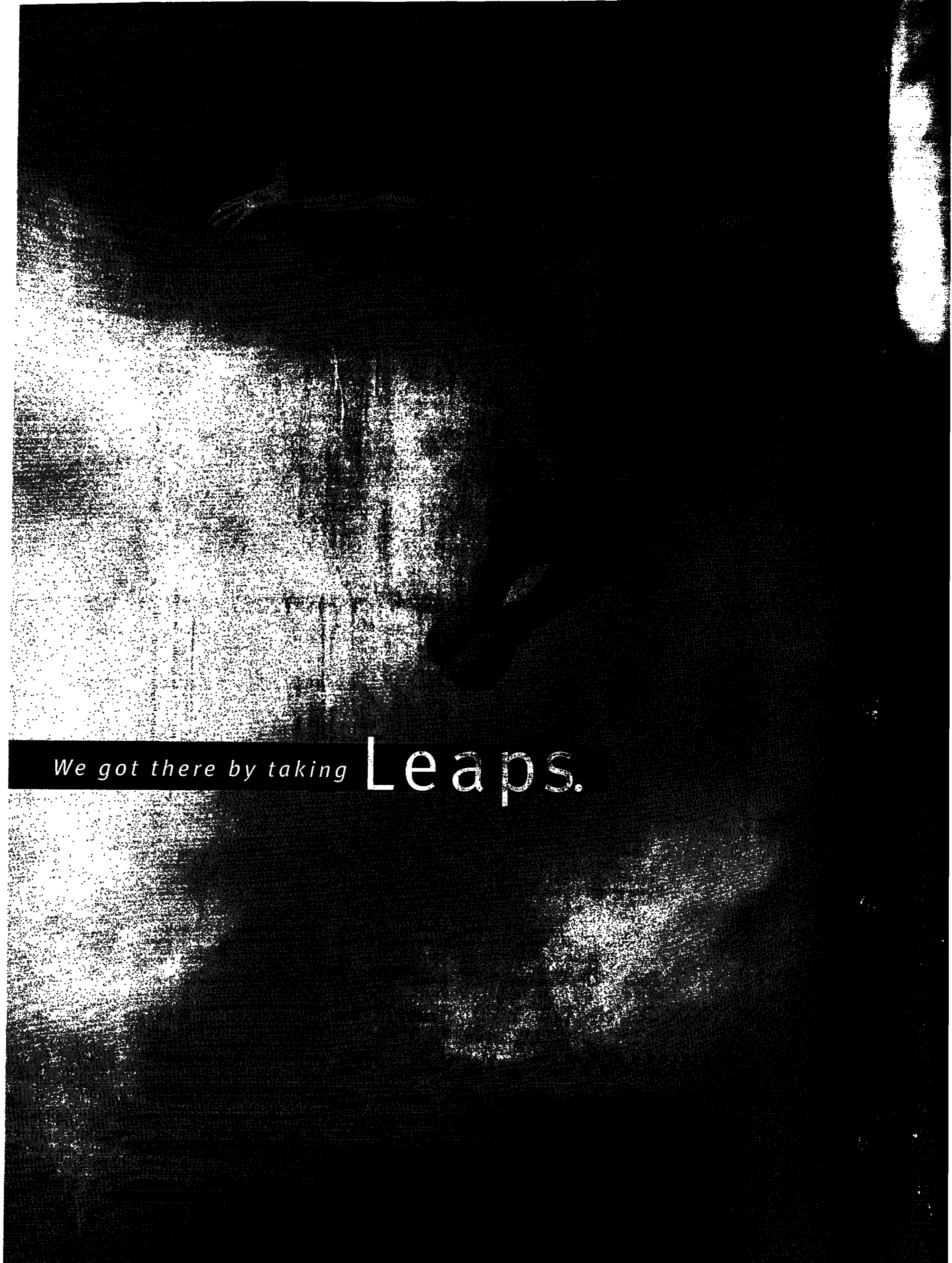
Iceeland warns  
to share sales



*We didn't get  
where we wanted to go  
by taking baby steps.*

Net Conference





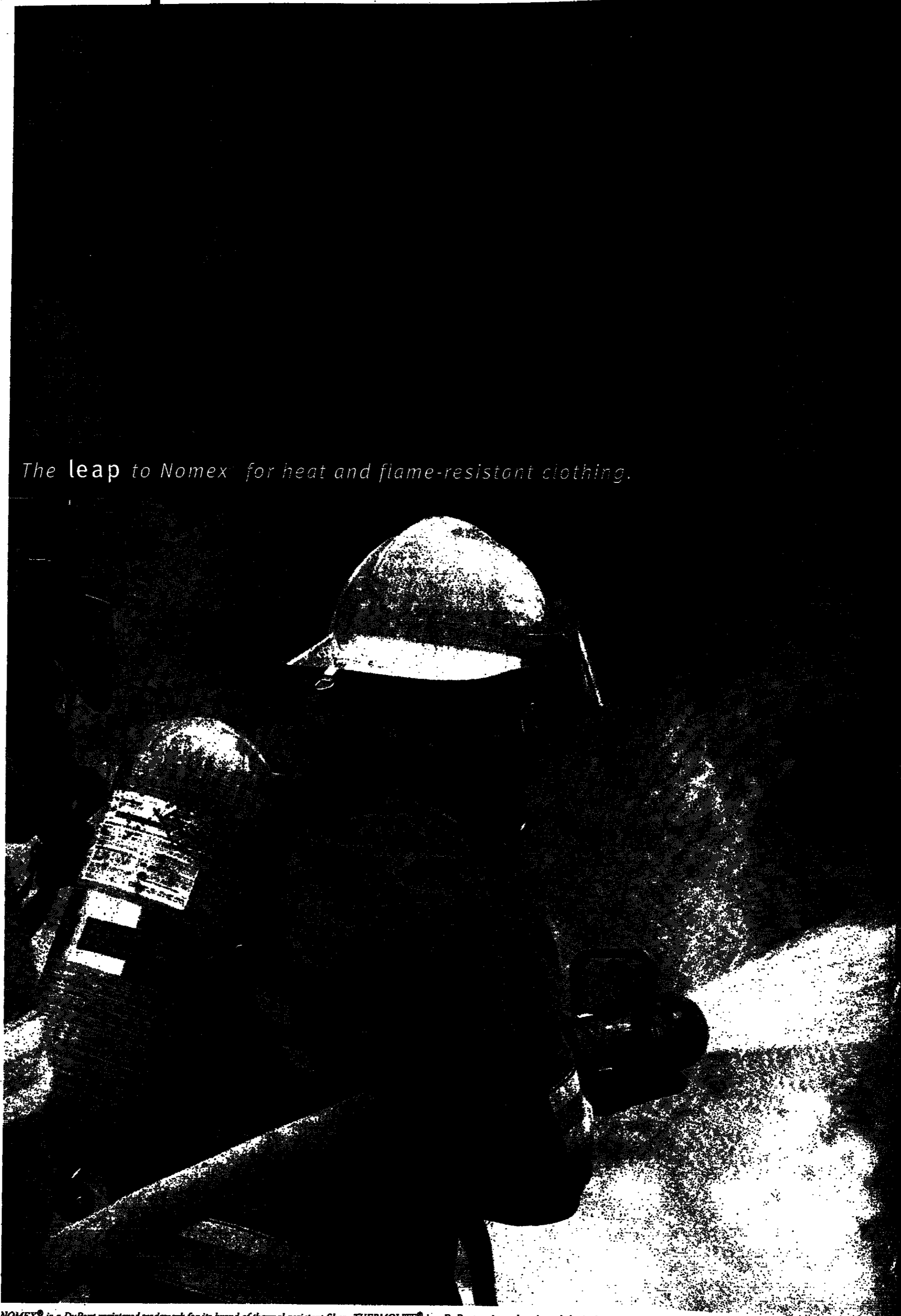
*We got there by taking* **Leaps.**

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